

CITY OF RACINE, WISCONSIN

2022 ADOPTED BUDGET



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CITY OF RACINE

2022 Operating Budget Overview

The City of Racine maintains a budget document as a tool for financial planning. The City uses a decentralized approach to creating the budget; that is, department heads and managers develop and create the working numbers that fill the line items with direction and advice from the Mayor, City Administrator and the Finance Department. This document is also used to provide additional information about City departments including the services provided, significant goals and initiatives and the associated funding impacts for 2022. Although this budget was developed to look beyond 2022, maintaining delivery of current services to the citizenry while complying with the State imposed expenditure restraint and tax levy limits continues to be a challenge.

While this budget was not as challenging as in recent years, the development of this budget still came with challenges as the City continues to face a structural deficit that has the cost of services increasing by more than inflation while major revenue sources remain flat. Funding from the federal government, under the American Rescue Plan, and hard choices that were made by the Common Council in previous budgets, gave us a reprieve from another year of difficult decisions. The 2022 budget addresses new challenges like employee recruitment and retention and also includes funding for the expansion of strategic initiatives and right sizing of departments to provide essential services. While the 2022 budget development was easier than in recent years, we will continue to face budget stabilization challenges in the future. Throughout 2022, we will continue to investigate ways to reduce costs and increase revenues, yet still provide competitive compensation and benefits for our employees, and essential services to the citizenry.

Items of Interest in the 2022 Budget		
Salary Steps and a 1% COLA for Non Represented		\$ 725,000
H.S.A Contributions		775,000
Minimum Part Time Wage to \$15/hr		225,000
Increase for outside Attorneys		125,000
Additional Public Health Nurses (1 FT & 1 PT)		200,000
2 Additional NED Inspectors (FT)		200,000
6 Additional Lifeguards		60,000
Pay Scale Differential of 3% for City Resident Employees Non Represented		375,000
1 Additional Information Technology Help Desk Technician		100,000
Retention Bonus		262,500

Funding for strategic initiatives including recruitment, retention, equity diversity and inclusion, neighborhoods, sustainability and smart cities can be found throughout the budget.

CITY OF RACINE

2022 Operating Budget Overview

REVENUE HIGHLIGHTS

General Fund revenues are made up of various categories. The various categories and the 2022 budget impact for each are discussed below.

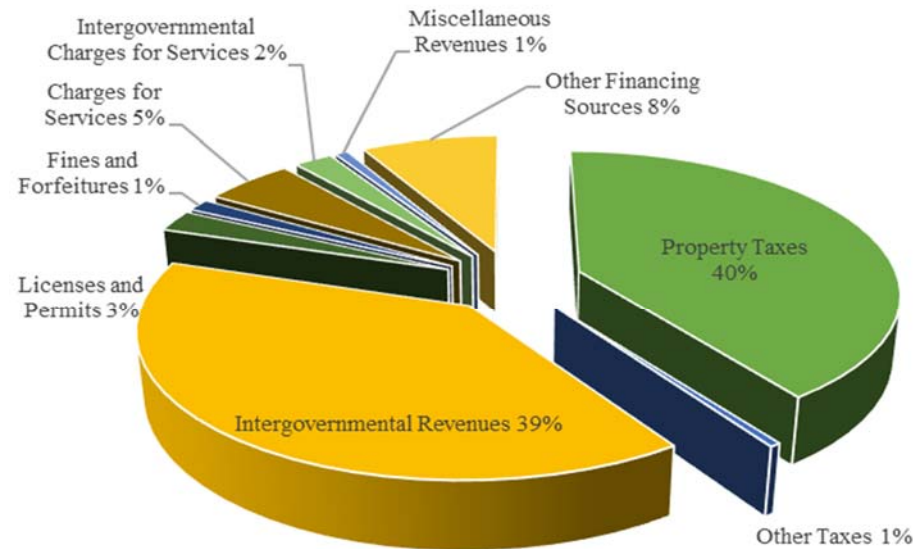
General Fund Revenues 2021 Adopted to 2022 Adopted			
	2021 Adopted	2022 Adopted	Change
Property Taxes	\$ 33,717,000	\$ 33,946,450	\$ 229,450
Other Taxes	350,000	400,000	50,000
Intergovernmental Revenues	33,442,071	33,368,994	(73,077)
Licenses and Permits	2,303,435	2,030,380	(273,055)
Fines and Forfeitures	1,122,000	1,122,000	-
Charges for Services	4,233,280	4,446,080	212,800
Intergovernmental Charges for Services	1,895,003	1,920,027	25,024
Miscellaneous Revenues	644,144	649,550	5,406
Other Financing Sources	5,538,474	4,430,784	(1,107,690)
Budget Stabilization Fund Balance Applied	-	2,817,240	2,817,240
Assigned Fund Balance Applied	750,000	-	(750,000)
Unassigned Fund Balance Applied	250,000	-	(250,000)
Total Revenues	\$ 84,245,407	\$ 85,131,505	\$ 886,098

- Property taxes- Property taxes in the general fund increased by about .68% which correlates closely to our permitted tax increase from *net new construction*.
- Licenses and permits- The amount of revenue that is generated from permit and development fees is based on the development and construction market. The 2022 budget reflects a 12% decrease in license and permit revenue primarily due to the reclassification of NED to a special revenue fund.
- Fines and Forfeitures - The 2022 budget remains flat.
- Charges for services- Includes revenues such as ambulance billing, fire inspection fees, recreation and other park fees. The category increased slightly in the 2022 budget to include fees for board ups and razing.
- Miscellaneous Revenues, of which interest income is the largest component, remains almost flat from 2021.
- Other Financing Sources- This category includes the PILOT payment from the Water Department and Transfer from other funds. The 2022 other financing sources decreased substantially due to a reclassification of a transfer from CDBG for the partial funding of the Neighborhood Enhancement Division, and an decrease in the funding formula under the library funding portion of the wastewater agreement.
- Fund Balance Applied- This category reflects in 2022 the application of a portion of the lost revenue category, of the American Rescue Plan funds that the City received in 2021, classified as budget stabilization. Undesignated or Wage Provision general fund balance has *not* been applied in the 2022 budget.

CITY OF RACINE

2022 Operating Budget Overview

The largest components of the General Fund revenues are Property Taxes and Intergovernmental Revenues. The City largest operating fund continues to rely heavily on State Shared Revenue and Property Taxes.



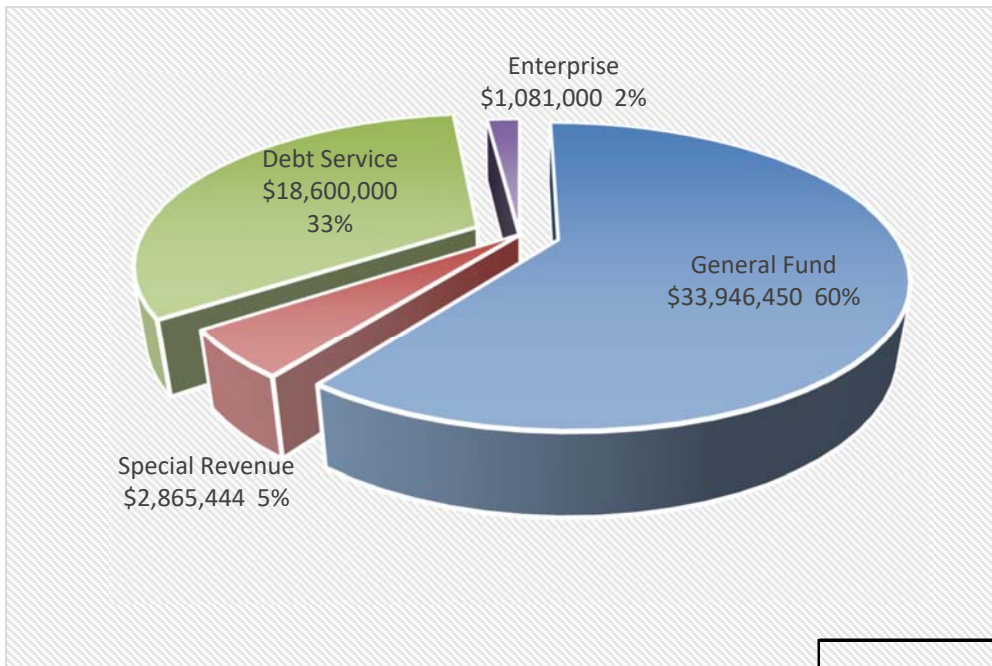
2022 Revenue by Category

Intergovernmental revenues include all grants and contributions received from the State and Federal government as well as other local governments. The City's largest intergovernmental revenues come from the State of Wisconsin under the State Shared Revenue and Expenditure Restraint Program and account for about \$27.4 million of revenue in the General fund.

CITY OF RACINE

2022 Operating Budget Overview

Property Tax Levy by Fund



The Tax Levy for 2022 is \$56,492,894 which is a 1.19% decrease from the prior year. The Tax Levy consists of two components, an operational levy and a debt service levy. The operational levy increased by the amount permitted by the State of Wisconsin under levy limits, .58%.

The City property tax levy represents 40% of the total General Fund revenues. The City allocates tax levy to the general fund, special revenue funds, debt service funds, and enterprise funds, with general fund and the debt service fund having the largest allocation.

Property Tax Levy Allocation by Type

	2018	2019	2020	2021	2022
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
Operating Levy	\$ 36,917,474	\$37,309,197	\$37,609,000	\$37,674,692	\$37,892,894
Debt Service Levy	17,404,776	17,013,053	16,211,230	19,500,000	18,600,000
	<u>\$ 54,322,250</u>	<u>\$54,322,250</u>	<u>\$53,820,230</u>	<u>\$57,174,692</u>	<u>\$56,492,894</u>

CITY OF RACINE

2022 Operating Budget Overview

Levy limits restrict the annual levy growth by net new construction. Local governments continue to be under levy limits imposed by the State. Under the levy limits, the tax levy cannot exceed the percentage increase in the City's *net new construction* percentage (with a few exceptions). Net new construction has been almost non-existent in the city since this policy was invoked. The formula allows for no increase in operating levy dollars to support the rate of inflation. The net new construction for the City of Racine increased slightly in 2022 to 0.57% up from 0.18% in 2021 while the County is at 2.74%.

NET NEW CONSTRUCTION 2021

COMUN CODE	MUNICIPALITY	2020 EQUALIZED VALUE	2021 NET NEW CONSTRUCTION	PERCENT
51002	TOWN OF BURLINGTON	794,714,500	3,805,700	0.48%
51006	TOWN OF DOVER	440,117,500	-2,532,100	-0.58%
51010	TOWN OF NORWAY	1,044,874,700	5,840,100	0.56%
51016	TOWN OF WATERFORD	821,864,400	7,722,900	0.94%
51104	VILLAGE OF CALEDONIA	2,534,013,200	10,954,100	0.43%
51121	VILLAGE OF ELMWOOD PARK	44,220,900	32,000	0.07%
51151	VILLAGE OF MOUNT PLEASANT	3,748,555,500	338,374,500	9.03%
51161	VILLAGE OF NORTH BAY	42,162,600	109,600	0.26%
51168	VILLAGE OF RAYMOND	569,377,600	7,654,700	1.34%
51176	VILLAGE OF ROCHESTER	405,241,500	4,314,100	1.06%
51181	VILLAGE OF STURTEVANT	664,908,200	28,538,500	4.29%
51186	VILLAGE OF UNION GROVE	393,397,600	11,261,500	2.86%
51191	VILLAGE OF WATERFORD	556,127,500	8,746,600	1.57%
51192	VILLAGE OF WIND POINT	282,098,400	510,700	0.18%
51194	VILLAGE OF YORKVILLE	636,521,600	31,708,200	4.98%
51206	CITY OF BURLINGTON *	1,043,587,800	13,935,800	1.34%
51276	CITY OF RACINE	3,977,875,700	22,781,800	0.57%
51999	COUNTY OF RACINE	17,999,659,200	493,758,700	2.74%

CITY OF RACINE

2022 Operating Budget Overview

Intergovernmental Revenues-State Shared Revenues

The largest portion of intergovernmental revenues comes from the State shared revenue and expenditure restraint programs. This program has been in existence for many years and is the largest source of non-tax levy revenue in the General Fund. It accounts for about 35% of the total General Fund revenue for 2022. The City's state shared revenues have decreased substantially since 2010 and will decrease again in 2022.

Shared revenue is driven by a complicated formula which determines a municipality's wealth and financial need in comparison to other municipalities throughout the State of Wisconsin. While there are a number of components to the formula, a major element is per capita equalized values. This is the factor used by the state to determine a municipality's "tax base wealth" and has a major impact on the amount of shared revenues a community receives in a given year. The formula also has a provision which guarantees that a community will receive at least 95% of the prior year's amount.

Shared revenue also includes the \$2.3 million the City receives under the expenditure restraint program. The program limits the operating expenditure increase to an inflationary calculation performed by the State. Although not finalized, current projections anticipate an allowable expenditure increase of 3.1%. The 2022 budget is well under the expenditure restraint limit.

2021 REVENUE BUDGET ITEMS OF INTEREST

The 2022 budget includes a few changes to revenue that may be of interest. The changes can be found throughout the budget document, but those of particular interest are listed below.

Significant Revenue Changes(Decrease) Increase for 2022	
Reduction in Shared Revenue for VW Grant Match	(100,000)
Increase in Recycling Fee from \$63.03 to \$64.24	30,000
Increase in CDBG funding for operation of NED Division	150,000
Increase storm water fee from \$139.81 to \$145.68	220,000

Due to the unknown impact of COVID-19, the revenues throughout the 2022 remain conservative and relatively consistent with the 2021.

Shared Revenue- With the arrival of the electric buses awarded under the State VW program, the

City will begin to pay the local match for those buses which results in a reduction in shared revenue over a 10 year period.

Storm water Fee- This fee will see an increase of \$1.47 on the quarterly water bill to pay for continued infrastructure and operating costs of the Utility.

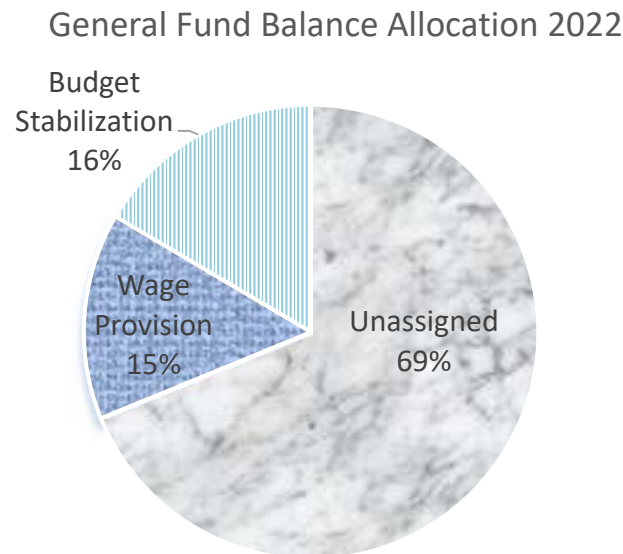
CITY OF RACINE

2022 Operating Budget Overview

RESERVE FUNDS/FUND BALANCE

The City maintains both undesignated fund balance, and fund balance assigned for wage provision within the General Fund in accordance with the Municipal Code. Per resolution, any undesignated fund balance in excess of 25% of subsequent years' expenditures will be assigned to the wage provision reserves. The remaining 25% will remain in the undesignated fund balance. Although reserve funds/fund balance may be used as a revenue to support the General Fund, such fund balance shall be maintained at a minimum of 20% of the General Fund appropriations adopted for the subsequent budget year.

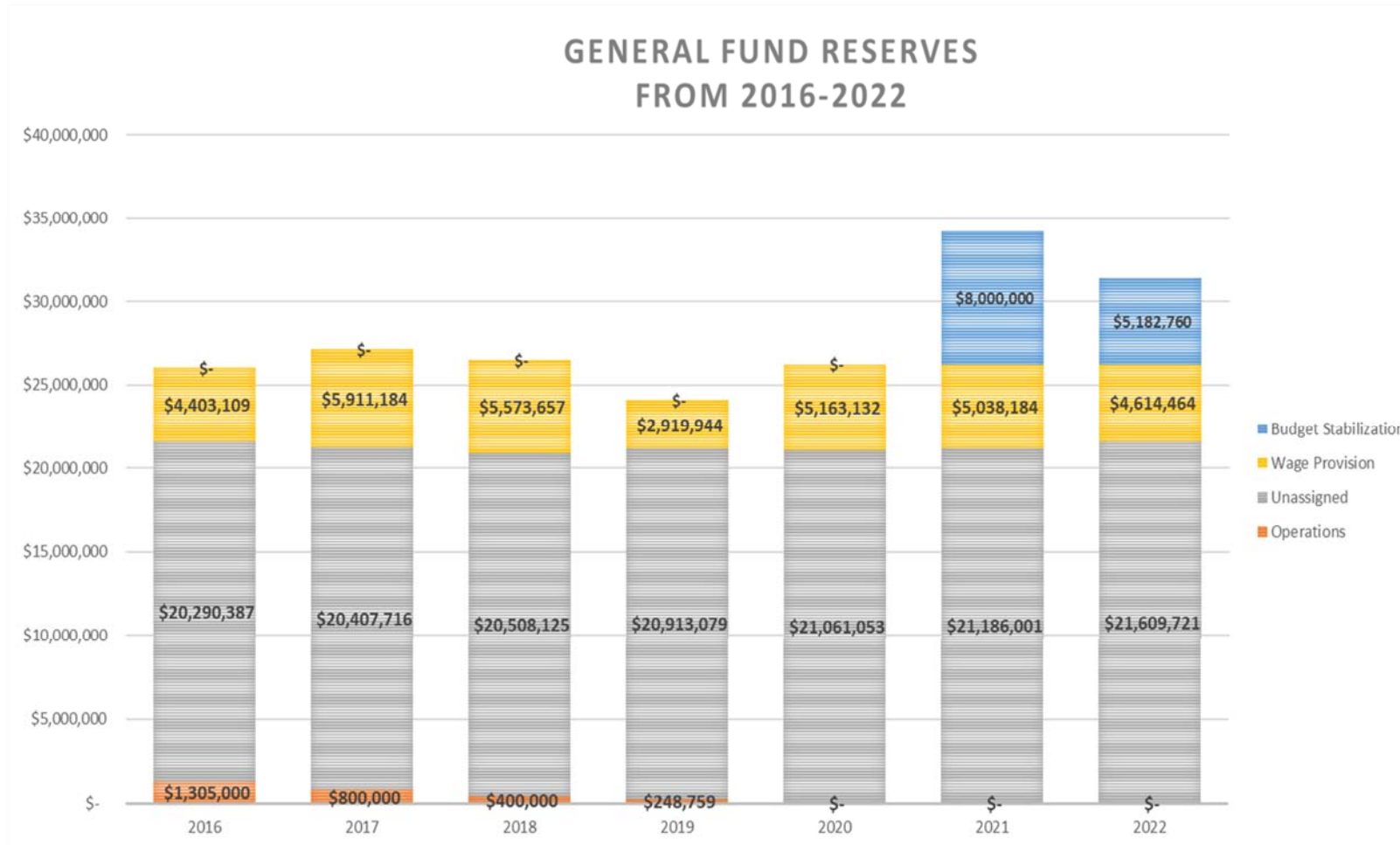
The 2022 budget will introduce, by resolution, a fund balance assigned for budget stabilization. Budget stabilization fund balance is a portion of the lost revenue category of the American Rescue Plan funds that the City received in 2021 that has been classified as assigned for budget stabilization. As part of the 2022 budget, the City will appropriate budget stabilization reserves. Undesignated or Wage Provision fund balance have not been applied in the 2022 budget.



CITY OF RACINE

2022 Operating Budget Overview

RESERVE FUNDS/FUND BALANCE



The 2022 budget does not allocate general fund wage provision or unassigned reserves, General fund reserves will remain at the highest levels since 2017, with undesignated fund balances exceeding \$26 million and over 30% of the subsequent year's budget.

Budget stabilization fund balance has been applied in the 2022 budget and will continue to be applied over the next 3-4 years.

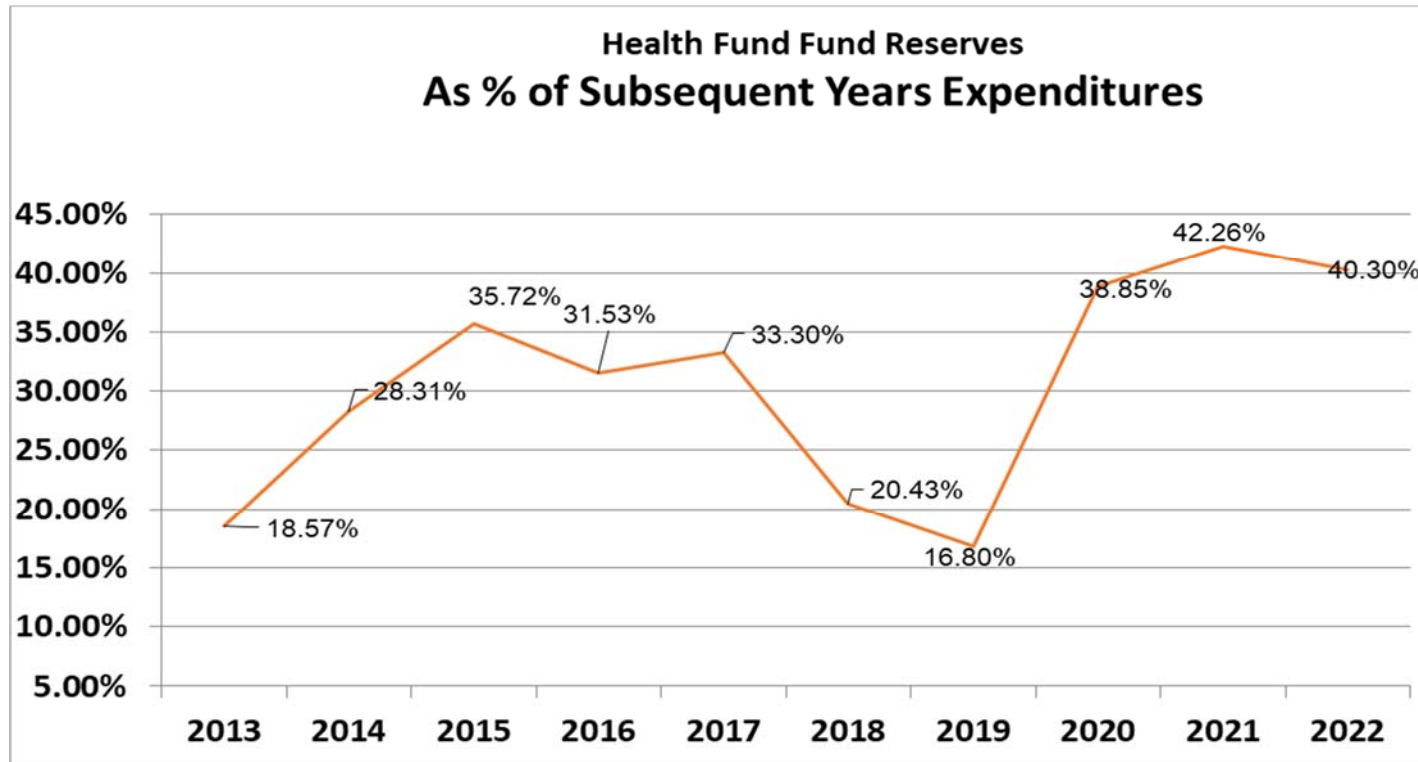
CITY OF RACINE

2022 Operating Budget Overview

RESERVE FUNDS/FUND BALANCE

The City also maintains a designated Healthcare Fund balance. Although these reserve funds may be used as revenue to support the Healthcare Fund expenditures, such fund balance shall be maintained at a minimum of 5% of the Healthcare appropriations adopted for the subsequent budget year.

The City aggressively used health care reserves in prior years, however for the last two years the healthcare reserves have been applied at much lower levels, so that they are available for unanticipated healthcare cost fluctuations in future years.



The 2022 budget appropriates \$507,849 of reserve funds. Due to COVID-19 and the implementation of the high deductible health plan, the City saw positive results in the healthcare fund in 2020. As a result, the fund balance will be about 42% at the end of 2022, significantly exceeding the 5% required threshold. Due to COVID-19 and the unknown impact on medical claims activity in 2021 and 2022, the City is being conservative with the use of reserves to stabilize the budget.

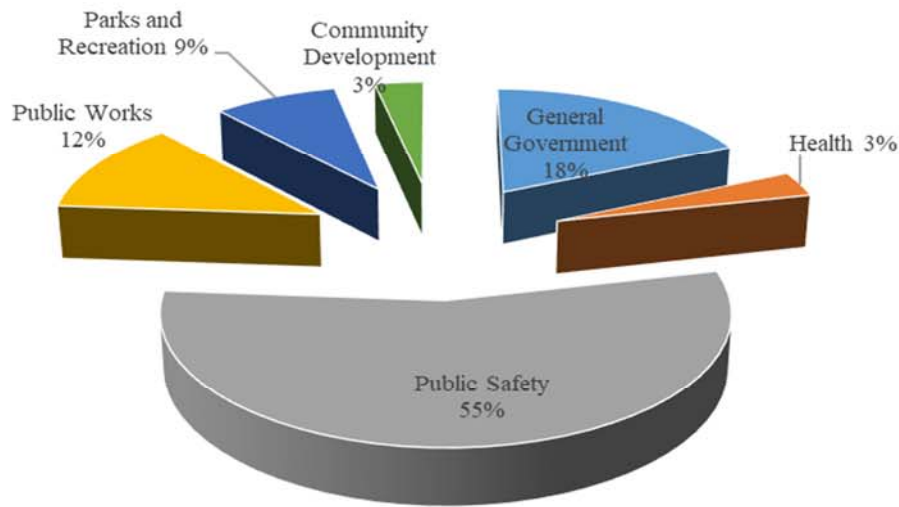
The healthcare fund budget reflects a decrease in both medical and prescription claims for the 2022 in response to the transition to a high deductible health plan in previous years.

CITY OF RACINE

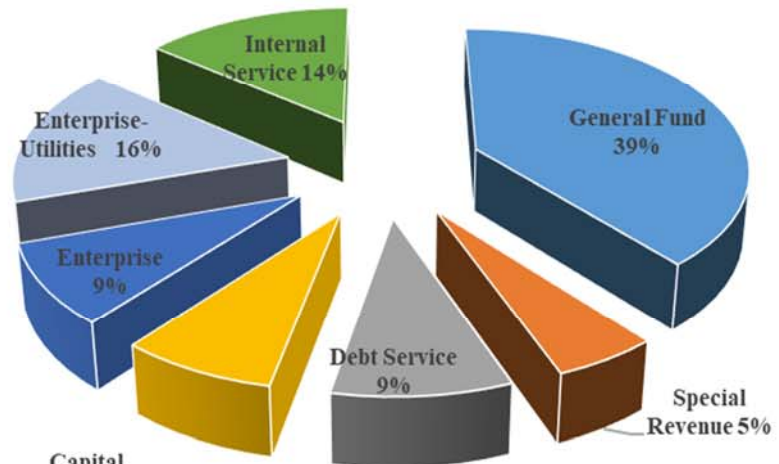
2022 Operating Budget Overview

EXPENDITURE HIGHLIGHTS

The 2022 budget reflects a maintenance of effort budget. The budget maintains City services and includes no position reductions, Personnel costs continue to be the driving force of the general fund expenditures, while Public safety constitutes more than half of our budgetary costs.



2022 Expenditures by Function



2022 Expenditures by Fund Type

CITY OF RACINE

2022 Operating Budget Overview

The largest operating fund, the General Fund expenditure budget for 2022 proposes an increase of approximately \$886,000, or 1.05% from 2021.

General Fund Expenditures 2021 Adopted to 2022 Adopted			
	2021 Adopted	2022 Adopted	Change
General Government	\$ 15,568,503	\$ 15,771,283	\$ 202,780
Health	2,449,330	2,745,777	296,447
Public Safety	46,477,431	46,414,538	(62,893)
Public Works	10,019,314	10,406,930	387,616
Education and Recreation	6,399,590	7,029,683	630,093
Community Development	3,331,239	2,763,294	(567,945)
Total Expenditures	\$ 84,245,407	\$ 85,131,505	\$ 886,098

The general fund reflects a status quo budget. The majority of the increases in expenses are in Health, Public Works, and Parks. Increases are described below.

Health Department- this area is proposing an increase for:

- ✓ Addition of 1 full time and 1 part time public health nurse of approximately \$200,000
- ✓ Remaining increase relates to Step increases, salary reclassifications, and COLA increases.

Public Works- this area is proposing an increase for:

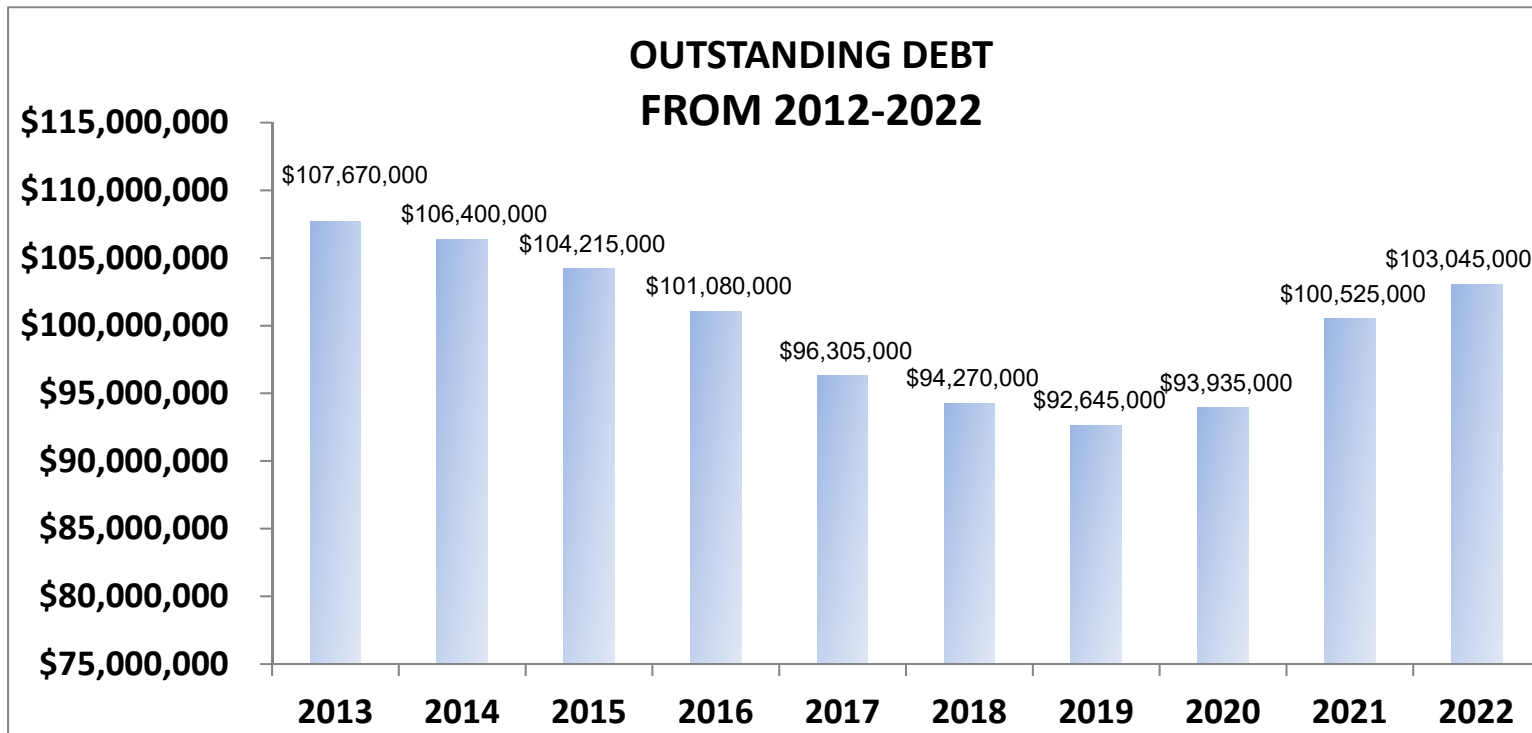
- ✓ Salaries and Overtime including increased wages for truck drivers as authorized by Common Council.
- ✓ Fuel and maintenance cost increases

Parks- this area is proposing an increase in expenditures due to:

- ✓ \$15/hr. Part Time minimum wage
- ✓ 6 Additional life guards on duty during the summer.
- ✓ Fuel and maintenance cost increases

CITY OF RACINE
2022 Operating Budget Overview

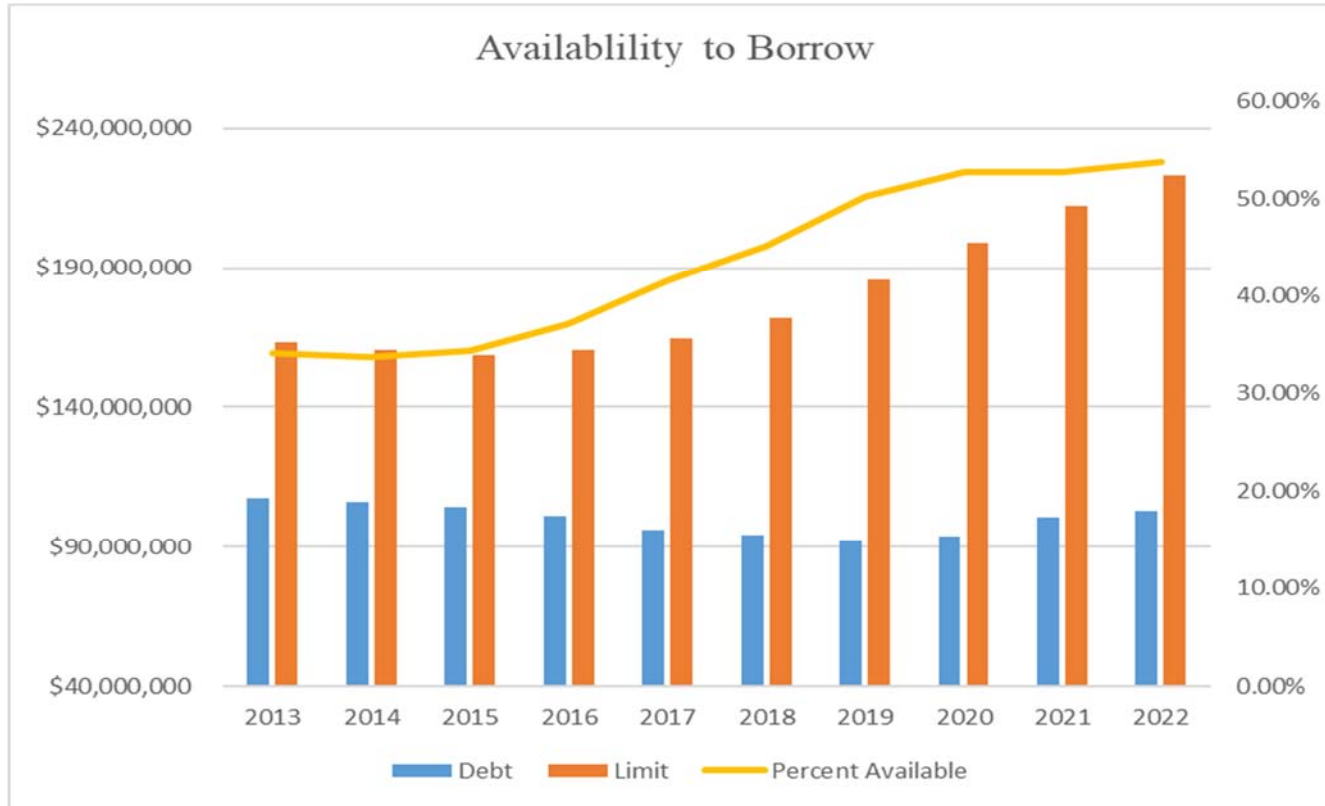
Debt Administration



The City has a Standard & Poor's bond rating of Aa-. That rating was based on the City's solid financial operation, strong reserve balances, and a manageable debt plan. In order to maintain this rating, the City needs to continue its responsible budgeting while maintaining a sound reserve balance. The City's overall level of indebtedness will increase about 2.5% from 2021 to 2022, primarily due to development projects, yet debt outstanding is still well below the 2013 level.

CITY OF RACINE

2022 Operating Budget Overview



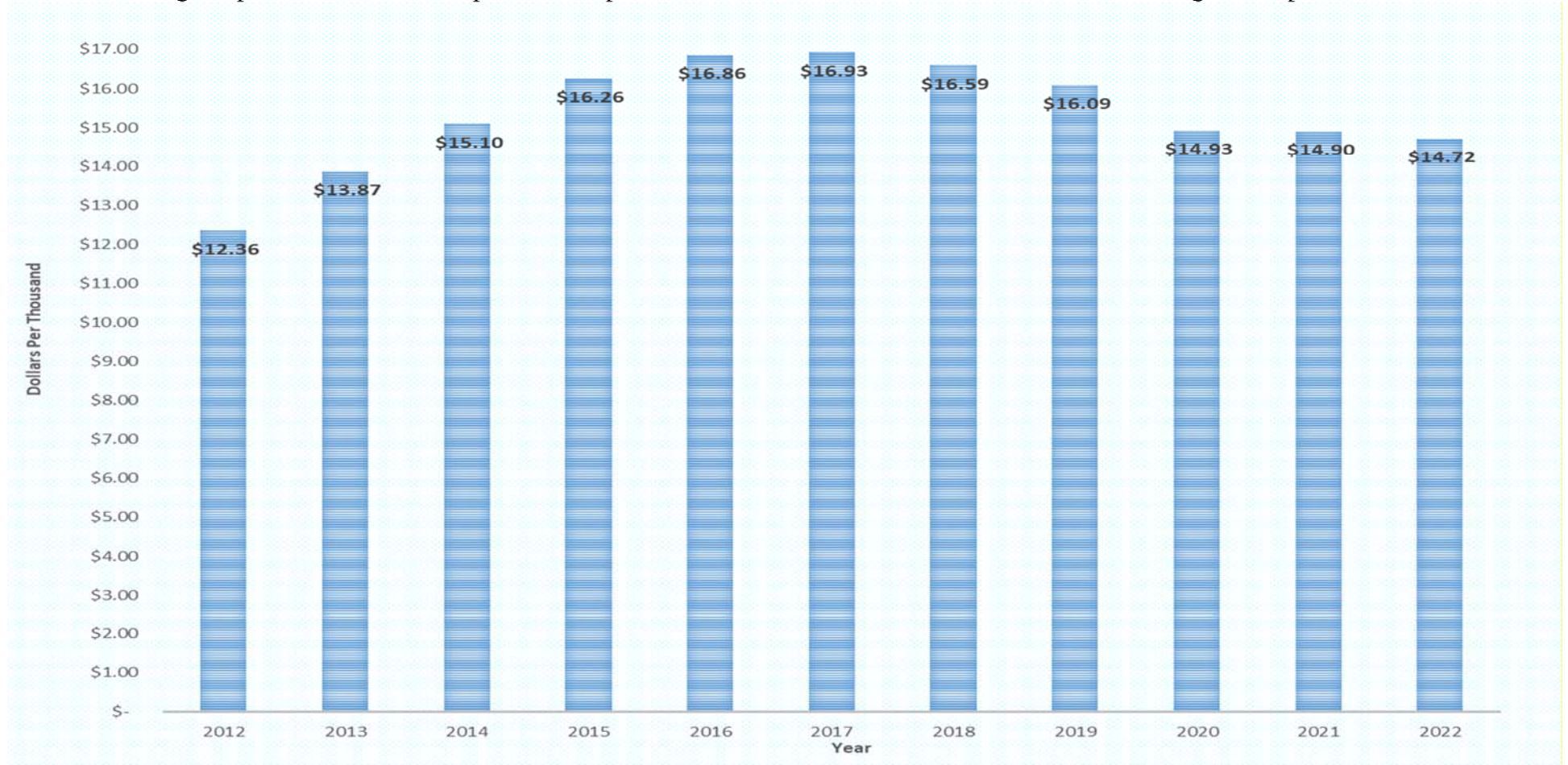
The City's debt capacity is based on the equalized value of the City of Racine. As equalized value rises, our borrowing capacity increases. Our estimated debt limit for 2022 is \$223M, leaving our estimated borrowing capacity at 54%, the highest it has been in 10 years.

CITY OF RACINE

2022 Operating Budget Overview

Tax Rate

Although the assessed values are not finalized, the tax rate is anticipated to decrease by 1.24% to \$14.72 per thousand. The tax rate is down over \$2 or 13% from the highest point in 2017, but not quite back to pre-recession levels as our assessed values continue to lag behind pre-recession levels.

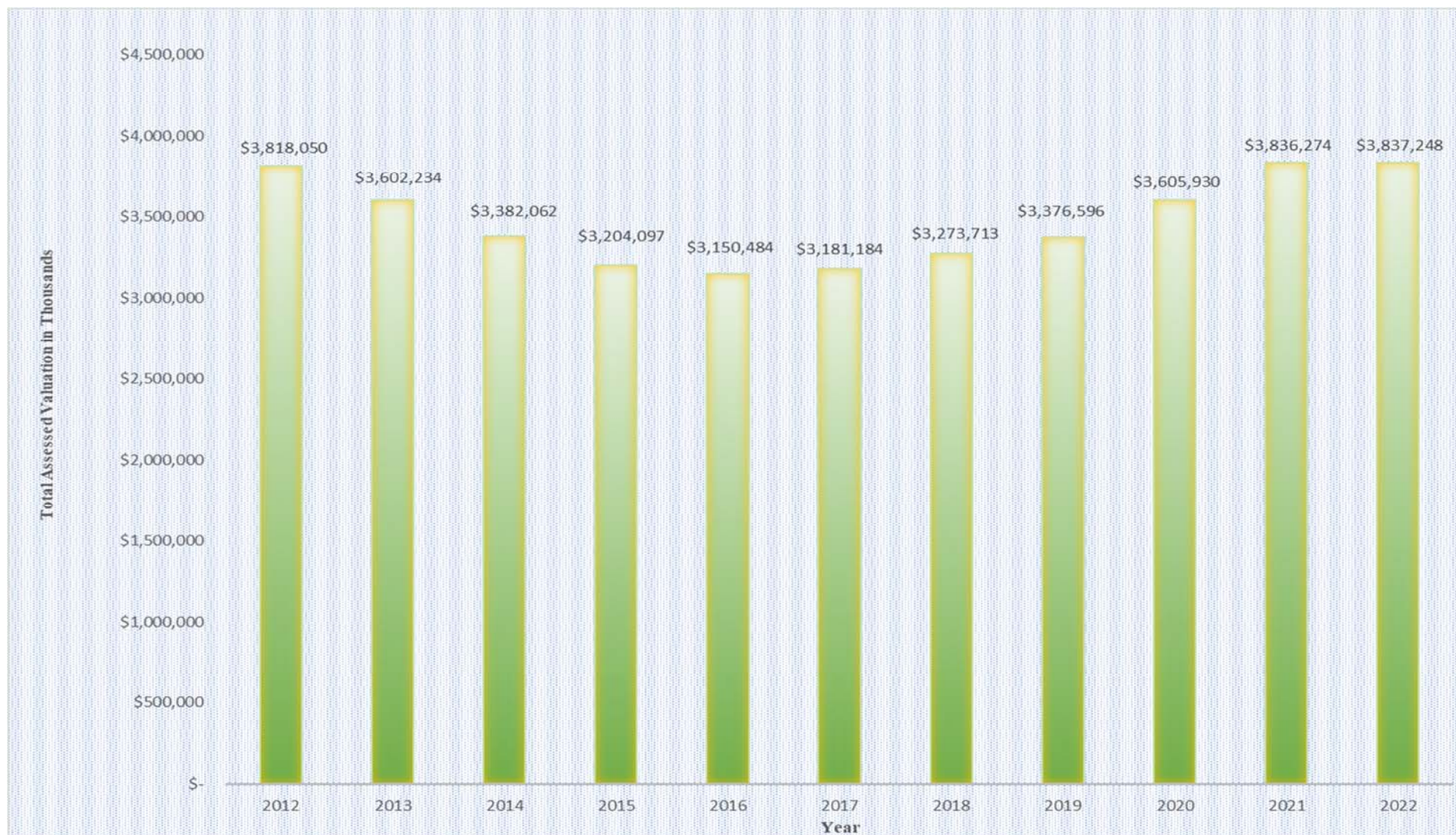


CITY OF RACINE

2022 Operating Budget Overview

Assessed Value

Assessed values are anticipated to remain flat overall and still remain below the highest value in 2010 of \$4,144,535,000.



CITY OF RACINE

2022 Operating Budget Overview

OPERATING BUDGET POLICIES

The City will prepare an annual budget for all operating funds in accordance with §4.26-§4.33, of the Municipal Code of Ordinances, which incorporates, by reference, §65.90 and §62.12 of the Wisconsin State Statutes.

The ordinance, in general requires:

- A budget for governmental and proprietary funds.
- A budget available for public inspection.
- A public hearing prior to adoption by the Common Council.
- An itemization of all indebtedness, expenditures, revenues, and anticipated surpluses.

A two-thirds (2/3) vote of the entire membership of the Common Council is required to modify an adopted appropriation.

The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports comparing actual revenues and expenditures to budgeted amounts.

- Budget amendments and transfers modifying the adopted appropriation unit are initiated by the department. After review by the Finance Department, the transfer is forwarded to Administration for recommendation of approval to the Finance Committee, with final approval by the Common Council.
- Budget transfers within a departmental appropriation unit are initiated by the department. The Finance Department reviews for availability of funds and approves.
- Carryover of prior year budget fund authorization is initiated by the department. The requests are reviewed by the Finance Department and Administration for recommendation of approval to the Finance Committee with final approval by the Common Council, generally in May of the subsequent year.

Increases to the adopted budgets are primarily made in the following situations:

- Emergency situation
- Non recurring appropriations with offsetting revenues
- Carry-over of prior year appropriations

CITY OF RACINE

2022 Operating Budget Overview

OPERATING BUDGET PROCESS

The following process establishes the City's operating budget for the ensuing fiscal calendar year.

- The City's operating budget process begins with the development of the budget calendar and instructions to department heads regarding the expenditure and revenue policy of the Mayor. This policy will include fiscal and operational guidelines as well as guidelines relating to budgetary increases, etc.
- Departments prepare budget requests and estimated projections, which provide the Finance Department and Administration with information to analyze the requests against previous budget years and against the total overall needs of the City.
- The Mayor, City Administrator, Director of Finance, and Assistant Director of Finance review department budgets with each department head and staff.
- Upon completion of these deliberations, the Finance Department will prepare the Proposed Budget for presentation by the Mayor to the legislative body. The legislative body refers the Proposed Budget to the Committee of the Whole. The Committee of the Whole is responsible for review of the Proposed Budget and referral to the Common Council for adoption.
- The City holds a public hearing on the budget and a Committee of the Whole meeting to deliberate the Proposed Budget and any amendments recommended by the Committee of the Whole.
- The budget is adopted by the Common Council through appropriate resolutions.
- Once the budget is adopted, the Finance Department makes the adopted version of the budget document available to all departments, the legislative body and the public.

2022 Budget Calendar		
Mayor's Budget address and distribution of operating and capital budgets to Common Council	Tuesday	October 19th
Budget Committee of the Whole Meeting-All Departments and Capital	Monday	October 25th
Public Hearing and Committee of the Whole	Tuesday	October 26th
Budget Committee of the Whole Meeting	Thursday	October 28th
Budget Committee of the Whole Meeting-amendments for approval	Monday	November 1st
Common Council Meeting Budget Adoption	Tuesday	November 2nd

CITY OF RACINE

2022 Operating Budget Overview

RESERVE POLICIES

- Per Section 46-63 of the Municipal Code, the common council shall maintain an undesignated fund balance within the general fund in accordance with the audit and accounting guide, Audits of State and Local Governmental Units. Such fund balance shall be maintained at a minimum of 20% of the general fund appropriations adopted for the subsequent budget year. The percentage calculation shall be performed annually upon the adoption of the budget for the general fund, based on the city's prior year undesignated general fund balances as set forth in its audited financial statements.
- Per Section 46-64 of the Municipal Code, The common council shall maintain an undesignated *fund* balance within the health insurance *fund* in accordance with the audit and accounting guide, Audits of State and Local Governmental Units. Such fund balance shall be maintained at a minimum of 5% of the health insurance fund appropriations adopted for the subsequent budget year. The percentage calculation shall be performed annually upon the adoption of the budget for the health insurance *fund*, based on the city's prior year undesignated health insurance fund balances as set forth in its audited financial statements. Any shortfall shall be appropriated and transferred from the undesignated general fund balance to the extent possible.
- All general obligation debts will be paid through a general debt service fund. Operating budgets will be prepared to meet the annual principal, interest, and service charge costs for each fund. Net debt service requirements (debt service expenditures less debt service revenue) will be funded through the general tax levy.

CITY OF RACINE

2022 Operating Budget Overview

DEBT POLICIES

- The City will confine long-term borrowing to capital improvements and equipment with high cost and long expected useful life.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- The City will use short term debt for cash flow and bond or note anticipation purposes.
- The City will first look to available current resources before using debt to fund capital improvements.
- Section 67.03 (1) of the Wisconsin State Statutes provides that the amount of indebtedness of a municipality shall not exceed 5 percent of the equalized valuation of the taxable property in the municipality.

ACCOUNTING POLICIES

- The accounts of the City are presented on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures.
- The books and records of the City are maintained in conformance with accounting principles accepted as the standard in the industry. The only exception to conformance with accounting principles result from State or Federal law.
- An annual audit will be performed by an independent accounting firm.
- The accounting records of the City are maintained on the modified accrual basis of accounting for the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Expendable Trust Funds and Agency Funds. The accrual basis of accounting is used for the Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds.
- In general, under the modified accrual basis of accounting, revenues are recognized when they become measurable and available as new current assets. Expenditures are generally recognized when the related fund liability is incurred. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized when liabilities are incurred without regard to receipt or disbursement of each.

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Financial Summary

ALL BUDGETED FUNDS

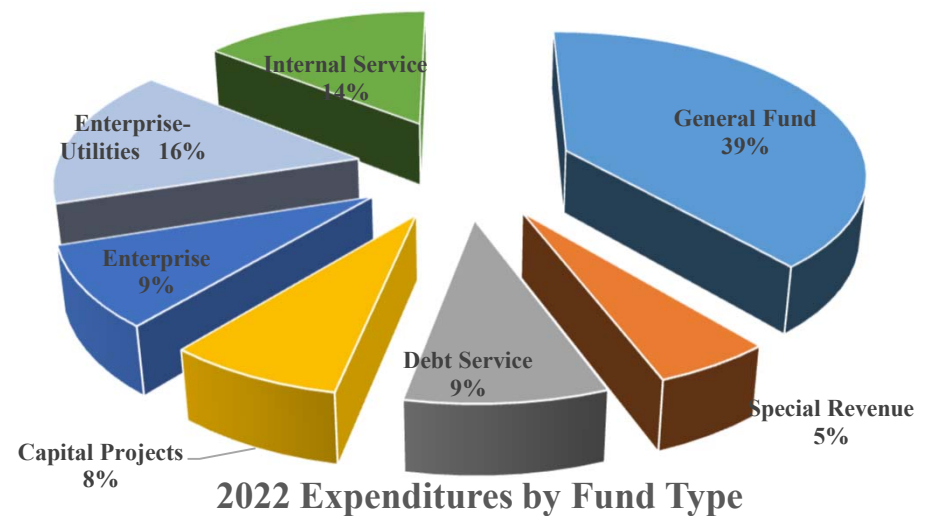
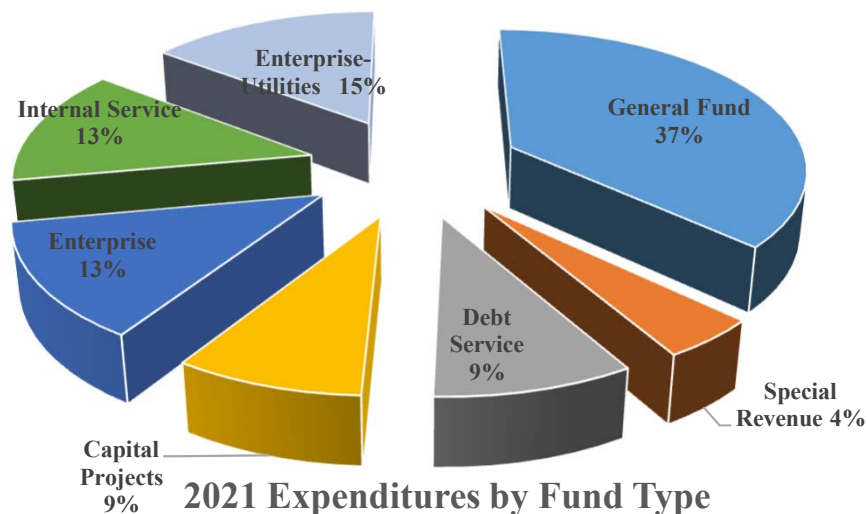
Summary of Expenditures

<u>Fund</u>	<u>Fund Name</u>	<u>Fund Type</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
101	General Fund	General Fund	\$ 82,185,362	\$ 84,245,407	\$ 83,992,487	\$ 83,594,183	\$ 85,131,505
220	Library	Special Revenue	\$ 4,035,417	\$ 4,035,606	\$ 4,083,292	\$ 4,083,292	\$ 4,295,131
221	Recycling	Special Revenue	1,982,138	2,169,792	2,190,448	2,191,848	2,253,142
223	Municipal Court	Special Revenue	382,427	388,015	388,015	388,015	363,626
224	Cemetery	Special Revenue	643,797	631,571	720,115	666,071	678,720
225	Neighborhood Enhancement	Special Revenue	398,832	225,000	1,100,066	1,100,066	1,201,338
226	Sanitary Sewer Maintenance	Special Revenue	1,912,530	2,206,970	2,333,804	2,346,452	2,206,529
227	Health Lab	Special Revenue	444,173	285,290	285,290	285,290	155,100
228	Room Tax	Special Revenue	375,434	389,500	409,500	409,500	389,500
	Total Special Revenue Funds		\$ 10,174,748	\$ 10,331,744	\$ 11,510,530	\$ 11,470,534	\$ 11,543,086
300	Debt Service	Debt Service	\$ 42,701,276	\$ 20,648,440	\$ 20,648,440	\$ 20,648,440	\$ 19,482,040
450	General Obligation Bond Fund	Capital Projects	\$ 12,742,673	\$ 11,779,059	\$ 18,065,709	\$ 14,462,031	\$ 10,869,875
451	Equipment Replacement Fund	Capital Projects	3,737,757	3,560,200	4,810,562	4,210,865	3,930,000
452	Intergovernmental Revenue Sharing	Capital Projects	1,413,020	4,117,620	4,414,846	4,418,617	2,287,545
	Total Capital Project Funds		\$ 17,893,450	\$ 19,456,879	\$ 27,291,117	23,091,513	\$ 17,087,420
602	Transit	Enterprise	9,310,044	20,375,545	22,986,898	22,237,664	10,014,879
603	Parking System	Enterprise	895,202	1,101,636	1,185,935	1,185,995	1,405,326
604	Storm Water Utility	Enterprise	5,667,044	7,115,745	7,703,107	9,255,633	7,647,165
606	Civic Centre	Enterprise	294,903	671,000	671,097	671,097	299,000
607	Radio Communication Resources	Enterprise	280,650	265,905	265,905	265,905	246,378
	Total Enterprise Funds		\$ 16,447,843	\$ 29,529,831	\$ 32,812,942	\$ 33,616,294	\$ 19,612,748

ALL BUDGETED FUNDS

Summary of Expenditures

<u>Fund</u>	<u>Fund Name</u>	<u>Fund Type</u>	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Original</u> <u>Budget</u>	<u>2021</u> <u>Revised</u> <u>Budget</u>	<u>2021</u> <u>Estimated</u>	<u>2022</u> <u>Budget</u>
600	Water Utility	Enterprise-Utilities	\$ 20,789,769	\$ 20,700,000	\$ 20,700,000	\$ 20,572,000	\$ 21,500,000
601	WasteWater Utility	Enterprise-Utilities	11,994,776	12,690,964	12,690,964	12,458,000	12,936,911
			<u>\$ 32,784,545</u>	<u>\$ 33,390,964</u>	<u>\$ 33,390,964</u>	<u>\$ 33,030,000</u>	<u>\$ 34,436,911</u>
700	Equipment Maintenance	Internal Service	\$ 3,691,760	\$ 3,927,153	\$ 3,955,257	\$ 3,891,432	\$ 4,269,411
701	Information Systems	Internal Service	3,153,515	3,650,237	4,350,835	3,813,749	4,352,128
702	Building Complex	Internal Service	2,940,806	3,017,523	3,031,267	3,213,542	3,181,950
703	Insurance	Internal Service	16,281,067	19,449,692	19,484,699	18,484,699	19,386,849
704	Telephone	Internal Service	203,276	112,392	112,392	112,392	112,100
	Total Internal Service Funds		<u>\$ 26,270,424</u>	<u>\$ 30,156,997</u>	<u>\$ 30,934,450</u>	<u>\$ 29,515,814</u>	<u>\$ 31,302,438</u>
	Total Expenditures-All Funds		<u>\$ 228,457,648</u>	<u>\$ 227,760,262</u>	<u>\$ 240,580,930</u>	<u>\$ 234,966,778</u>	<u>\$ 218,596,148</u>



ALL BUDGETED FUNDS

Summary of Revenues

	<u>2020</u> <u>Actual</u>	<u>2021</u> <u>Original</u> <u>Budget</u>	<u>2022</u> <u>Budget</u>	<u>% Increase</u> <u>(Decrease)</u> <u>2022 vs 2021</u>
<u>General Fund</u>				
Property Taxes	\$ 32,531,717	\$ 33,717,000	\$ 33,946,450	0.68%
Other Taxes	476,959	350,000	400,000	14.29%
Intergovernmental Revenues	35,574,900	33,442,071	33,368,994	-0.22%
Licenses and Permits	2,482,038	2,303,435	2,030,380	-11.85%
Fines and Forfeitures	972,086	1,122,000	1,122,000	0.00%
Charges for Services	3,822,434	4,233,280	4,446,080	5.03%
Intergovernmental Charges for Services	2,033,100	1,895,003	1,920,027	1.32%
Miscellaneous Revenues	1,325,758	644,144	649,550	0.84%
Other Financing Sources	4,922,462	6,538,474	7,248,024	10.85%
	<u>\$ 84,141,454</u>	<u>\$ 84,245,407</u>	<u>\$ 85,131,505</u>	<u>1.05%</u>
<u>Special Revenue Funds</u>				
Property Taxes	\$ 3,301,197	\$ 2,879,692	\$ 2,865,444	-0.49%
Other Taxes	234,473	367,000	367,000	0.00%
Intergovernmental Revenues	1,959,438	2,024,600	2,332,260	15.20%
License and Permits	-	-	250,000	100.00%
Fines and Forfeitures	150,010	200,000	200,000	0.00%
Charges for Services	4,411,031	4,642,040	4,624,225	-0.38%
Miscellaneous Revenues	280,781	61,500	82,500	34.15%
Other Financing Sources	-	156,912	821,657	423.64%
	<u>\$ 10,336,930</u>	<u>\$ 10,331,744</u>	<u>\$ 11,543,086</u>	<u>11.72%</u>
<u>Debt Service Funds</u>				
Property Taxes	\$ 16,211,230	\$ 19,500,000	\$ 18,600,000	-4.62%
Intergovernmental Revenues	-	-	-	0.00%
Miscellaneous Revenues	239,547	29,127	-	-100.00%
Other Financing Sources	26,202,010	1,119,313	882,040	-21.20%
	<u>\$ 42,652,787</u>	<u>\$ 20,648,440</u>	<u>\$ 19,482,040</u>	<u>-5.65%</u>

ALL BUDGETED FUNDS

Summary of Revenues

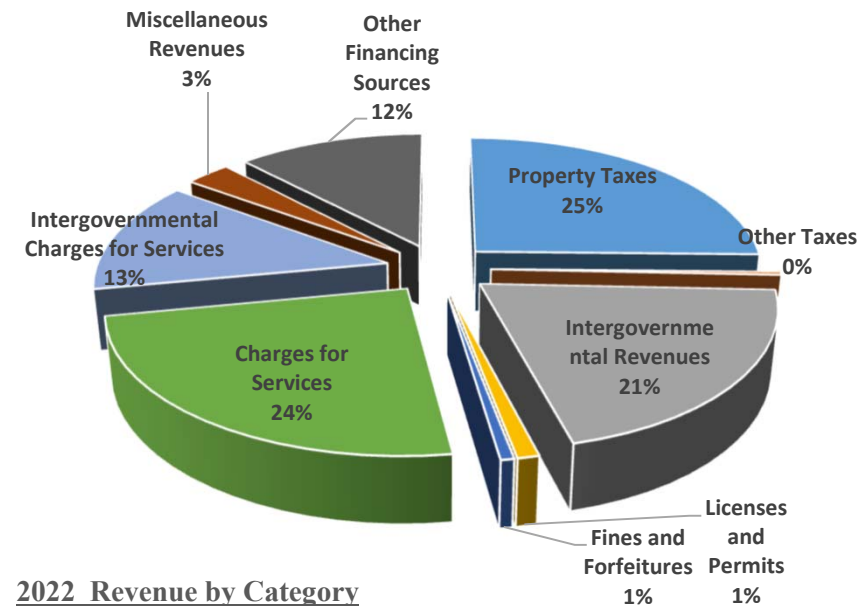
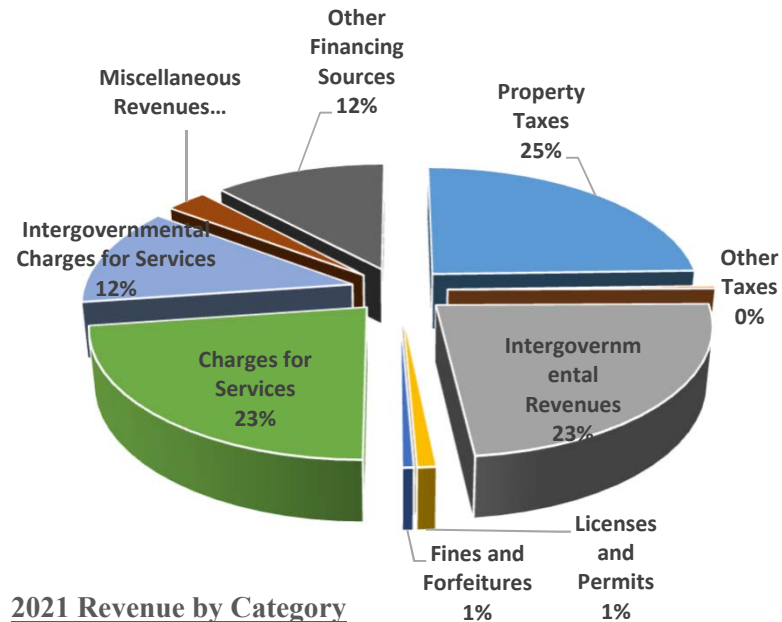
	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2022 Budget</u>	<u>% Increase (Decrease) 2022 vs 2021</u>
<u>Capital Project Funds</u>				
Intergovernmental Revenues	2,038,590	2,027,562	2,187,545	7.89%
Miscellaneous Revenues	1,722,087	201,800	218,500	8.28%
Other Financing Sources	14,362,077	17,227,517	14,681,375	-14.78%
	<u>\$ 18,122,754</u>	<u>\$ 19,456,879</u>	<u>\$ 17,087,420</u>	<u>-12.18%</u>
<u>Enterprise Funds</u>				
Property Taxes	\$ 1,776,083	\$ 1,078,000	\$ 1,081,000	0.28%
Intergovernmental Revenues	7,780,899	17,207,285	7,501,568	-56.40%
Fines and Forfeitures	-	59,272	75,000	26.54%
Charges for Services	7,696,279	8,947,585	8,887,526	-0.67%
Intergovernmental Charges for Services	889,469	820,000	807,699	-1.50%
Miscellaneous Revenues	275,457	373,325	397,248	6.41%
Other Financing Sources	350,449	1,044,364	862,707	-17.39%
	<u>\$ 18,768,636</u>	<u>\$ 29,529,831</u>	<u>\$ 19,612,748</u>	<u>-33.58%</u>
<u>Utilities</u>				
Charges for Services	34,289,456	34,954,620	35,758,031	2.30%
Miscellaneous Revenues	2,855,956	3,500,526	3,194,555	-8.74%
	<u>\$ 37,145,412</u>	<u>\$ 38,455,146</u>	<u>\$ 38,952,586</u>	<u>1.29%</u>
<u>Internal Service Funds</u>				
Intergovernmental Revenues	50,222	25,000	24,500	-2.00%
Charges for Services	371,854	446,292	498,528	11.70%
Intergovernmental Charges for Services	26,308,728	26,173,110	26,453,000	1.07%
Miscellaneous Revenues	2,841,488	1,903,792	1,931,000	1.43%
Other Financing Sources	1,430,049	1,727,403	2,395,410	38.67%
	<u>\$ 31,002,341</u>	<u>\$ 30,275,597</u>	<u>\$ 31,302,438</u>	<u>3.39%</u>

ALL BUDGETED FUNDS

Summary of Revenues

Total All Funds

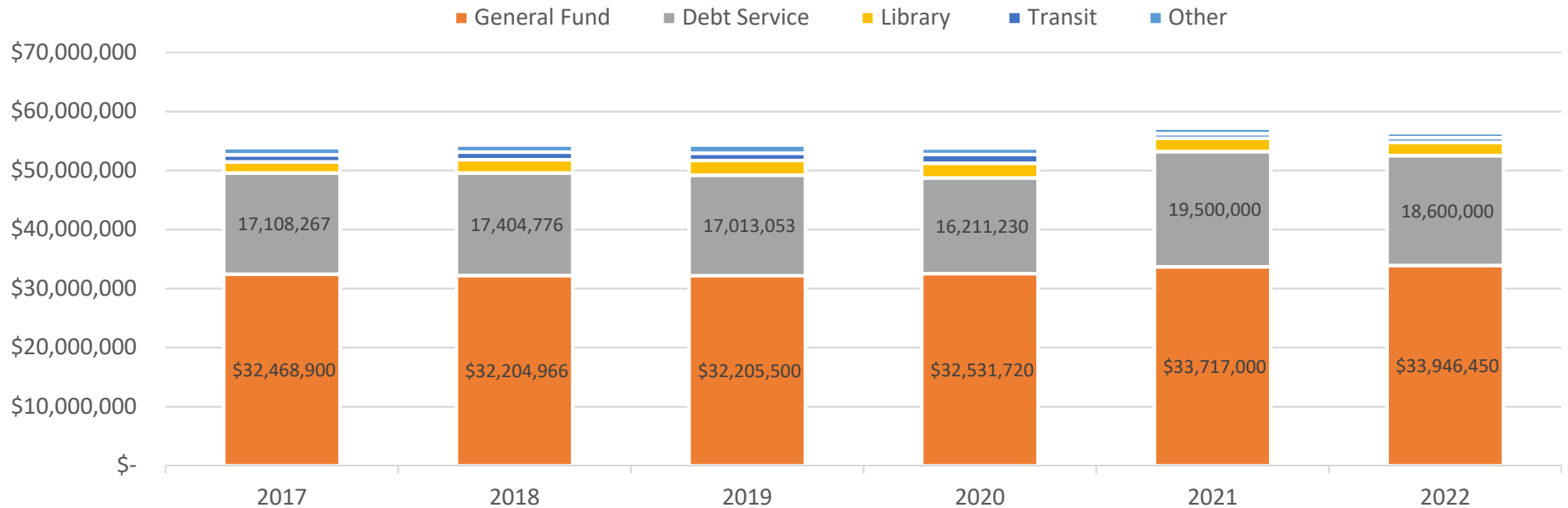
	2020 <u>Actual</u>	2021 <u>Original Budget</u>	2022 <u>Budget</u>	% Increase (Decrease) <u>2022 vs 2021</u>
Property Taxes	\$ 53,820,227	\$ 57,174,692	\$ 56,492,894	-1.19%
Other Taxes	711,432	717,000	767,000	6.97%
Intergovernmental Revenues	47,404,049	54,726,518	45,414,867	-17.01%
Licenses and Permits	2,482,038	2,303,435	2,280,380	-1.00%
Fines and Forfeitures	1,122,096	1,381,272	1,397,000	1.14%
Charges for Services	50,591,054	53,223,817	54,214,390	1.86%
Intergovernmental Charges for Services	29,231,297	28,888,113	29,180,726	1.01%
Miscellaneous Revenues	9,541,074	6,714,214	6,473,353	-3.59%
Other Financing Sources	47,267,047	27,813,983	26,891,213	-3.32%
	<u>\$ 242,170,314</u>	<u>\$ 232,943,044</u>	<u>\$ 223,111,823</u>	<u>-4.22%</u>



TAX LEVY ALLOCATION BY FUND

SUMMARY OF TAX LEVY

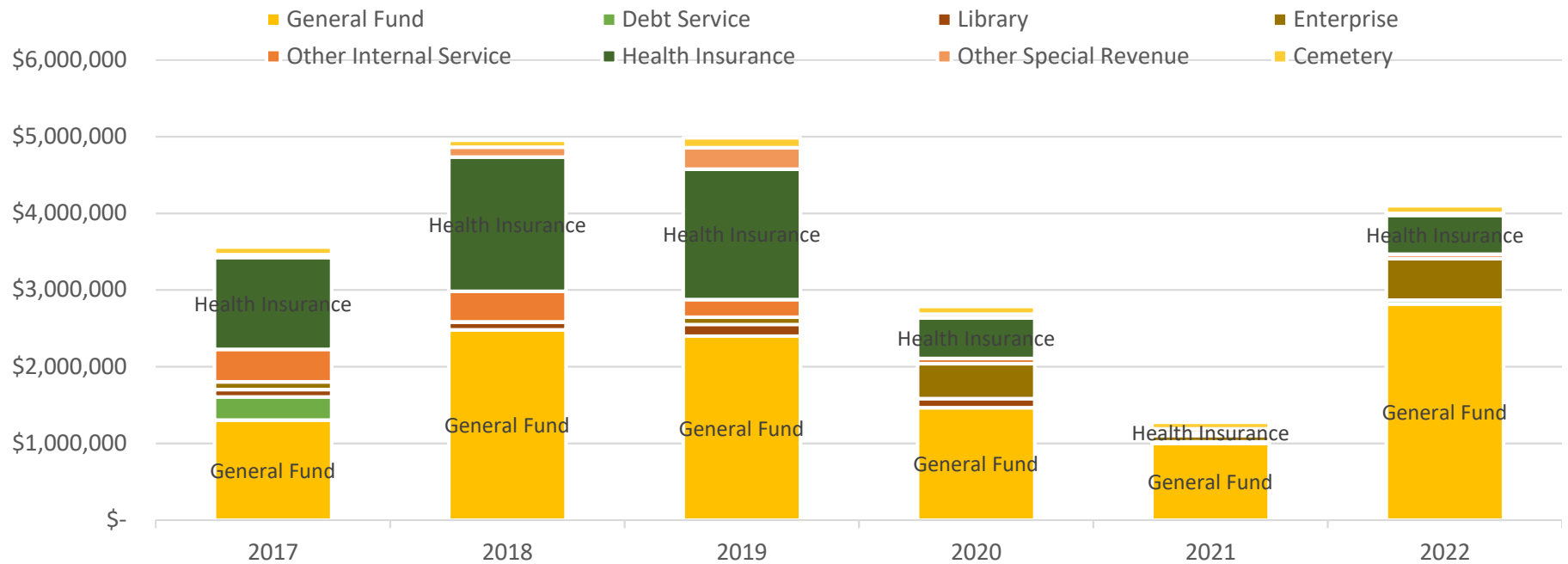
<u>Fund</u>	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>	<u>2020 Budget</u>	<u>2021 Budget</u>	<u>2022 Budget</u>
General Fund	\$ 32,468,900	\$ 32,204,966	\$ 32,205,500	\$ 32,531,720	\$ 33,717,000	\$ 33,946,450
Library	1,910,909	2,239,208	2,465,271	2,504,816	2,254,816	2,257,317
Recycling	331,515	285,932	314,725	-	-	-
Municipal Court	86,605	92,468	140,165	156,405	188,015	163,626
Cemetery	202,744	230,000	222,849	233,166	201,571	204,720
Neighborhood Enhancement	-	-	-	-	-	109,681
Health Lab	249,687	270,900	388,368	406,810	235,290	130,100
Debt Service	17,108,267	17,404,776	17,013,053	16,211,230	19,500,000	18,600,000
Transit	1,200,000	1,300,000	1,276,319	1,480,083	782,000	782,000
Civic Centre	293,000	294,000	296,000	296,000	296,000	299,000
	<u>\$ 53,851,627</u>	<u>\$ 54,322,250</u>	<u>\$ 54,322,250</u>	<u>\$ 53,820,230</u>	<u>\$ 57,174,692</u>	<u>\$ 56,492,894</u>



OPERATING BUDGET FUND BALANCE APPLIED

SUMMARY OF RESERVES USED

<u>Fund</u>	<u>2017 Budget</u>	<u>2018 Budget</u>	<u>2019 Budget</u>	<u>2020 Budget</u>	<u>2021 Budget</u>	<u>2022 Budget</u>
General Fund	\$ 1,305,000	\$ 2,480,000	\$ 2,400,000	\$ 1,465,759	\$ 1,000,000	\$ 2,817,240
Library	98,367	100,000	150,000	119,052	21,912	-
Cemetery	100,000	90,000	130,000	100,000	85,000	100,000
Other Special Revenue	35,367	128,279	280,000	50,000	50,000	25,000
Debt Service	300,000	-	-	-	-	51,971
Enterprise	97,553	4,741	96,914	454,049	79,364	540,507
Health Insurance	1,200,000	1,750,000	1,700,000	525,000	-	507,849
Other Internal Service	423,990	399,534	229,012	70,394	37,403	56,561
	<u>\$ 3,560,277</u>	<u>\$ 4,952,554</u>	<u>\$ 4,985,926</u>	<u>\$ 2,784,254</u>	<u>\$ 1,273,679</u>	<u>\$ 4,099,128</u>



Organizational Summary

MAYOR

Cory Mason

Common Council

President: John Tate, II

First	Jeff Coe
Second	Mollie Jones
Third	John Tate, II
Fourth	Edwin Santiago
Fifth	Melissa Kaprelian
Sixth	Jeffrey Peterson
Seventh	Maurice Horton
Eighth	Marcus T. West
Ninth	Terry McCarthy
Tenth	Sam Peete
Eleventh	CJ Rouse
Twelfth	Henry Perez
Thirteenth	Natalia Taft
Fourteenth	Jason Meekma
Fifteenth	Melissa Lemke

City of Racine

Administrative Managers

City Administrator

City Attorney

City Development

City Librarian

Finance/Treasurer

Human Resources

Fire Department

Information Technology

Municipal Judge

Parks Recreation & Cultural Services

Police Department

Public Health

Public Works

Water & Wastewater Utilities

Paul Vornholt

Scott Letteney

Bill Bowers

Angela Zimmerman

Kathleen Fischer

Vacant

Chief Steve Hansen

Adele Edwards

Judge Robert Weber

Tom Molbeck

Chief Maurice Robinson

Dottie-Kay Bowersox

John Rooney

Mike Gitter (Interim)

COUNCIL COMMITTEES

2021-2022

Finance & Personnel Committee

Natalia Taft-Chairwoman

Samuel Peete

Jason Meekma

John Tate, II

Marcus West

Public Works & Services Committee

Mollie Jones - Chairman

Terry McCarthy

CJ Rouse

Melissa Lemke

Edwin Santiago

Public Safety & Licensing Committee

Jeff Coe - Chairman

Maurice Horton

Melissa Kaprelian

Henry Perez

Jeffrey Peterson

Committee of the Whole

All Aldermen

Executive Committee

Mayor Cory Mason

Council President John Tate, II

Finance & Personnel Committee Chairman Natalia Taft

Public Works & Services Committee Chairman Mollie Jones

Public Safety & Licensing Committee Chairman Jeff Coe

Alderman at Large

GENERAL FUND

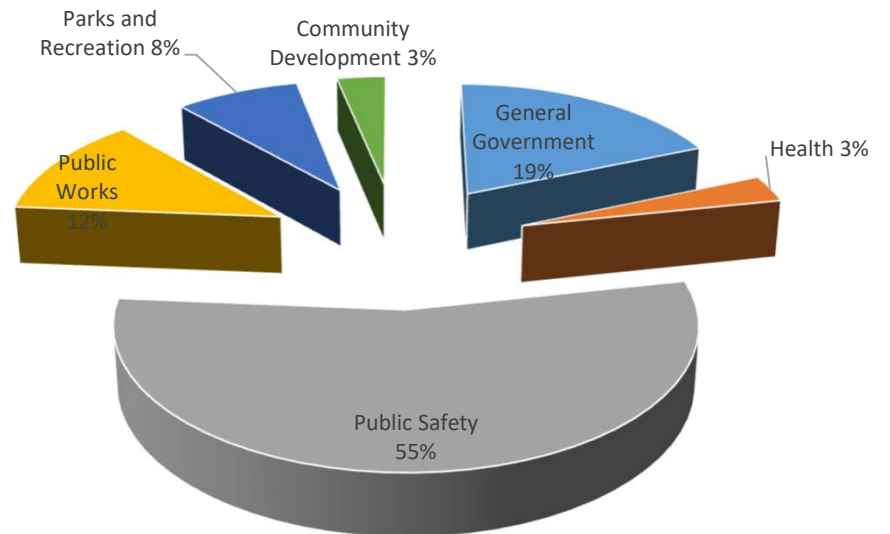
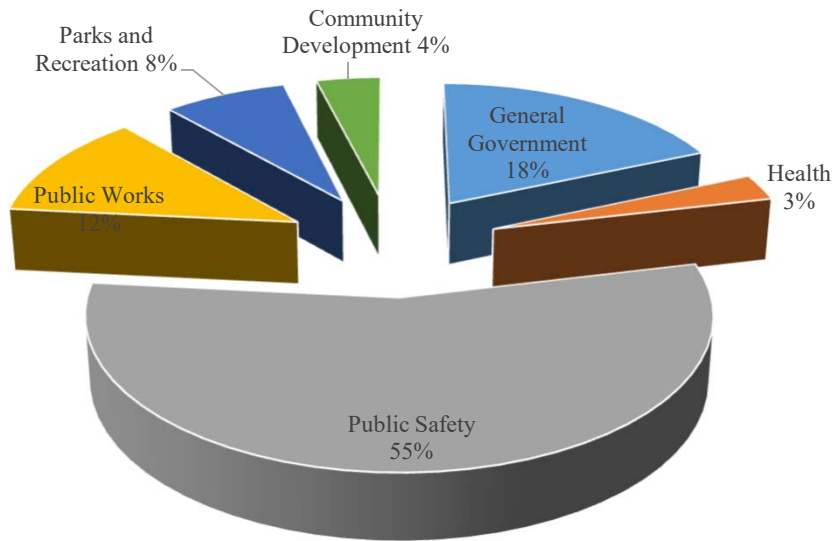
Summary of Expenditures by Function

<u>Function</u>	<u>Division</u>	<u>Department Name</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
10	1001-1002	City Administration	\$ 1,160,098	\$ 1,050,425	\$ 1,053,299	\$ 1,027,525	\$ 1,094,850
10	1003	Human Resources	546,963	907,889	907,889	905,893	968,217
10	1004	Attorney's Office	1,318,219	1,376,676	1,376,676	1,376,811	1,549,294
10	1101-1102	Finance Department	2,264,967	2,305,842	2,320,912	2,212,026	2,698,302
10	1201-1202	Non Departmental	8,519,845	9,927,671	9,939,869	9,920,987	9,460,620
		General Government	<u>\$ 13,810,092</u>	<u>\$ 15,568,503</u>	<u>\$ 15,598,645</u>	<u>\$ 15,443,242</u>	<u>\$ 15,771,283</u>
20	120	Health	<u>\$ 2,382,149</u>	<u>\$ 2,449,330</u>	<u>\$ 2,469,340</u>	<u>\$ 2,469,340</u>	<u>\$ 2,745,777</u>
30	3001	Fire	\$ 17,883,276	\$ 17,115,101	\$ 17,151,484	\$ 17,155,266	\$ 17,003,418
30	3101-3107	Police	<u>29,519,587</u>	<u>29,362,330</u>	<u>29,396,612</u>	<u>29,620,132</u>	<u>29,411,120</u>
		Public Safety	<u>\$ 47,402,863</u>	<u>\$ 46,477,431</u>	<u>\$ 46,548,096</u>	<u>\$ 46,775,398</u>	<u>\$ 46,414,538</u>
40	4001-4013	Public Works	<u>\$ 9,644,830</u>	<u>\$ 10,019,314</u>	<u>\$ 10,420,425</u>	<u>\$ 9,893,498</u>	<u>\$ 10,406,930</u>

GENERAL FUND

Summary of Expenditures by Function

<u>Function</u>	<u>Division</u>	<u>Department Name</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
50	5001-5099	Parks and Recreation	\$ 6,113,217	\$ 6,399,590	\$ 6,418,829	\$ 6,475,553	\$ 7,029,683
60	6001-6005	Community Development	\$ 2,832,211	\$ 3,331,239	\$ 2,537,152	\$ 2,537,152	\$ 2,763,294
Total General Fund Expenditures by Function			<u>\$ 82,185,362</u>	<u>\$ 84,245,407</u>	<u>\$ 83,992,487</u>	<u>\$ 83,594,183</u>	<u>\$ 85,131,505</u>

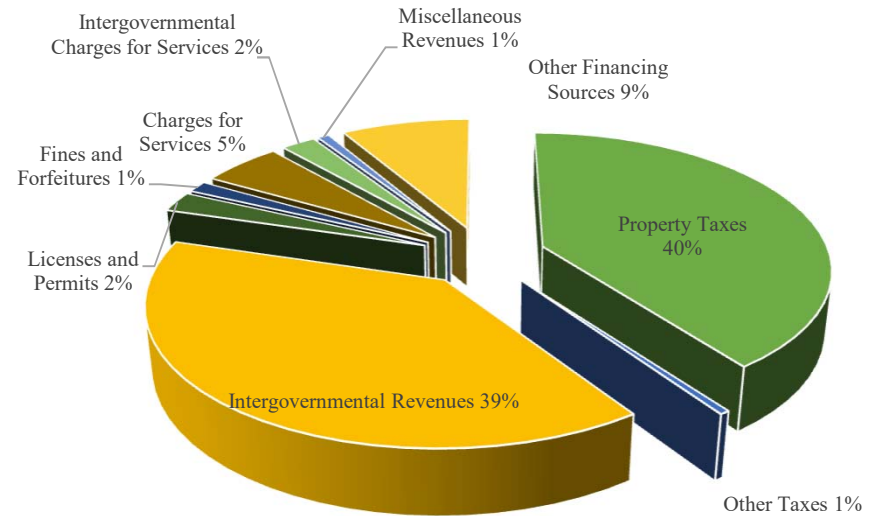
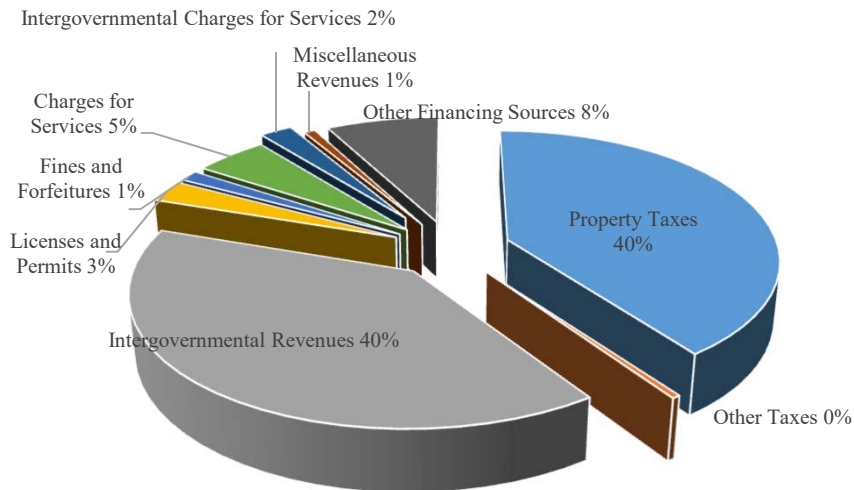


GENERAL FUND

Summary of Revenues by Category

Revenues by Category

	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
Property Taxes	\$ 32,531,717	\$ 33,717,000	\$ 33,717,000	\$ 33,717,000	\$ 33,946,450
Other Taxes	476,959	350,000	350,000	405,000	400,000
Intergovernmental Revenues	35,574,900	33,442,071	33,442,071	33,442,071	33,368,994
Licenses and Permits	2,482,038	2,303,435	2,083,435	2,083,435	2,030,380
Fines and Forfeitures	972,086	1,122,000	1,122,000	1,122,000	1,122,000
Charges for Services	3,822,434	4,233,280	4,233,280	4,127,830	4,446,080
Intergovernmental Charges for Services	2,033,100	1,895,003	1,895,003	1,908,003	1,920,027
Miscellaneous Revenues	1,325,758	644,144	644,144	718,394	649,550
Other Financing Sources	4,922,462	6,538,474	6,038,474	6,029,710	7,248,024
	<u>\$ 84,141,454</u>	<u>\$ 84,245,407</u>	<u>\$ 83,525,407</u>	<u>\$ 83,553,443</u>	<u>\$ 85,131,505</u>



GENERAL FUND DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11101	41800		Interest and Penalty-Taxes	263,189	200,000	200,000	256,403	255,000	200,000	0.00%
11202	41110		Property Taxes	32,531,717	33,717,000	33,717,000	33,717,055	33,717,000	33,946,450	0.70%
11202	41222		Sales Tax Discount	76	-	-	78	-	-	0.00%
11202	41320		PILOT-Other	213,695	150,000	150,000	205,584	150,000	200,000	33.30%
TOTAL	Taxes			33,008,676	34,067,000	34,067,000	34,179,120	34,122,000	34,346,450	0.80%
11202	43240	10007	Federal Grant-Health-COVID	1,350,749	-	-	-	-	-	0.00%
11202	43410		State Shared Revenue	27,777,416	27,425,798	27,425,798	6,113,849	27,425,798	27,425,798	0.00%
11202	43430		Exempt Computer Aids	1,078,577	1,000,000	1,000,000	1,078,577	1,000,000	1,000,000	0.00%
11202	43440		Personal Property Aid	458,277	459,976	459,976	467,400	459,976	479,761	4.30%
11202	43560		State Grant-Human Services	12,767	-	-	(168)	-	-	0.00%
11202	43610		Payment Muni Services	23,366	23,300	23,300	49,303	23,300	23,300	0.00%
13001	43420		Fire Dues	156,467	150,000	150,000	167,062	150,000	167,062	11.40%
13001	43529	30009	State Grant-Other PS	17,470	-	-	1,240	-	-	0.00%
13001	43610		Payment Muni Services	57,785	57,785	57,785	57,785	57,785	57,785	0.00%
13101	43211		Federal Grant-PD	15,024	15,288	15,288	2,263	15,288	15,288	0.00%
13101	43211	31001	Federal Grant-PD SIU	189,186	200,000	200,000	198,965	200,000	200,000	0.00%
13101	43521		State Reimbursement-PD	28,473	33,000	33,000	-	33,000	33,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14010	43531		General Transp Aids	4,007,596	3,824,924	3,824,924	2,864,934	3,824,924	3,715,000	-2.90%
14010	43533		State-Other Highway	401,747	252,000	252,000	336,507	252,000	252,000	0.00%
TOTAL	Intergovernmental Revenues			35,574,900	33,442,071	33,442,071	11,337,717	33,442,071	33,368,994	-0.20%
11101	44100		Liquor/Tavern License	114,465	96,710	96,710	100,375	96,710	98,910	2.30%
11101	44110		Business License-Other	44,750	82,000	82,000	73,340	82,000	55,745	-32.00%
11101	44120		Stationary Engineer License	-	4,375	4,375	-	4,375	4,375	0.00%
11101	44930		Property Registration	118,855	2,350	2,350	35,853	2,350	2,350	0.00%
11202	44900		Cable Franchise	814,540	815,000	815,000	496,001	815,000	781,000	-4.20%
120	44110		Business License-Other	207,501	200,000	200,000	212,711	200,000	200,000	0.00%
120	44140		Weights and Measures	29,309	27,000	27,000	28,869	27,000	27,000	0.00%
120	44200		Animal Licenses	46,050	58,000	58,000	41,813	58,000	58,000	0.00%
13001	44330		Fire Permits-Other	18,343	7,500	7,500	21,116	7,500	7,500	0.00%
14002	44320		Sidewalk/Street Permits	72,375	75,000	75,000	85,973	75,000	80,000	6.70%
14013	44330		Permits-Other	-	-	-	200	-	-	0.00%
14013	44920		Other Permits-Area Priveledge	11,628	14,000	14,000	11,084	14,000	14,000	0.00%
16003	44300		Building Permits	764,751	700,000	700,000	707,789	700,000	700,000	0.00%
16003	44310		Property Inspection Fee	238,390	-	-	(700)	-	-	0.00%
16003	44330		Permits-Other	960	500	500	600	500	500	0.00%
16003	44400		Zoning Permits	120	1,000	1,000	270	1,000	1,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
16006	44310		Property Inspection Fee	-	220,000	-	-	-	-	-100.00%
TOTAL	Licenses and Permits			2,482,038	2,303,435	2,083,435	1,815,293	2,083,435	2,030,380	-11.90%
13101	45110		Muni Court Fines	311,648	400,000	400,000	309,826	400,000	400,000	0.00%
13101	45120		County Court Fines	756	2,000	2,000	654	2,000	2,000	0.00%
13101	45130		Parking Fines	620,290	700,000	700,000	575,147	700,000	700,000	0.00%
14010	45222		Judgments/Damages-DPW	8,281	-	-	-	-	-	0.00%
14013	45222		Judgments/Damages-DPW	31,111	20,000	20,000	12,973	20,000	20,000	0.00%
TOTAL	Fines and Forfeiture			972,086	1,122,000	1,122,000	898,599	1,122,000	1,122,000	0.00%
11003	46120		HR Miscellaneous Fees	42	-	-	-	-	-	0.00%
11004	46110		Atty/Court Costs	(1,526)	-	-	-	-	-	0.00%
11004	46120		Atty Miscellaneous Fees	5,055	3,000	3,000	2,325	3,000	3,000	0.00%
11101	46100		Licensing Fees	18,808	17,020	17,020	23,218	22,870	11,020	-35.30%
11101	46120		Fin Miscellaneous Fees	9,079	9,000	9,000	6,944	9,000	9,000	0.00%
11101	46160		Tax Search Fee	73,414	65,000	65,000	74,352	65,000	65,000	0.00%
11103	46120		Asses Miscellaneous Fees	(34)	(300)	(300)	-	(300)	-	-100.00%
11202	46120		Miscellaneous Fees	309	200	200	-	200	200	0.00%
11202	46140		Property Rentals	11,751	12,000	12,000	12,056	12,000	12,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
120	46590		Health Services Charges	39,688	58,000	58,000	42,659	58,000	58,000	0.00%
13001	46220		Fire Inspection Fees	538,900	538,000	538,000	538,437	538,000	538,000	0.00%
13001	46230		Ambulance/EMS Fees	2,571,145	2,250,000	2,250,000	2,058,672	2,250,000	2,300,000	2.20%
13101	46210		Charges-PD	16,305	25,000	25,000	18,237	25,000	25,000	0.00%
13101	46290		Towing Fees	71,729	100,000	100,000	75,138	100,000	100,000	0.00%
13105	46210		Charges-PD	1,000	1,500	1,500	1,112	1,500	1,500	0.00%
14001	46130		Plan/Street Fees	2,100	2,000	2,000	1,055	2,000	2,000	0.00%
14001	46140		Property Rentals	2,871	2,450	2,450	3,080	2,450	2,450	0.00%
14001	46150		Special Event Fees	25	1,000	1,000	4,100	3,200	1,000	0.00%
14002	46311		Engineering Design Charges	77,392	35,000	35,000	22,591	35,000	52,500	50.00%
14006	46431		Solid Waste Disposal Fee	241,786	200,000	200,000	194,132	200,000	200,000	0.00%
14006	46436		Pearl Street Fees	-	-	-	-	-	30,000	0.00%
14010	46310		Highway/Street Charges	-	549,000	549,000	540,000	549,000	569,000	3.60%
15002	46743		Community Center Revenues	2,202	6,000	6,000	1,621	2,500	8,000	33.30%
15003	46720		Charges-Parks	1,880	28,000	28,000	33,910	32,000	32,000	14.30%
15003	46753		Park and Rec Rental	75,825	78,200	78,200	58,650	78,200	78,200	0.00%
15004	46120		Miscellaneous Fees	-	210	210	50	210	210	0.00%
15004	46750		Youth Activities	15,034	42,000	42,000	45,851	4,000	42,000	0.00%
15004	46751		Adult Activities	(354)	140,000	140,000	92,699	73,000	140,000	0.00%
15004	46753		Park and Rec Rental	2,932	10,000	10,000	7,238	8,000	10,000	0.00%
15004	46755		Boat Launch Charges	22,294	15,000	15,000	-	15,000	15,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
15004	46756		Rec-Contract Concessions	-	15,000	15,000	21,338	8,000	10,000	-33.30%
16001	46843		CD-Misc. Fees	18,530	25,000	25,000	48,900	25,000	25,000	0.00%
16003	46900		Razing & Removing	-	-	-	-	-	100,000	0.00%
16004	46843		CD-Misc. Fees	4,252	6,000	6,000	1,429	6,000	6,000	0.00%
TOTAL	Charges for Services			3,822,434	4,233,280	4,233,280	3,929,793	4,127,830	4,446,080	5.00%
11202	47390		Other Services to Local Govmt	400,000	150,000	150,000	150,000	150,000	150,000	0.00%
11202	47400		Storm Water Services	15,000	15,000	15,000	15,000	15,000	15,000	0.00%
11202	47401		Transit Services	162,000	165,000	165,000	135,000	165,000	165,000	0.00%
11202	47402		Parking System Services	15,000	17,000	17,000	17,000	17,000	17,000	0.00%
11202	47403		Radio Communication Services	2,000	2,500	2,500	2,500	2,500	2,500	0.00%
11202	47404		Water/Wastewater Services	175,000	180,000	180,000	180,000	180,000	180,000	0.00%
120	47350		Intergov Charges-Health	4,456	4,456	4,456	0	4,456	-	-100.00%
13001	47323		Intergov Charges-Fire	-	-	-	-	-	46,000	0.00%
13001	47406		Bridge Washing	4,000	6,500	6,500	6,500	6,500	6,500	0.00%
13101	47321	31041	Intergov Charges-PD-Unified	77,659	85,000	85,000	56,330	85,000	85,000	0.00%
14006	47400		Storm Water Services	250,345	298,713	298,713	250,345	298,713	276,193	-7.50%
14006	47405		Interdep Equipment Rental	480,000	480,000	480,000	400,000	480,000	480,000	0.00%
14010	47402		Parking System Services	20,000	27,000	27,000	20,000	27,000	28,000	3.70%
14010	47405		Interdep Equipment Rental	403,834	403,834	403,834	403,384	403,834	403,834	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14012	47331		Intergov Charges-Streets	23,806	60,000	60,000	89,720	73,000	65,000	8.30%
TOTAL	Intgov Charges for Svcs			2,033,100	1,895,003	1,895,003	1,725,778	1,908,003	1,920,027	1.30%
11002	48500	10006	Donations/Contributions	20,000	-	-	-	-	-	0.00%
11002	48500	10010	Don/Contributions-Tech Grant	50,000	-	-	(250)	-	-	0.00%
11101	48500	10010	Dons/Contrs-Tech Grant	10,000	-	-	-	-	-	0.00%
11101	48900		Miscellaneous Revenue	114,222	95,000	95,000	93,712	95,000	95,000	0.00%
11201	48420		Loss Recoveries	6	-	-	-	-	-	0.00%
11202	48100		Interest Income	809,014	362,098	362,098	280,840	362,098	365,000	0.80%
11202	48400		Insurance recoveries	-	-	-	76,264	52,000	-	0.00%
11202	48500		Donations/Contributions	-	-	-	5,300	5,300	-	0.00%
11202	48510		Employee Contributions	47	1,000	1,000	(4)	50	50	-95.00%
11202	48900		Miscellaneous Revenue	88,125	66,000	66,000	78,998	82,000	66,000	0.00%
11202	48910		Cash Over/Short	(24)	-	-	(25)	-	-	0.00%
120	48900		Miscellaneous Revenue	320	-	-	253	-	-	0.00%
13001	48900		Miscellaneous Revenue	12,270	1,000	1,000	9,085	1,000	1,000	0.00%
13101	48301		Sale of Property-PD	204,492	100,000	100,000	219,866	100,000	100,000	0.00%
13101	48420		Loss Recoveries	1,608	4,000	4,000	3,484	4,000	4,000	0.00%
13101	48900		Miscellaneous Revenue	549	500	500	184	500	500	0.00%
13101	48910		Over/Short	54	-	-	42	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14001	48900		Miscellaneous Revenue	200	-	-	1,813	1,900	-	0.00%
14006	48200		Rent	10,833	8,546	8,546	9,167	8,546	11,000	28.70%
14006	48305		Sale of Property-Solid Waste	3,649	6,000	6,000	5,994	6,000	7,000	16.70%
14010	48430		Insurance Recovery-Streets	392	-	-	-	-	-	0.00%
TOTAL	Miscellaneous Revenue			1,325,758	644,144	644,144	784,724	718,394	649,550	0.80%
11202	41310		PILOT-Water	3,326,853	3,400,000	3,400,000	-	3,400,000	3,450,000	1.50%
11202	49201		Water Revenues	272,581	276,312	276,312	276,312	276,312	275,000	-0.50%
11202	49202		Wastewater Revenue	1,057,788	1,062,814	1,062,814	1,062,814	1,062,814	516,361	-51.40%
11202	49300		Fund Balance Applied	-	250,000	250,000	-	250,000	-	-100.00%
11202	49330		Wage Provision Reserve Applied	-	750,000	750,000	-	750,000	2,817,240	275.60%
16004	49220		Transfer from Special Revenue	229,321	244,093	244,093	175,704	244,093	143,369	-41.30%
16005	49220		Transfer from Special Revenue	35,919	55,255	55,255	27,497	55,255	46,054	-16.70%
16006	49220		Transfer from Special Revenue	-	500,000	-	-	(8,764)	-	-100.00%
TOTAL	Other Finance Sources			4,922,462	6,538,474	6,038,474	1,542,327	6,029,710	7,248,024	10.90%
GRAND TOTAL				\$ 84,141,455	\$ 84,245,407	\$ 83,525,407	\$ 56,213,351	\$ 83,553,443	\$ 85,131,505	1.10%

CITY ADMINISTRATION

Fund: 101-General Fund	Department: 10-Administration
Function: 10-General Administration	Orgs: 11001-11002

MISSION STATEMENT

City Administration is dedicated to making Racine the Community of Choice in Wisconsin by focusing on equity, sustainability, and Smart City innovation. These efforts work together to improve the quality of life for all of our residents.

FUNCTION

Administration works internally with City departments as well as external stakeholders to set strategic goals and prioritize initiatives that align with the mission of making Racine a more sustainable, smart, equitable, and inclusive community.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

Sustainability:

- Completed energy audit for the City.
- Continued to support and expand Solar Group Buy.
- Deployed first public electric vehicle charging station at City Hall
- By the end of 2021, will deploy the largest fleet of electric city buses in the state
- Worked with Developers on ways to certify housing developments at a minimum LEED Silver level

CITY ADMINISTRATION

Fund: 101-General Fund	Department: 10-Administration
Function: 10-General Administration	Orgs: 11001-11002

Equitable & Inclusive Community:

- Launched Racine Financial Empowerment Center (FEC) in December 2020 and managed program operations, outreach, and partnerships.
- Continued extensive collaboration with the YWCA of SE Wisconsin and Higher Expectations to scale the YWCA's free adult HSED program to help more City residents attain their diplomas.
- Obtained \$100,000 in grant funding from WI Department of Health Services for Covid-19 Vaccine Outreach.
- Lead the City's Covid-19 Vaccination efforts, including deploying DHS and FEMA funds, planning nearly 50 mobile vaccine clinics, convening the Vaccinate Racine Coalition, and designing and implementing incentive strategies to increase vaccination rates.
- Obtained \$20,000 grant from Results for America for Outreach & Communications Fellow to promote the City's economic mobility efforts.
- Obtained \$12,300 grant from Results for America to support the City's internal diversity, equity, and inclusion work.
- Convened the staff-level Racial Equity Leadership Team and arranged for Team to go through National League of Cities' Race Equity and Leadership (REAL) Normalizing Racial Equity training.
- Collaborating with community stakeholders and internal City staff to implement the Youth Protection Resolution.

Smart City & Other Innovations

- Continued partnership with UW-Madison and Gateway Technical College to support research and development of autonomous vehicles in Racine.

2022 STRATEGIC INITIATIVES

- To help mitigate and adapt to the effects of climate change, the City of Racine will pass an Equitable Climate Action Plan that continues to lead with racial equity, reduce the City's municipal carbon footprint, reduce city operational costs, generate new revenue, and institutionalize sustainability throughout the organization and the Racine community by December 2022
- Continue working to reduce the carbon footprint and costs associated with nonrenewable energy resources within the City of Racine in order to meet state and federal climate goals

CITY ADMINISTRATION

Fund: 101-General Fund	Department: 10-Administration
Function: 10-General Administration	Orgs: 11001-11002

- Continue efforts to provide better and more streamlined customer services to the residents of the City, the Mayor's office will increase our data and tracking capacity to help monitor and address the need of residents on a weekly basis by implementing a new constituent tracking software program to respond to all incoming contacts within 24 hour, enter 95% of all contacts into the system, and pull reports weekly by June, 2021.
- As part of the City's Smart Cities initiative, continue to invest in expanding our fiber network to be able to provide more public access Wi-Fi connectivity
- Continue to support the health of the community by opening the Racine Community Health Clinic at Julian Thomas Elementary School and work to fundraise for a stand-alone clinic in the Lincoln-King neighborhood.
- Work to continue to expand and support the work RUSD and the YWCA have done to expand the 5.09 HSED program to help more City residents attain their high school diploma.
- Continue to work with WRTP and other partners to recruit more City residents into the Racine Works program to ensure City resident are employed on publicly funded construction and development projects, and build a sustainable path to the middle class.
- Continue to support and expand access to the Financial Empowerment Center in 2022 and continue to increase residents' credit, income, and access to wealth
- Support minority home ownership through the expansion of Land Bank and homeownership programs for City residents
- Support the HR Departments efforts to address equity and disparities in the City's own workforce through the creation of Citywide equitable workforce plan to hire more City residents with a focus on diversity, as well as normalizing racial equity training for all City employees through support from GARE and the National League of Cities Racine Equity and Leadership Initiative.
- Continue to lead on vaccine outreach and increasing the rate of COVID-19 vaccination in the City of Racine

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

No significant changes in funding are proposed



2022 Goal-Setting Statement

Department Name: Mayor's Office

Department Head/Staff Name(s): Shannon Powell, Vicky Selkove, Ellen Nuechterlein

Goal Statement #1

In order to provide better and more streamlined customer services to the residents of Racine, the Mayor's Office will increase our data and tracking capacity to help monitor and address the needs of residents on a weekly basis by fully implementing the use of the constituent services tracking software, Racine311 by June 2022.

Goal Statement #2

In 2021, the Mayor's office successfully launched and managed the Racine Financial Empowerment Center (FEC), which has already provided free, professional, financial counseling to nearly 130 clients and helped them reduce more than \$100,000 in debts. In 2022, the Mayor's office will continue to manage the FEC and, by December 31, 2022, aims to achieve the following measurable goals: serve at least 400 residents, help them reduce at least \$300,000 in debts, increase savings by at least \$200,000, and assist a minimum of 75 residents in raising their credit scores by 35+ points.

Goal Statement #3

In order to mitigate and adapt to the effects of climate change, the City of Racine task the newly created Climate Sustainability Officer to develop and pass an Equitable Climate Action Plan that will put the City on course to meet Federal climate action goals of reducing 50-52 percent of emission by the year 2030, and reaching net zero emissions by the year 2050. The plan will focus on racial equity, reducing the City's municipal carbon footprint, reducing city operational costs, generates new revenue, and institutionalize sustainability throughout the organization and the Racine community by December 2022.

DEPARTMENT OF ADMINISTRATION

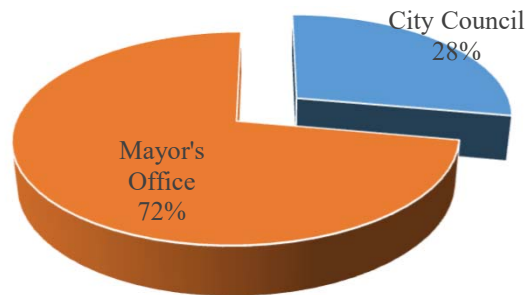
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 10 - General Government
Department: City Administration
Division: 1001-1002
Org: 11001-11002

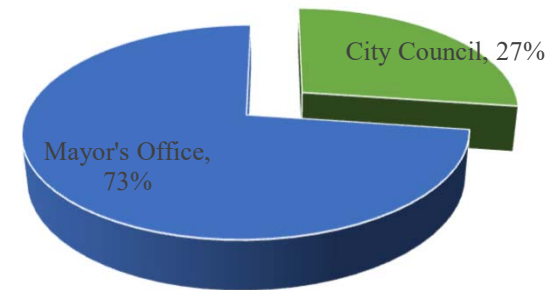
		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
10GF1	Salaries & Fringes	\$ 688,265	\$ 749,720	\$ 749,720	\$ 749,720	\$ 776,868
10GF2	Operating Expenditures	255,837	89,950	92,824	67,050	89,550
10GF3	Inter-Departmental	215,996	210,755	210,755	210,755	228,432
10GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 1,160,098</u>	<u>\$ 1,050,425</u>	<u>\$ 1,053,299</u>	<u>\$ 1,027,525</u>	<u>\$ 1,094,850</u>

Expenditures by Division

1001	City Council	\$ 290,391	\$ 292,379	\$ 293,729	\$ 286,479	\$ 297,695
1002	Mayor's Office	869,707	758,046	759,570	741,046	797,155
Total Expenditures		<u>\$ 1,160,098</u>	<u>\$ 1,050,425</u>	<u>\$ 1,053,299</u>	<u>\$ 1,027,525</u>	<u>\$ 1,094,850</u>



2021 Costs by Division



2022 Costs by Division

ADMINISTRATION DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11001	50200		Cncl-Part Time Salaries	104,772	103,500	103,500	75,076	103,500	103,500	0.00%
11001	51010		Cncl-FICA	8,014	7,920	7,920	5,743	7,920	7,920	0.00%
11001	51100		Cncl-WRS	1,345	932	932	661	932	1,347	44.50%
11002	50100		Admn-Salaries	384,826	444,613	444,613	313,850	444,613	468,342	5.30%
11002	50200		Admn-Part Time Salaries	24,357	14,876	14,876	18,240	14,876	15,362	3.30%
11002	51010		Admn-FICA	29,892	36,868	36,868	23,733	36,868	38,955	5.70%
11002	51100		Admn-WRS	25,409	30,011	30,011	21,176	30,011	30,442	1.40%
11002	51200		Admn-Health Care	105,300	105,300	105,300	78,975	105,300	105,300	0.00%
11002	51810		Admn-Mileage	4,350	5,700	5,700	4,400	5,700	5,700	0.00%
TOTAL	Admin General Fund Salary & Fringes			688,265	749,720	749,720	541,854	749,720	776,868	3.60%
11001	52200		Cncl-Contracted Services	4,309	15,000	15,000	13,476	15,000	15,000	0.00%
11001	52315		Cncl-Advertising	8,991	16,000	16,000	6,590	12,000	10,000	-37.50%
11001	53100		Cncl-Office Supplies	537	500	500	808	1,000	1,000	100.00%
11001	53200		Cncl-Work Supplies	-	800	800	738	800	1,500	87.50%
11001	53200	10007	Work Supplies-COVID	15,652	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11001	53275		Cncl-Meeting Expenses	1,830	1,500	1,500	1,512	1,600	1,000	-33.30%
11001	53800		Cncl-Educ/Training/Conferences	1,485	4,000	5,350	1,350	1,500	5,000	25.00%
11001	53810		Cncl-Travel	-	700	700	-	700	700	0.00%
11002	52100		Admn-Professional Services	22,171	10,000	11,524	2,362	1,000	1,500	-85.00%
11002	52100	10007	Professional Services-COVID	150,282	-	-	-	-	-	0.00%
11002	52200		Admn-Contracted Services	298	-	-	-	-	-	0.00%
11002	52200	10006	Contracted Services-FEC	10,000	-	-	-	-	-	0.00%
11002	52350		Admn-Special Programs/Events	1,304	500	500	1,757	1,800	1,500	200.00%
11002	52350	10007	Special Programs/Events-COVID	7,102	-	-	-	-	-	0.00%
11002	53100		Admn-Office Supplies	3,363	5,000	5,000	5,841	6,000	5,000	0.00%
11002	53110		Admn-Postage & Shipping	308	300	300	195	300	400	33.30%
11002	53115		Admn-Publications & Subscrip	285	400	400	1,170	1,200	1,500	275.00%
11002	53160		Admn-Copying & Printing	285	-	-	-	-	-	0.00%
11002	53200		Admn-Work Supplies	1,291	3,000	3,000	237	3,000	3,000	0.00%
11002	53200	10007	Work Supplies-COVID	399	-	-	228	-	-	0.00%
11002	53265		Admn-Memberships	17,727	11,350	11,350	17,135	11,350	22,350	96.90%
11002	53275		Admn-Meeting Expenses	2,304	3,000	3,000	867	3,000	3,000	0.00%
11002	53360		Admn-External Comm Services	5,246	3,800	3,800	4,667	3,800	5,000	31.60%
11002	53800		Admn-Educ/Training/Conferences	667	4,100	4,100	-	1,000	4,100	0.00%
11002	53810		Admn-Travel	-	10,000	10,000	-	2,000	8,000	-20.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
TOTAL	Admin General Fund Operating			255,838	89,950	92,824	58,932	67,050	89,550	-0.40%
11001	55100		Cncl-I/S Building Occupancy	90,792	94,318	94,318	70,738	94,318	99,073	5.00%
11001	55200		Cncl-I/S City Telephone System	183	183	183	92	183	183	0.00%
11001	55400		Cncl-I/S Information Systems	52,480	47,026	47,026	35,269	47,026	51,472	9.50%
11002	55100		Admn-I/S Building Occupancy	14,148	14,697	14,697	11,023	14,697	15,438	5.00%
11002	55200		Admn-I/S City Telephone System	915	915	915	458	915	915	0.00%
11002	55400		Admn-I/S Information Systems	57,478	53,616	53,616	40,212	53,616	61,351	14.40%
TOTAL	Admin General Fund Internal Service			215,996	210,755	210,755	157,792	210,755	228,432	8.40%
GRAND TOTAL				\$ 1,160,098	\$ 1,050,425	\$ 1,053,299	\$ 758,578	\$ 1,027,525	\$ 1,094,850	4.20%

HUMAN RESOURCES

Fund: 101-General Fund	Department: 10-Human Resources
Function: 10-General Administration	Orgs: 11003

MISSION STATEMENT

The goal of the Human Resources Department is to ensure that we provide the best possible service to our current employees, prospective employees, retirees, and the citizens of Racine, thus making the city an employer of choice and a great place to work.

FUNCTION

We are responsible for personnel services and policies and overall employee relations for the City of Racine. We are dedicated to providing quality services to current city employees, retirees as well as to individuals seeking employment with the City. Our staff of professionals administers a variety of programs and activities that include:

- * Recruiting and Hiring
- * Employee Compensation and Benefits
- * Affirmative Action/Equal Employment Opportunity
- * Labor Relations/Employee Relations
- * Safety and Employee Services

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- Open enrollment was completed online for all employees and will continue to be done online in the future.
- A rollout of a prescription savings program through CVS was rolled out for employees who do not qualify for benefits.
- A benefit survey has been completed and will be rolled out to employees.
- The RFP process for the City's Third Party Administrator for Health Insurance and the City's Pharmacy Benefit Manager was completed through the MEI Coalition.
- The RFP process for a benefits broker was completed.

HUMAN RESOURCES

Fund: 101-General Fund	Department: 10-Human Resources
Function: 10-General Administration	Orgs: 11003

- Reasonable suspicion training was completed.
- Family Medical Leave Act training was completed.
- Obtain an interview question bank for Police Officer and Firefighter positions that take Diversity, Equity and Inclusion into consideration.

2022 STRATEGIC INITIATIVES

- Offer the Employee Assistance Program to all City employees.
- Personalize our City of Racine Wellness Program by reconvening the wellness committee and working with the wellness coach at the Health and Wellness Center.
- Participate in more job fairs for Diversity, Equity and Inclusion purposes.
- Research new advertising for Diversity, Equity and Inclusion purposes.
- Increase utilization at the health and wellness center.
- Update the entire Human Resources website.
- Build a benefits phone app with the benefits broker.
- Update the handbook and policies.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

- Addition of \$100,000 for Citywide Diversity, Equity and Inclusion training
- Increase in professional services budget for executive recruitments anticipated in 2022.



2022 Goal-Setting Statement

Department Name: Human Resources

Department Head/Staff Name(s): Rashanda Cainion

Goal Statement #1

Maintain an equitable workforce

In order to continue the work to maintain an equitable workforce and to be able to recruit and retain employees, the Human Resources Department will implement a training program to continue training for Diversity, Equity and Inclusion that also includes training for new employees.

Goal Statement #2

Improve employee recruitment and retention

In order to improve employee recruitment and retention, the Human Resources Department will do a benefits assessment utilizing results from the benefits survey.

Goal Statement #3

Complete comprehensive update to employee handbook

In order to complete a comprehensive update to the Employee Handbook, the Human Resources Department will work with the Attorney's Office, our insurance carrier, CVMIC, and Administrative Managers to complete and present a comprehensive update to the Common Council.

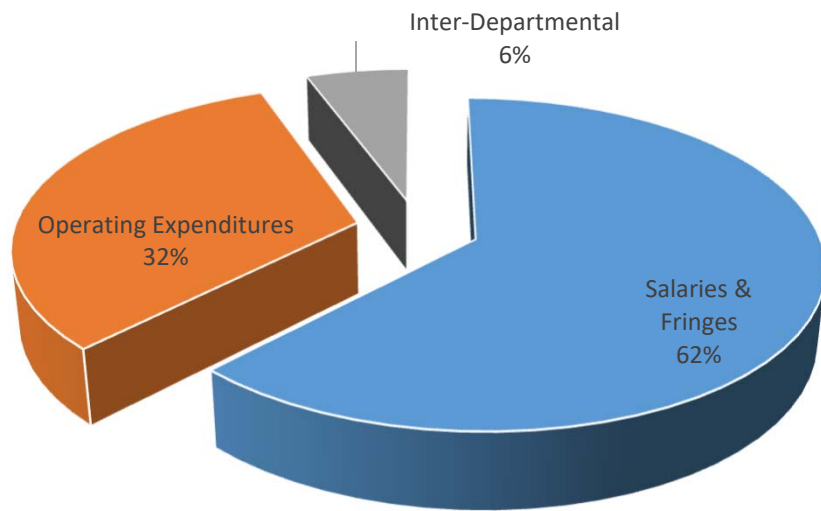
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HUMAN RESOURCES

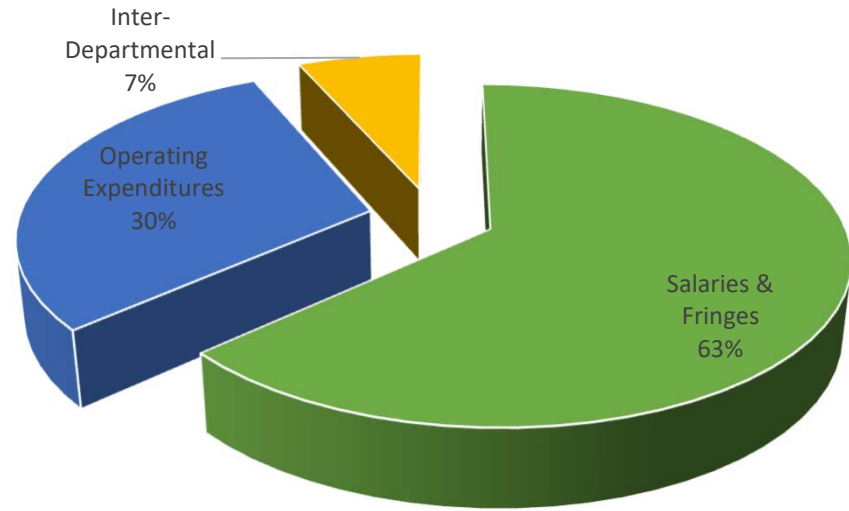
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 10 - General Government
Department: Human Resources
Division: 1003
Org: 11003

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
HRGF1	Salaries & Fringes	\$ 423,111	\$ 565,584	\$ 565,584	\$ 561,588	\$ 614,206
HRGF2	Operating Expenditures	74,491	291,150	291,150	293,150	289,650
HRGF3	Inter-Departmental	49,361	51,155	51,155	51,155	64,361
HRGF4	Capital Outlay	-	-	-	-	-
Total Expenditures		\$ 546,963	\$ 907,889	\$ 907,889	\$ 905,893	\$ 968,217



2021 Expenditures



2022 Expenditures

HUMAN RESOURCES DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11003	50100		Hr-Salaries	272,729	369,128	369,128	299,939	350,000	403,808	9.40%
11003	50200		Hr-Part Time Salaries	518	1,368	1,368	30,541	30,000	26,000	1800.60%
11003	50300		Hr-Overtime	91	-	-	38	-	-	0.00%
11003	51010		Hr-FICA	19,660	28,343	28,343	22,399	28,343	32,880	16.00%
11003	51100		Hr-WRS	18,418	24,915	24,915	20,248	24,915	26,248	5.40%
11003	51200		Hr-Health Care	105,300	115,830	115,830	115,488	115,830	94,770	-18.20%
11003	51810		Hr-Mileage	-	1,000	1,000	-	500	500	-50.00%
11003	51830		Hr-Employee Reimbursement	6,394	25,000	25,000	6,602	12,000	30,000	20.00%
TOTAL	HR General Fund Salary & Fringes			423,111	565,584	565,584	495,254	561,588	614,206	8.60%
11003	52100		Hr-Professional Services	22,063	218,000	218,000	97,196	218,000	203,000	-6.90%
11003	52200		Hr-Contracted Services	418	500	500	157	500	500	0.00%
11003	52210		Hr-Property/Equipment Rental	941	2,500	2,500	941	2,500	2,000	-20.00%
11003	52315		Hr-Advertising	23,608	30,000	30,000	6,348	30,000	30,000	0.00%
11003	52350		Hr-Special Programs/Events	250	-	-	159	-	-	0.00%

ORG	OBJECT	PROJECT	ACCOUNT NAME	2020	2021	2021	2021	2021	2022	PCT
				ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	BUDGET	CHANGE
11003	52370		Hr-Testing/Physicals	12,608	15,000	15,000	11,375	20,000	15,000	0.00%
11003	53100		Hr-Office Supplies	2,521	4,000	4,000	3,041	4,000	4,000	0.00%
11003	53100	10007	Office Supplies-covid	801	-	-	-	-	-	0.00%
11003	53110		Hr-Postage & Shipping	1,477	2,000	2,000	796	2,000	2,000	0.00%
11003	53115		Hr-Publications & Subscrip	1,157	1,000	1,000	4,598	1,000	1,500	50.00%
11003	53160		Hr-Copying & Printing	1,159	3,000	3,000	-	3,000	1,500	-50.00%
11003	53265		Hr-Memberships	915	2,000	2,000	131	2,000	2,000	0.00%
11003	53275		Hr-Meeting Expenses	-	-	-	-	-	500	0.00%
11003	53360		Hr-External Comm Services	5,563	4,000	4,000	5,629	6,000	5,000	25.00%
11003	53800		Hr-Educ/Training/Conferences	969	6,000	6,000	736	2,000	6,000	0.00%
11003	53810		Hr-Travel	41	3,000	3,000	243	2,000	16,500	450.00%
11003	54200		Hr-Equip Repairs & Mainten	-	150	150	-	150	150	0.00%
TOTAL	HR General Fund Operating			74,491	291,150	291,150	131,351	293,150	289,650	-0.50%
11003	55200		Hr-I/S City Telephone System	1,647	1,647	1,647	824	1,647	1,647	0.00%
11003	55400		Hr-I/S Information Systems	47,714	49,508	49,508	37,131	49,508	62,714	26.70%
TOTAL	HR General Fund Internal Service			49,361	51,155	51,155	37,955	51,155	64,361	25.80%
GRAND TOTAL				\$ 546,963	\$ 907,889	\$ 907,889	\$ 664,560	\$ 905,893	\$ 968,217	6.60%

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CITY ATTORNEY

Fund: 101-General Fund	Department: 10-City Attorney
Function: 10-General Administration	Orgs: 11004

MISSION STATEMENT

The mission of the Office of the City of Racine City Attorney is to serve as attorney for and counselor to the City of Racine government, its duty being to assure that the City complies with all laws and uses the law to advance the mission and vision of the City. The Office of the City Attorney will provide professional legal services and representation of the highest quality to the City of Racine government.

FUNCTION

The City Attorney is charged, by Wisconsin Statute, with the conduct of all the law business in which the city is interested. The client of the City Attorney's Office is the City of Racine as a body corporate, and not any individual official or employee. The City Attorney's Office performs, or manages, all the legal functions for the City. This includes such activities as providing legal advice to City officials in all departments, commissions, boards, and authorities, issuing written legal opinions, drafting ordinances and other instruments as may be required by City officers, litigation of civil law suits for and against the City and its officers, collection of claims and delinquencies, and prosecution of violations of City law. The City Attorney's Office serves the members of the general public in a manner that does not conflict with its duty to the City of Racine government or conflict with the best interests of the City of Racine as an entity and treats all persons in a dignified and respectful manner without discrimination and without regard to economic or political status. The City Attorney's Office does not provide legal advice to any person regarding private legal matters.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

Working together with the Department of Information Services and the Purchasing Manager, the City Attorney's Office implemented an e-signature process for all contracts within the City's control.

2021 STRATEGIC INITIATIVES

1. In order to increase responsiveness for proposed legislative changes, the City Attorney's Office will provide draft ordinance changes to the requesting elected official within 30 days of the formal request pursuant to Racine Ordinances section 2-119 in 80% of the requests and within 60 days of the formal request in 100% of the requests, in 2021.
 - a. The City Attorney's Office has met the goal based upon informal measurement. Formal tracking and measurement is still in the works.

CITY ATTORNEY

Fund: 101-General Fund	Department: 10-City Attorney
Function: 10-General Administration	Orgs: 11004

2. In order to increase responsiveness to requests for contracts, the City Attorney's Office will review 80% of contracts presented for review within 15 days of receipt, and draft 80% of contracts requested to be drafted within 30 days of receipt, in 2021.
 - a. The City Attorney's Office has met the goal based upon informal measurement. Formal tracking and measurement is still in the works.
3. In order to streamline execution of contracts, the City Attorney's Office will implement an e-signature process for all contracts within the City's control by April 1, 2021.
 - a. The City Attorney's Office has fully met this goal

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. An additional .20 part-time position is included in part time salaries, to be filled under the State Bar's Diversity Clerkship program.

Diversity Clerkship

Over the years, the City Attorney's Office has had a number of law student clerks, which has had the dual benefit of getting good lower-level legal work from eager students and allowing our office to contribute positively to the development of future attorneys. The City Attorney's Office would like to contribute this while assisting with the City's goal of increasing opportunities for diverse employees. Therefore, the City Attorney's Office would like to participate in the Wisconsin State Bar's Diversity Clerkship Program.

Diversity Clerkship Program is a ten-week long, paid summer employment opportunity where first-year Marquette University Law School and University of Wisconsin Law School students with diverse backgrounds are matched with employers. Law students gain practical legal experience, and the City Attorney's Office would benefit from obtaining legal work from a student who might otherwise not apply. Students and employers apply to be in the program and are matched to each other based upon preference.

2. An additional \$125,000 has been added to professional services for outside Council to assist with litigation.



2022 Goal-Setting Statement

Department Name: City Attorney's Office

Department Head/Staff Name(s): City Attorney Scott R. Letteney

Goal Statement #1

Increase responsiveness to Wisconsin Public Records Law requests

1. In order to increase responsiveness to Wisconsin Public Records Law requests, 100% of requesters will receive an initial response from the City within five business days after receipt in 2022.
2. In order to increase responsiveness to Wisconsin Public Records Law requests, the City Attorney's Office will provide the necessary legal and administrative guidance to empower all City departments to respond directly to requests for public records that are in the custody of their respective departments by the end of 2022.
 - a. To help achieve that goal, 100% of all new requests for public records will be routed to the appropriate custodian within five business days after receipt.
 - b. To help achieve that goal, the City Attorney's Office will train 100% staff members from each department designated by departmental records custodians to prepare records request responses.
 - c. To help achieve that goal, the City Attorney's Office will respond to 100% requests for guidance staff members from each department designated by departmental records custodians within five days of such request

Goal Statement #2

Analyze City Attorney's Office Staffing Levels

In order to determine how much additional professional or administrative staffing is needed, the City Attorney's Office will implement a workload-tracking process by January 1, 2022.

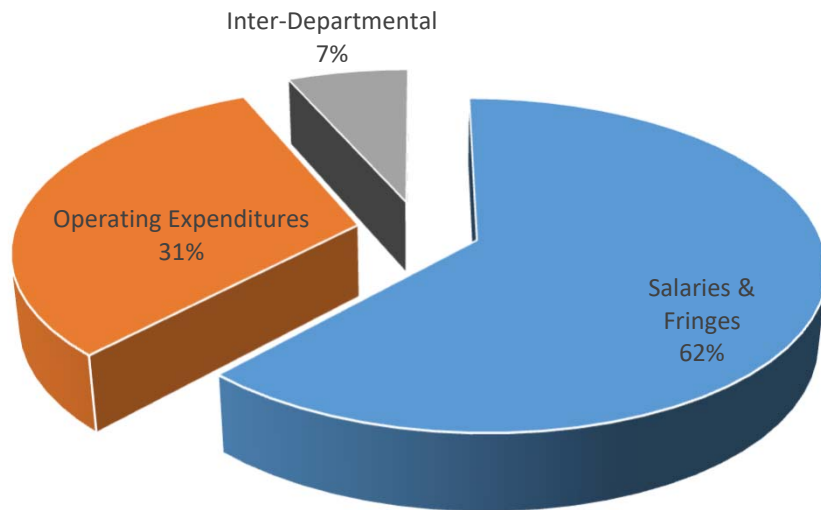
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OFFICE OF THE CITY ATTORNEY

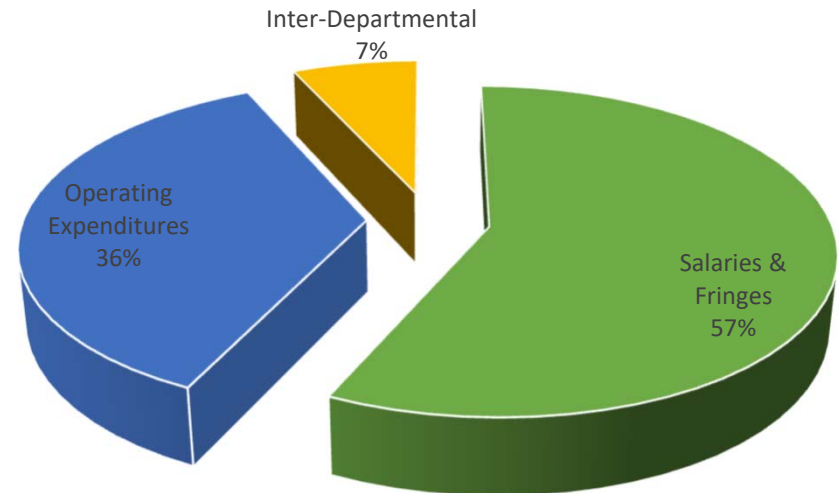
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 10 - General Government
Department: City Attorney
Division: 1004
Org: 11004

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
Expenditures by Appropriation Unit						
ATTY1	Salaries & Fringes	\$ 816,489	\$ 852,576	\$ 852,576	\$ 852,576	\$ 882,950
ATTY2	Operating Expenditures	413,834	432,900	432,900	433,035	559,900
ATTY3	Inter-Departmental	87,896	91,200	91,200	91,200	106,444
ATTY4	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 1,318,219</u>	<u>\$ 1,376,676</u>	<u>\$ 1,376,676</u>	<u>\$ 1,376,811</u>	<u>\$ 1,549,294</u>



2021 Expenditures



2022 Expenditures

ATTORNEY DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11004	50100		Atty-Salaries	592,533	616,923	616,923	449,893	616,923	654,588	6.10%
11004	50200		Atty-Part Time Salaries	29,986	35,474	35,474	23,534	35,474	45,094	27.10%
11004	50300		Atty-Overtime	592	-	-	-	-	-	0.00%
11004	51010		Atty-FICA	46,226	49,841	49,841	34,552	49,841	53,427	7.20%
11004	51100		Atty-WRS	41,851	44,038	44,038	31,470	44,038	44,601	1.30%
11004	51200		Atty-Health Care	105,300	105,300	105,300	78,975	105,300	84,240	-20.00%
11004	51810		Atty-Mileage	-	1,000	1,000	-	1,000	1,000	0.00%
TOTAL	Attorney' Office Salary & Fringes			816,489	852,576	852,576	618,424	852,576	882,950	3.60%
11004	52100		Atty-Professional Services	356,444	375,000	375,000	362,048	375,000	500,000	33.30%
11004	52200		Atty-Contracted Services	1,689	3,000	3,000	2,583	3,000	4,000	33.30%
11004	52210		Atty-Property/Equipment Rental	6,072	3,500	3,500	4,098	3,500	3,500	0.00%
11004	53100		Atty-Office Supplies	3,597	3,000	3,000	3,552	3,135	4,000	33.30%
11004	53110		Atty-Postage & Shipping	3,746	2,500	2,500	1,098	2,500	2,500	0.00%
11004	53115		Atty-Publications & Subscrip	21,829	21,000	21,000	17,038	21,000	21,000	0.00%
11004	53160		Atty-Copying & Printing	1,692	400	400	5	400	400	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11004	53200	10007	Work Supplies-COVID	159	-	-	-	-	-	0.00%
11004	53255		Atty-Licenses Permits & Fees	3,345	1,500	1,500	780	1,500	1,500	0.00%
11004	53265		Atty-Memberships	6,447	5,000	5,000	2,605	5,000	5,000	0.00%
11004	53360		Atty-External Comm Services	2,328	4,000	4,000	-	4,000	4,000	0.00%
11004	53360	10007	External Communication Service	3,328	-	-	3,824	-	-	0.00%
11004	53800		Atty-Educ/Training/Conferences	3,149	6,000	6,000	1,645	6,000	6,000	0.00%
11004	53810		Atty-Travel	10	8,000	8,000	1,263	8,000	8,000	0.00%
TOTAL Attorney's Office Operating				413,834	432,900	432,900	400,539	433,035	559,900	29.30%
11004	55100		Atty-I/S Building Occupancy	38,901	40,411	40,411	30,308	40,411	42,449	5.00%
11004	55200		Atty-I/S City Telephone System	1,281	1,281	1,281	641	1,281	1,281	0.00%
11004	55400		Atty-I/S Information Systems	47,714	49,508	49,508	37,131	49,508	62,714	26.70%
TOTAL Attorney's Office Internal Service				87,896	91,200	91,200	68,080	91,200	106,444	16.70%
GRAND TOTAL				\$ 1,318,220	\$ 1,376,676	\$ 1,376,676	\$ 1,087,043	\$ 1,376,811	\$ 1,549,294	12.50%

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FINANCE DEPARTMENT

Fund: 101-General Fund	Department: 11-Finance Department
Function: 10-General Administration	Orgs: 11101-11102

MISSION STATEMENT

To receipt, record, and accurately deposit and disburse all funds incoming and due to the City. Provide timely and accurate financial information to key stakeholders while protecting City assets, both real and intangible, and ensuring City compliance with applicable federal, state, and local laws from a financial and fiduciary standpoint. To ensure local transparency and accessibility through the legislative, licensing, and election processes while striving to provide exemplary customer service to City residents.

FUNCTION

The Finance Department includes all duties and activities associated with the finance and the clerk/treasurers' office. The Finance area is responsible for the financial operation of the city, including budgeting, internal and external financial reporting, investments, debt management, cash management, internal controls, payroll, accounts payable, purchasing, accounts receivable, financial forecasting. The City Clerk/Treasurer has a wide variety of duties centering on the position as the official records custodian and primary cash collection function of the City. The City Clerk/Treasurer is responsible for tax roll preparation/collection, is responsible for the issuance of various licenses, conducts all City elections, and is the gatekeeper of the legislative process. The department also provides financial advice and assistance to the Mayor, Common Council, City Committees and user departments on an on-going basis and develops city-wide financial procedures.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Replace our current tax collection system with the implementation of the County Tax Collection system by November of 2021.
2. Proactively manage all aspects of boards, commissions, and committees
3. Managed, applied for, and ensured compliance for FEMA funding for COVID response
4. Strategized, managed, ensured compliance for unanticipated Rescue Plan funding
5. Seamlessly incorporate the DPW counter duties into the duties of the City Clerks office
6. Verified, negotiated, oversaw the financing packages for several large scale developments within the City of Racine
7. Management and oversight of the Racine Works Program and WRTP by the purchasing agent to increase certified participants in the program.

FINANCE DEPARTMENT

Fund: 101-General Fund	Department: 11-Finance Department
Function: 10-General Administration	Orgs: 11101-11102

2022 STRATEGIC INITIATIVES

1. Implement new budget transparency software for the presentation of the 2023 budget
2. Fully implement and utilize the mobile voting office to accommodate early voting for 20 locations within the City of Racine for the November 2022 Election.
3. Host public information sessions relating to clerk's office functions

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Due to the increase in absentee ballot request in 2020 & 2021 the Clerk's Office postage budget has increased. In the November 2020 election over 20,000 absentee ballots were requested, many of whom requested indefinitely confined ballots which do not expire.



2022 Goal-Setting Statement

Department Name: Finance Department

Department Head/Staff Name(s): Kathleen Fischer- Finance Director, Crystal Moore- Assistant Finance Director, Tara Coolidge- City Clerk, Amber Pfeiffer- Deputy City Clerk

Goal Statement #1

Before August 31, 2022, implement new budget transparency software for the presentation of the 2023 budget

Our enterprise financial system is adequate for the internal financial preparation of the budget, however, to provide further transparency to the Alders and the citizenry, and to simplify the preparation of the budget book we will move to a collaborative cloud based solution.

Goal Statement #2

Fully implement and utilize the mobile voting office to accommodate early voting for 20 locations within the City of Racine for the November 2022 Election.

With the purchase of new equipment for Elections, the Finance team would like to ensure we are utilizing the Mobile Voting Office to bring democracy closer to the citizens of Racine by fully implementing 20 locations for early voting the 2 weeks prior to the November 2022 Election.



Goal Statement #3

Host 7 public information sessions relating to City Clerk's office functions

By December 31, 2022 host the following sessions open to the public, employees, and elected officials:

- 2- Licensing: How to get started applying for a license
- 1- Legislative: How to find a legislative item
- 1- Legislative: How to sign up for notifications for agendas
- 1- Elections: All about Badger Books
- 1- Elections: Voting Absentee Process
- 1- Elections: Q&A on Elections

FINANCE DEPARTMENT

Departmental Expenditure Summary

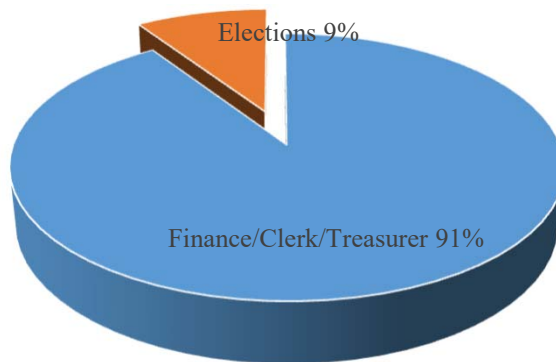
Fund: 101 - General Fund
Function: 10 - General Government
Department: Finance Department
Division: 1101-1102
Org: 11101-11102

Expenditures by Appropriation Unit

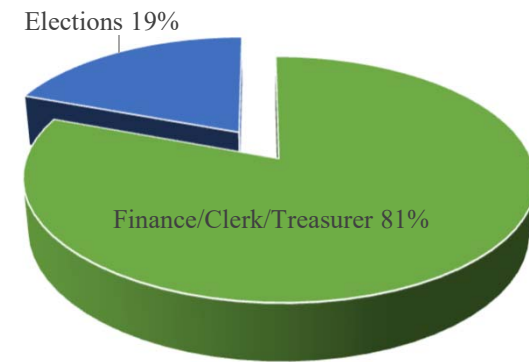
		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
10GF1	Salaries & Fringes	\$ 1,627,849	\$ 1,694,009	\$ 1,694,009	\$ 1,645,732	\$ 1,849,996
10GF2	Operating Expenditures	443,485	334,321	349,391	288,782	559,436
10GF3	Inter-Departmental	193,633	277,512	277,512	277,512	288,870
10GF4	Capital Outlay	-	-	-	-	-
	Total Expenditures	<u>\$ 2,264,967</u>	<u>\$ 2,305,842</u>	<u>\$ 2,320,912</u>	<u>\$ 2,212,026</u>	<u>\$ 2,698,302</u>

Expenditures by Division

1101	Finance/Clerk/Treasurer	\$ 1,849,393	\$ 2,090,292	\$ 2,102,056	\$ 2,104,256	\$ 2,176,594
1102	Elections	415,574	215,550	218,856	107,770	521,708
		<u>\$ 2,264,967</u>	<u>\$ 2,305,842</u>	<u>\$ 2,320,912</u>	<u>\$ 2,212,026</u>	<u>\$ 2,698,302</u>



2021 Costs by Division



2022 Costs by Division

FINANCE DEPARTMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11101	50100		Fin-Salaries	1,008,572	1,118,677	1,118,677	760,227	1,118,677	1,161,443	3.80%
11101	50300		Fin-Overtime	350	2,000	2,000	1,776	2,000	2,000	0.00%
11101	50400		Fin-Longevity	7,202	-	-	539	-	-	0.00%
11101	51010		Fin-FICA	72,304	85,512	85,512	52,983	85,512	88,805	3.90%
11101	51100		Fin-WRS	68,591	75,514	75,514	50,389	75,514	75,494	0.00%
11101	51200		Fin-Health Care	294,840	336,960	336,960	252,720	336,960	357,746	6.20%
11101	51810		Fin-Mileage	1,516	300	300	217	300	300	0.00%
11102	50100		Vote-Salaries	60,381	34,096	34,096	999	400	55,324	62.30%
11102	50200		Vote-Part Time Salaries	57,574	23,306	23,306	736	23,306	78,267	235.80%
11102	50300		Vote-Overtime	32,885	6,000	6,000	157	157	12,000	100.00%
11102	51010		Vote-FICA	11,172	3,412	3,412	105	96	9,162	168.50%
11102	51100		Vote-WRS	8,102	4,114	4,114	197	95	8,255	100.70%
11102	51200		Vote-Health Care	3,368	3,368	3,368	2,526	1,965	-	-100.00%
11102	51810		Vote-Mileage	991	750	750	19	750	1,200	60.00%
TOTAL	Finance General Fund Salary & Fringes			1,627,849	1,694,009	1,694,009	1,123,589	1,645,732	1,849,996	9.20%
11101	52100		Fin-Professional Services	-	16,000	26,400	10,400	26,400	16,000	-39.40%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11101	52100	10007	Professional Services	1,760	-	-	-	-	-	0.00%
11101	52120		Fin-Audit Services	70,000	85,000	85,000	70,000	85,000	85,000	0.00%
11101	52200		Fin-Contracted Services	40,048	22,620	22,620	14,070	22,620	16,872	-25.40%
11101	52210		Fin-Property/Equipment Rental	1,913	2,800	2,800	4,077	5,000	4,076	45.60%
11101	52220		Fin-Banking/Financial Charges	301	-	-	524	-	-	0.00%
11101	52310		Fin-Outside Help	-	3,000	3,000	-	3,000	3,000	0.00%
11101	52315		Fin-Advertising	1,095	2,500	2,500	1,828	2,500	2,500	0.00%
11101	53100		Fin-Office Supplies	14,611	12,137	12,137	8,214	12,137	15,000	23.60%
11101	53110		Fin-Postage & Shipping	46,553	31,000	31,000	16,571	31,000	35,000	12.90%
11101	53115		Fin-Publications & Subscrip	833	1,000	1,000	590	1,000	800	-20.00%
11101	53160		Fin-Copying & Printing	1,384	3,600	3,600	653	3,600	3,600	0.00%
11101	53200		Fin-Work Supplies	6,901	3,400	4,764	3,821	4,764	6,204	30.20%
11101	53200	10007	Work Supplies	11,128	-	-	2,652	-	-	0.00%
11101	53200	13003	Work Supplies-Cyber Attack	332	-	-	-	-	-	0.00%
11101	53255		Fin-Licenses Prmts & Fees	210	140	140	55	140	210	50.00%
11101	53265		Fin-Memberships	711	1,780	1,780	441	1,780	1,570	-11.80%
11101	53275		Fin-Meeting Expenses	899	500	500	983	500	500	0.00%
11101	53275	10007	Meeting Expenses-COVID	137	-	-	-	-	-	0.00%
11101	53360		Fin-External Comm Services	82	840	840	3,037	840	4,104	388.60%
11101	53800		Fin-Educ/Training/Conferences	3,024	6,000	6,000	2,440	6,000	6,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11101	53810		Fin-Travel	463	1,500	1,500	-	1,500	1,500	0.00%
11102	52100		Vote-Professional Services	-	-	-	(9)	(9)	-	0.00%
11102	52200		Vote-Contracted Services	64,056	75,000	75,000	2,498	40,000	140,000	86.70%
11102	52210		Vote-Property/Equipment Rental	6,281	1,500	1,500	-	-	3,000	100.00%
11102	52310		Vote-Outside Help	357	-	-	-	-	-	0.00%
11102	52315		Vote-Advertising	9,907	25,000	28,306	5,195	3,306	25,000	-11.70%
11102	53100		Vote-Office Supplies	18,545	-	-	-	-	-	0.00%
11102	53110		Vote-Postage & Shipping	45,159	4,500	4,500	1	4,500	120,000	2566.70%
11102	53115		Vote-Publications & Subscrip	-	1,300	1,300	-	-	-	-100.00%
11102	53160		Vote-Copying & Printing	22,224	-	-	-	-	30,000	0.00%
11102	53200		Vote-Work Supplies	5,159	2,500	2,500	392	2,500	2,500	0.00%
11102	53200	10007	Work Supplies-COVID	68,036	-	-	-	-	-	0.00%
11102	53275		Vote-Meeting Expenses	1,375	-	-	46	-	-	0.00%
11102	53810		Vote-Travel	-	-	-	-	-	5,000	0.00%
11102	54200		Vote-Equip Repairs & Mainten	-	30,704	30,704	15,574	30,704	32,000	4.20%
TOTAL	Finance General Fund Operating			443,485	334,321	349,391	164,055	288,782	559,436	60.10%
11101	55100		Fin-I/S Building Occupancy	117,435	121,845	121,845	91,384	121,845	128,147	5.20%
11101	55200		Fin-I/S City Telephone System	4,758	4,758	4,758	2,379	4,758	4,758	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11101	55300		I/S Garage Fuel	-	-	-	-	-	500	0.00%
11101	55310		I/S Garage Labor	-	-	-	-	-	500	0.00%
11101	55320		I/S Garage Materials	-	-	-	-	-	300	0.00%
11101	55400		Fin-I/S Information Systems	71,440	150,909	150,909	113,182	150,909	154,665	2.50%
TOTAL	Finance General Fund Internal Service			193,633	277,512	277,512	206,945	277,512	288,870	4.10%
GRAND TOTAL				\$ 2,264,967	\$ 2,305,842	\$ 2,320,912	\$ 1,494,588	\$ 2,212,026	\$ 2,698,302	16.30%

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NON DEPARTMENTAL

Fund: 101-General Fund	Department: 12-Non Departmental
Function: 10-General Government	Orgs: 11201-11202

FUNCTION

This budget reflects revenues and expenditures for items that are not specifically applicable to a department. The budget has two sections; Employee Benefits and Insurance and Miscellaneous Unclassified.

Employee Benefits and Insurance: This budget is established to provide for various employee benefits that may not be easily budgeted in a specific department as it is often unknown at the time of budgeting which departments may utilize them. This includes budgets for life insurance, unemployment compensation, and retiree healthcare, and sick leave payout. This budget also includes amounts necessary to insure city-owned property.

Miscellaneous Unclassified: This budget includes both revenues and expenses that cannot be classified to a specific department. The revenue budget includes amounts for shared revenue, interest income, cable franchise fees, and fund balance reserves applied. The expenditure budget includes amounts for judgement and claims, finance fees, and grants to non- profits.

2022 STRATEGIC INITIATIVES

To continue to investigate ways to achieve savings in this area as costs continue to rise for many of these items

Modifications to the handbook and labor negotiations may result in savings in this area for 2022 and beyond.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

- Wage provision in the amount of \$350,000 is included to create a resident pay scale that is 3% higher than the non-resident pay scale for non-represented employees.
- Sick leave payout amounts have been decreased by \$225,000 as Council action from last year will result in less payouts.
- Retiree health costs have decreased by \$300,000 due primarily to the high deductible health plan.

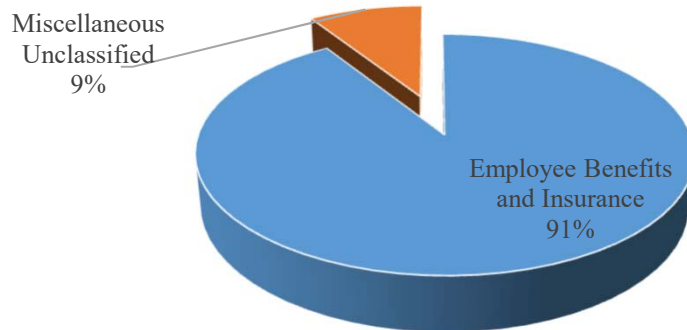
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NON DEPARTMENTAL

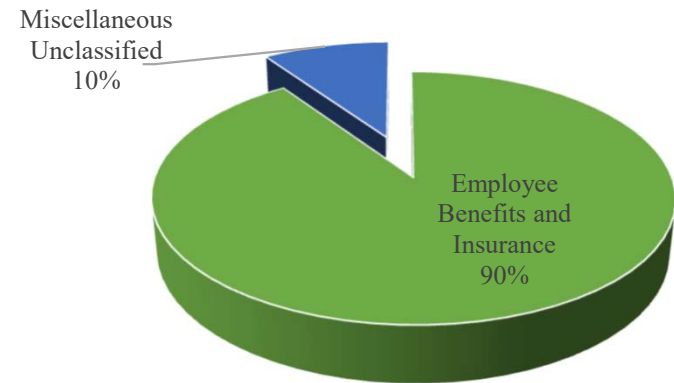
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 10 - General Government
Department: Non-Departmental
Division: 1201-1202
Org: 11201-11202

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
12GF1	Salaries & Fringes	\$ 7,288,596	\$ 8,414,196	\$ 8,414,196	\$ 8,411,512	\$ 7,992,012
12GF2	Operating Expenditures	1,231,249	1,513,475	1,525,673	1,509,475	1,468,608
12GF3	Inter-Departmental	-	-	-	-	-
12GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 8,519,845</u>	<u>\$ 9,927,671</u>	<u>\$ 9,939,869</u>	<u>\$ 9,920,987</u>	<u>\$ 9,460,620</u>
<u>Expenditures by Division</u>						
1201	Employee Benefits and Insurance	\$ 7,837,664	\$ 9,030,196	\$ 9,030,196	\$ 9,027,512	\$ 8,558,347
1202	Miscellaneous Unclassified	682,181	897,475	909,673	893,475	902,273
		<u>\$ 8,519,845</u>	<u>\$ 9,927,671</u>	<u>\$ 9,939,869</u>	<u>\$ 9,920,987</u>	<u>\$ 9,460,620</u>



2021 Costs by Division



2022 Costs by Division

NON DEPARTMENTAL DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11201	50900		Bnft-Wage Provision Conting	-	350,000	350,000	-	350,000	762,500	117.90%
11201	51010		Bnft-FICA	30,464	25,000	25,000	71,483	25,000	15,000	-40.00%
11201	51020		Bnft-Unemployment	161,389	120,000	120,000	76,892	120,000	130,000	8.30%
11201	51100		Bnft-WRS	12,673	12,684	12,684	6,673	10,000	7,200	-43.20%
11201	51110		Bnft-Disability Pension	4,512	4,512	4,512	3,760	4,512	4,512	0.00%
11201	51200		Bnft-Retiree Health Care	5,500,000	5,802,000	5,802,000	4,835,000	5,802,000	5,500,000	-5.20%
11201	51300		Bnft-Life Insurance	160,298	150,000	150,000	138,628	150,000	144,000	-4.00%
11201	51400		Bnft-Workers Compensation	1,062,289	1,400,000	1,400,000	522,155	1,400,000	1,103,800	-21.20%
11201	51500		Bnft-Sick Leave Payout	356,971	550,000	550,000	1,110,381	550,000	325,000	-40.90%
TOTAL	Non Departmental Salary and Fringes			7,288,596	8,414,196	8,414,196	6,764,973	8,411,512	7,992,012	-5.00%
11201	52170		Bnft-General Liability Insuran	549,069	616,000	616,000	507,761	616,000	566,335	-8.10%
11202	52220		Misc-Banking/Financial Charges	90,981	80,275	80,275	78,200	80,275	102,073	27.20%
11202	52235		Misc-Collection Services	312	500	500	-	500	500	0.00%
11202	52265		Misc-Municipal Band Grant	33,000	30,000	30,000	30,000	30,000	30,000	0.00%
11202	52270		Misc-Neighborhood Watch	40,000	36,000	36,000	30,000	36,000	36,000	0.00%
11202	52350		Misc-Special Programs/Events	26,055	13,000	13,000	8,914	13,000	17,000	30.80%
11202	52395		Misc-20 Year Club	98	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11202	53265		Misc-Memberships	-	16,500	16,500	-	-	-	-100.00%
11202	53340		Misc-Utilities-Storm Water	7,417	8,000	8,000	8,246	8,000	8,500	6.30%
11202	53400		Misc-Bad Debt Expense	(21)	-	-	-	-	-	0.00%
11202	53420		Misc-Property Taxes Cancelled	157,361	205,000	205,000	243,097	215,000	200,000	-2.40%
11202	53460		Misc-Miscellaneous Expenses	-	1,000	1,000	6,190	3,500	1,000	0.00%
11202	53480		Misc-Sister Cities	827	7,200	19,398	-	7,200	7,200	0.00%
11202	53500		Misc-Judgment & Claims	326,151	300,000	300,000	108,165	300,000	300,000	0.00%
11202	56200		Misc-Contingency	-	200,000	200,000	-	200,000	200,000	0.00%
TOTAL Non Departmental Operating				1,231,249	1,513,475	1,525,673	1,020,572	1,509,475	1,468,608	-3.00%
GRAND TOTAL				\$ 8,519,845	\$ 9,927,671	\$ 9,939,869	\$ 7,785,545	\$ 9,920,987	\$ 9,460,620	-4.70%

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PUBLIC HEALTH DEPARTMENT

Fund: 101-General Fund	Department: 20-Health
Function: 20-Health	Orgs: 120

MISSION STATEMENT

Provide comprehensive services, education, and advocacy for the protection, promotion, and improvement of the community's health and environment.

FUNCTION

Administrative Division

The Administrative Division provides facilitation of Department Divisions bringing together a unique set of priorities to maintain and improve public health while ensuring the equity of health outcomes and the preservation of various environments. The Administrative Division provides administrative oversight, regulatory management, strategic planning, budgeting, personnel relations, direct / programmatic community interactions, grant / technical writing services, internal / external agency collaboration, and direct client services.

Financial support is comprised of tax levy dollars and grants. Grant applications are written / co-written / reviewed by the Public Health Administrator and all awards directly or indirectly benefit the City of Racine. Tax levy funds support core staff (1.0 FTE Public Health Administrator, 1.0 FTE Administrative Assistant, 0.83 FTE Epidemiologist) grants and contracts support the remainder of personnel (1.0 FTE Public Health Educator, 0.17 FTE Epidemiologist) supplies, and miscellaneous program costs.

Community Health Division

The Community Health Division protects, maintains, and improves the health of Racine residents through programs that prevent infectious and chronic disease, while promoting clean water and air, safe food, quality health care, and healthy living. Per the Wisconsin Department of Health Services(DHS), mandated services include: communicable disease surveillance, prevention and control; generalized public health nursing; services to promote health; services to prevent other diseases; abatement or removal of human health hazards; and services to prevent the future incidence of occupational disease, environmental disease, and human health hazard exposure focusing on populations experiencing disparities in health outcomes, specifically those in poverty, minority groups, children, and adolescents.

To achieve these goals, the Community Health Division looks to improve those factors which predict an individual's success - early identification of problems and offering appropriate interventions to avoid teen pregnancy, substance abuse, injuries, sexually transmitted diseases, and childhood lead poisoning.

Financial support is comprised of tax levy dollars, grants, as well as clinic fees. Grant applications are written by the Community Health Director and Epidemiologist and all awards directly or indirectly benefit the City of Racine. Tax levy funds support core staff (.96 FTE Community Health Director, 4.5 FTE Public Health Nurses, 2.0 FTE Clerical Support, .82 FTE Health Educator) grants and contracts support the remainder of personnel (.04 FTE Community Health Director, .18 FTE Health Educator, 1.0 FTE Health Educator) supplies, maintenance of equipment, additional testing services, and miscellaneous program costs.

PUBLIC HEALTH DEPARTMENT

Fund: 101-General Fund	Department: 20-Health
Function: 20-Health	Orgs: 120

Environmental Health Division

The Environmental Health Division works to protect, promote and improve public health in the City of Racine by monitoring and managing environmental health risks and hazards. To achieve this goal, the Environmental Health Division ensures that food served in licensed establishments is safe, ensures compliance with health standards for sanitary conditions, ensures regulated health activities are provided according to local ordinance or state statute, ensures indoor environments are healthy and safe, and that potential health risks from exposure to toxic chemicals are evaluated and eliminated. DHS mandates the following public health services: disease surveillance, prevention and control; services to promote health; services to prevent disease and promote health; abatement or removal of human health hazards; and services to prevent occupational disease, environmental disease, and human health hazard exposure.

Financial support for the Environmental Health Division is comprised of tax levy dollars, grants and contracts awarded to it and/or its partner agencies as well as fees collected for services rendered. The Environmental Health Division is an agent of the Wisconsin Department of Agriculture Trade and Consumer Protection (DATCP) for regulating food, lodging, and pool facilities, as well an Agent of the Department of Regulation and Licensing for tattoo and body piercing establishments. Grant applications are written/co-written/reviewed by Environmental Health staff. Fees for service are primarily generated through licensed establishment inspections and enforcement.

Tax levy supports core staff (1.0 FTE Environmental Health Director, 4.0 FTE Sanitarian II, 1.0 FTE Clerical Support) grants and contracts support the remainder of supplies, maintenance of equipment, additional testing services, training, and miscellaneous program costs.

Laboratory Division

The Laboratory Division ensures the integrity of the City's natural resources are maintained; seeking a sustainable balance between public health protection, utility, and environmental preservation in order to improve quality of life within the community and contribute to enhancement of the Great Lakes basin.

The Laboratory Division provides regulatory management, comprehensive water quality assessment, pollution source identification, site remediation / restoration, best management practice, planning, grant / technical writing services, and rapid molecular analytical support to multiple department programs. Laboratory services also extend to engagements, as collaborators or supporting roles, with the federal governments of the US and Canada, State agencies, academic institutions, regional planning commissions, local municipal agencies, and for-profit / non-profit organizations in Wisconsin and Illinois.

Financial support is comprised of tax levy dollars, storm water utility funds, grants and contracts awarded to the Laboratory and / or its partner agencies, as well as fees collected for services rendered. Grant applications are written / co-written / reviewed by Laboratory personnel and all awards directly or indirectly benefit the City of Racine. Contracts entered into with various agencies / organizations are utilized to undertake research, conduct monitoring, provide expert advice, review / write grant applications, provide placement for student interns, support projects / events, speak at engagements, participate in site assessments and act in the role of

PUBLIC HEALTH DEPARTMENT

Fund: 101-General Fund	Department: 20-Health
Function: 20-Health	Orgs: 120

scientific advisor. Fee for service testing is primarily generated through the analysis of surface water samples for recreational safety, beneficial use, and /or general water quality impairment investigations. This is supplemented by requests for analysis of treated or processed surface and ground water for individuals and other organizations.

Tax levy is augmented by grant dollars and supports core staff (.22 FTE Laboratory Services Coordinator / Safety Officer, .55 FTE Research Assistant III, .44 FTE Research Assistant II). Grants and contracts support the remainder of personnel (.78 FTE Laboratory Services Coordinator, .45 FTE Assistant III, .56 FTE Assistant II).

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Response to the SARS-CoV2 (COVID-19) Pandemic:
 - a. Implemented Incident Management System March 2020.
 - b. Outbreak investigations in long term care facilities, schools, daycares, businesses, etc.
 - c. Implemented testing with the Wisconsin National Guard WING (testing more than 25,000 individuals).
 - d. Utilized the PHD's Medical Countermeasure Plan planned and executed onsite and offsite mass vaccination clinics (vaccinating more than 12,383 individuals).
 - e. Provided guidance and education through emergency orders and City Ordinances to government leaders, businesses, schools, long term care facilities, daycares, etc.
2. Facilitated FEMA, WEM, contractors and internal departments to develop a disaster inventory and fundable projects to address January 10 – 12, 2020 coastal storm damage that resulted in a federal disaster declaration.
3. Continuation of communicable disease, emergency housing orders, health and human hazards, rabies, dangerous/prohibited animals, and shoreline restoration activities.

2022 STRATEGIC INITIATIVES

1. Public Health response to the SARS-CoV2 (COVID-19) Pandemic
2. Establishment of the Racine Community Health Center.
3. Reinstitute / expand all Public Health Department programs/services.

PUBLIC HEALTH DEPARTMENT

Fund: 101-General Fund	Department: 20-Health
Function: 20-Health	Orgs: 120

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. **Reestablishment of Two Emergency Preparedness Grants:**

- a. Coordination / facilitation of two emergency preparedness grants by the Laboratory Services Coordinator / Safety Officer. The Laboratory Services Coordinator / Safety Officer position will be 78% grant funded by emergency preparedness grants where previous funding for this position was 80% accomplished by storm water funds. The displaced storm water funds will be redirected to cover the Research Assistant II and III positions resulting in a repositioning of City Levy funding by approximately \$100,000
- b. The tax levy reduction along with grant funds will be redirected to the Public Health Department for the addition of one and a half public health nurses and promotions / creation of a Community Health Coordinator / Health Educator, Environmental Health Coordinator / Sanitarian II, establishment of a Deputy Public Health Administrator / Community Health Director. In addition, Laboratory expansion of programs to include year round dairy, ice, and pool water analysis.

2. **Reestablishment of One Community Health Grant:**

- a. Coordination / facilitation of one additional community health grant by the Community Health Division and programming to include expansion of current car seat, crib, and lead programs and the development of an Adolescent Sexual Health Program. The additional grant funds will offset the salaries of the proposed Community Health Coordinator/ Health Educator, and Public Health Nurses.

3. **Additional Service Expansion:**

- a. Expansion of lead programming by the Community Health and Environmental Health Divisions.
- b. Registration and compliance follow-up of Airbnb facilitates.



2022 Goal-Setting Statement

Department Name: Public Health Department

Department Head/Staff Name(s): Dottie Kay Bowersox

Goal Statement #1

Mediate / reduce the spread of COVID-19 in the City of Racine, to a positivity rate of no more than 2 percent

Mediate / reduce the spread of COVID-19 in the City of Racine, to a positivity rate of no more than 2 percent by December 31, 2022, through emergency orders, community testing, case interventions, mass vaccination clinics, and community education implemented by the Public Health Department and its partners.

Goal Statement #2

Operationalize medical, dental, and behavioral health services through the Racine Community Health Center

Operationalize medical, dental, and behavioral health services through the Racine Community Health Center by January 31, 2022 under the guidance of the Center's Board of Directors, with financial support of community funders, and collaborative efforts.

Goal Statement #3

Reestablish and operationalize all Public Health Programming

Reestablish and operationalize all Public Health Programming no later than May 30, 2022. This includes service enhancements in the Community Health, Laboratory, and Environmental Health Divisions with the addition of dairy, ice, and pool analysis; registration and compliance of Airbnb establishments; expansion of the car seat, crib, and lead programs; and development of an Adolescent Health Program.

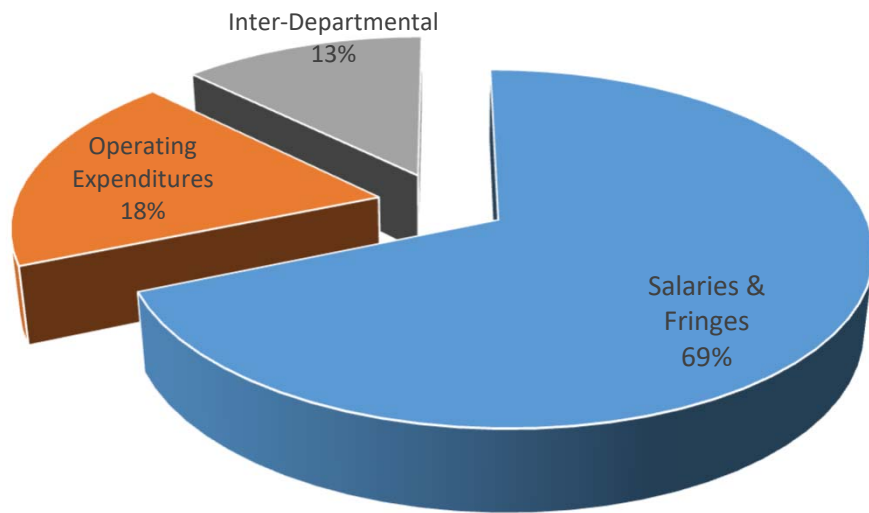
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HEALTH DEPARTMENT

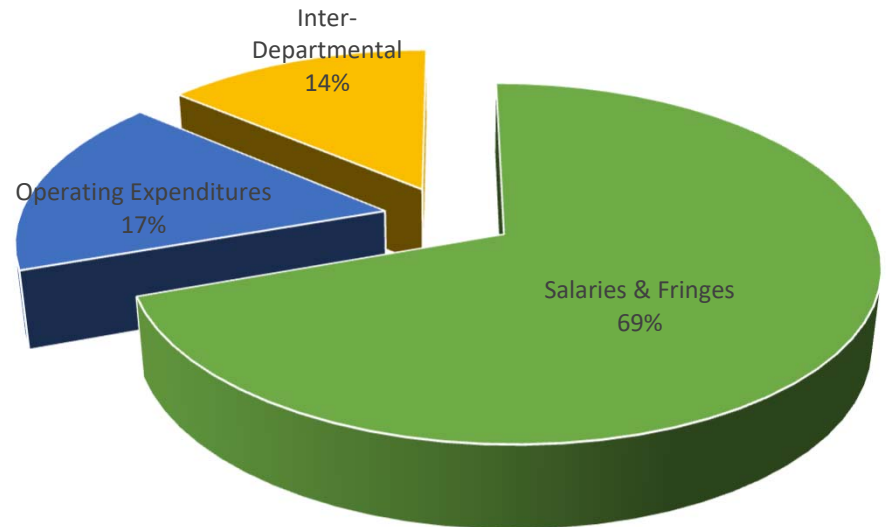
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 20 - Health
Department: 20-Health Department
Org: 120

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
Expenditures by Appropriation Unit						
20GF1	Salaries & Fringes	\$ 1,662,735	\$ 1,682,319	\$ 1,682,319	\$ 1,682,319	\$ 1,910,203
20GF2	Operating Expenditures	425,051	456,910	476,920	476,920	456,910
20GF3	Inter-Departmental	294,363	310,101	310,101	310,101	378,664
20GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 2,382,149</u>	<u>\$ 2,449,330</u>	<u>\$ 2,469,340</u>	<u>\$ 2,469,340</u>	<u>\$ 2,745,777</u>



2021 Expenditures



2022 Expenditures

HEALTH DEPARTMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
120	50100		HLth-Salaries	1,099,143	1,136,891	1,136,891	404,084	1,136,891	1,270,894	11.80%
120	50200		HLth-Part Time Salaries	37,911	33,436	33,436	12,339	33,436	92,971	178.10%
120	50300		HLth-Overtime	56,411	4,000	4,000	15,532	4,000	4,000	0.00%
120	51010		HLth-FICA	86,812	89,957	89,957	31,084	89,957	104,765	16.50%
120	51100		HLth-WRS	77,862	76,740	76,740	27,699	76,740	86,169	12.30%
120	51200		HLth-Health Care	297,659	331,695	331,695	248,771	331,695	341,804	3.00%
120	51810		HLth-Mileage	6,937	9,600	9,600	4,222	9,600	9,600	0.00%
TOTAL	Health General Fund Salary & Fringes			1,662,735	1,682,319	1,682,319	743,731	1,682,319	1,910,203	13.50%
120	52100		HLth-Professional Services	4,759	28,000	28,000	23,773	28,000	28,000	0.00%
120	52100	20082	Professional Services	50,000	50,000	50,000	50,000	50,000	50,000	0.00%
120	52200		HLth-Contracted Services	44,193	46,000	47,999	38,629	47,999	46,000	0.00%
120	52200	10007	Contracted Services	-	-	-	423	-	-	0.00%
120	52210		HLth-Property/Equipment Rental	3,802	7,500	7,500	3,453	7,500	7,500	0.00%
120	52220		HLth-Banking/Financial Charges	1,387	1,800	1,800	1,368	1,800	1,800	0.00%
120	52275		HLth-Animal Control Contract	220,912	216,040	216,040	144,026	216,040	216,040	0.00%
120	52315		HLth-Advertising	145	4,500	4,500	133	4,500	4,500	0.00%
120	52315	10007	Advertising	-	-	-	840	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
120	53100		HLth-Office Supplies	959	6,000	6,000	955	6,000	6,000	0.00%
120	53110		HLth-Postage & Shipping	4,788	8,500	8,500	3,960	8,500	8,500	0.00%
120	53115		HLth-Publications & Subscrip	840	1,700	1,700	1,488	1,700	1,700	0.00%
120	53160		HLth-Copying & Printing	8,008	7,000	7,000	7,358	7,000	7,000	0.00%
120	53200		HLth-Work Supplies	6,113	35,000	35,000	13,278	35,000	35,000	0.00%
120	53200	10007	Work Supplies-COVID	55,640	-	-	32,745	-	-	0.00%
120	53200	13003	Work Supplies-Cyber Attack	7,415	-	-	-	-	-	0.00%
120	53205		HLth-Clinic Supplies	3,750	15,000	33,011	21,682	33,011	15,000	0.00%
120	53205	10007	Clinic Supplies	333	-	-	1,963	-	-	0.00%
120	53255		HLth-Licenses Permits & Fees	270	600	600	200	600	600	0.00%
120	53265		HLth-Memberships	2,051	3,000	3,000	1,767	3,000	3,000	0.00%
120	53275		HLth-Meeting Expenses	-	1,650	1,650	-	1,650	1,650	0.00%
120	53360		HLth-External Comm Services	886	6,120	6,120	2,059	6,120	6,120	0.00%
120	53360	10007	External Communication Service	8,504	-	-	4,260	-	-	0.00%
120	53800		HLth-Educ/Training/Conferences	169	6,000	6,000	-	6,000	6,000	0.00%
120	53810		HLth-Travel	125	9,000	9,000	10	9,000	9,000	0.00%
120	54200		HLth-Equip Repairs & Mainten	-	3,500	3,500	-	3,500	3,500	0.00%
TOTAL	Health General Fund Operating			425,051	456,910	476,920	354,370	476,920	456,910	0.00%
120	55100		HLth-I/S Building Occupancy	79,681	82,775	82,775	62,081	82,775	86,949	5.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
120	55200		Hlth-I/S City Telephone System	5,490	5,490	5,490	2,745	5,490	5,490	0.00%
120	55400		Hlth-I/S Information Systems	209,192	221,836	221,836	166,377	221,836	286,225	29.00%
TOTAL	Health General Fund Internal Service			294,363	310,101	310,101	231,203	310,101	378,664	22.10%
GRAND TOTAL				\$ 2,382,149	\$ 2,449,330	\$ 2,469,340	\$ 1,329,305	\$ 2,469,340	\$ 2,745,777	12.10%

FIRE SUPPRESSION & AMBULANCE SERVICES

Fund: 101-General Fund	Department: 30-Fire Department
Function: 30-Public Safety	Orgs: 13001

MISSION STATEMENT

We will support our community, firefighters and paramedics through dedicated teamwork to ensure that as a fire department we continue to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from and mitigate all hazards with compassion, fairness, integrity and respect.

FUNCTION

The Racine Fire Department is an all hazards agency that provides the community with fire suppression, fire prevention, emergency medical services, hazardous materials, confined space, trench rescue, water/dive rescue, high and low angle rope rescue, and community risk reduction services to the citizens of Racine.

2021 SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Still waiting for the FGM report on the Safety Building and Fire Station 6 to be presented to the Common Council
2. Working on securing the Fire and EMS Service Agreements with North Bay and Wind Point. RFP completed and submitted to the three villages. Elmwood Park has responded for 2022.
3. Updating the action plan for COVID 19 Delta variant to protect firefighters and paramedics
4. Preparing for a surge and spike in hospital transports for unvaccinated residents

2022 STRATEGIC INITIATIVES

1. Implementing fire department standard operating procedures with Lexipol
2. Continue assisting the Health Department with implementation of a community wide COVID 19 vaccination plan when requested
3. Replacement of deteriorating front line emergency apparatus due to age and increased call volume
4. Working with Human Resources and the Police and Fire Commission on diversity recruitment

FIRE SUPPRESSION & AMBULANCE SERVICES

Fund: 101-General Fund	Department: 30-Fire Department
Function: 30-Public Safety	Orgs: 13001

5. Working with Human Resources on the retention of existing firefighters and paramedics
6. Preparing for hospital transports to the new Advocate Aurora Hospital Emergency Department at I-94 & Hwy 20 in addition to the existing Ascension All Saints Hospital Emergency Department

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. The reduction in fire department staffing in 2021 has resulted in increased wear and tear on all fire department apparatus due to significant number of emergency responses. This continues to drive increased fuel consumption, increased maintenance and repairs of all apparatus.
2. Mandatory replacement of 20+ year old fire apparatus that are now both beyond their normal life expectancy. Vehicles will be replaced using ARPA funds as authorized by the Common Council in September of 2021.

2022 Goal-Setting Statement

Department Name: Fire Department

Department Head/Staff Name(s): Chief Hansen

Goal Statement #1

In order to increase diversity in the fire department, we will increase outreach by 5% in 2023

Subject to appropriate funding in the 2022 city budget along with HR support.

Goal Statement #2

In order to increase hiring city residents, the fire department will increase outreach with RUSD & GTC by 5% over three years

Continue working with RUSD and GTC on the Academies program and potentially implementing an internship program subject to funding in the 2022 City Budget.

Goal Statement #3

In order to avoid future Fire and EMS service reductions in the face of ever increasing call volume, the fire department will increase EMS revenues by 5% annually starting January 1, 2022

This is a difficult goal to attain given Medicare and Medicaid reimbursements are beyond the City's control and are set by the State and Federal Government. Medicare and Medicaid reimbursements have declined during the current COVID 19 pandemic.

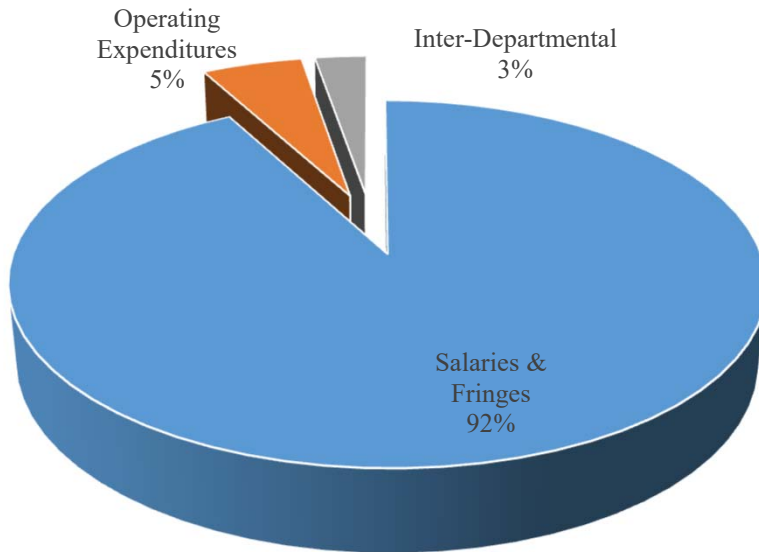
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FIRE SUPPRESSION AND AMBULANCE SERVICES

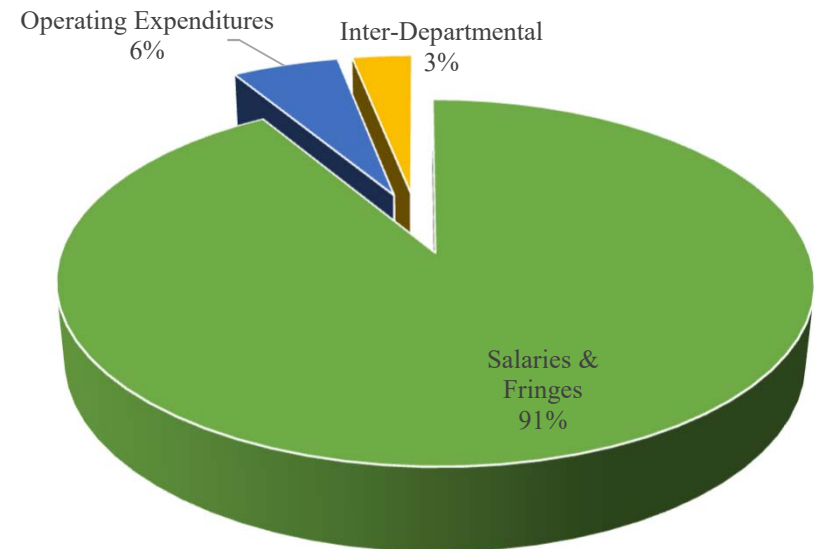
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 30 - Public Safety
Department: 30-Fire Department
Org: 13001

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
30GF1	Salaries & Fringes	\$ 16,579,528	\$ 15,760,031	\$ 15,760,031	\$ 15,760,031	\$ 15,527,941
30GF2	Operating Expenditures	941,231	895,400	931,783	935,565	946,100
30GF3	Inter-Departmental	362,517	459,670	459,670	459,670	529,377
30GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 17,883,276</u>	<u>\$ 17,115,101</u>	<u>\$ 17,151,484</u>	<u>\$ 17,155,266</u>	<u>\$ 17,003,418</u>



2021 Expenditures



2022 Expenditures

FIRE DEPARTMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
13001	50100		Fire-Salaries	10,634,637	10,474,472	10,474,472	7,614,903	10,474,472	10,355,170	-1.10%
13001	50200		Fire-Part Time Salaries	299,040	309,000	309,000	128,521	309,000	309,000	0.00%
13001	50300		Fire-Overtime	693,432	452,000	452,000	343,982	452,000	540,500	19.60%
13001	50400		Fire-Longevity	6,615	6,412	6,412	4,766	6,412	6,646	3.60%
13001	51010		Fire-FICA	171,873	146,819	146,819	125,968	146,819	169,031	15.10%
13001	51100		Fire-WRS	1,930,674	1,717,268	1,717,268	1,331,454	1,717,268	1,704,197	-0.80%
13001	51200		Fire-Health Care	2,843,100	2,653,560	2,653,560	1,990,170	2,653,560	2,442,647	-7.90%
13001	51810		Fire-Mileage	158	500	500	-	500	750	50.00%
TOTAL	Fire General Fund Salary & Fringe			16,579,528	15,760,031	15,760,031	11,539,763	15,760,031	15,527,941	-1.50%
13001	52110		Fire-Ambulance Billing Service	156,090	167,500	167,500	131,155	167,500	167,500	0.00%
13001	52200		Fire-Contracted Services	9,676	25,000	25,000	945	25,000	36,000	44.00%
13001	52210		Fire-Property/Equipment Rental	1,231	3,300	3,300	1,847	3,300	3,000	-9.10%
13001	52310		Fire-Outside Help	616	-	-	-	-	-	0.00%
13001	52315		Fire-Advertising	-	15,000	15,000	-	15,000	10,000	-33.30%
13001	52370		Fire-Testing/Physicals	10,432	30,000	30,000	6,704	30,000	30,000	0.00%
13001	53100		Fire-Office Supplies	5,627	4,500	4,500	4,153	4,500	6,000	33.30%
13001	53110		Fire-Postage & Shipping	497	1,500	1,500	1,232	1,500	1,800	20.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
13001	53115		Fire-Publications & Subscrip	1,635	5,000	5,000	4,092	5,000	8,500	70.00%
13001	53160		Fire-Copying & Printing	2,246	3,300	3,300	3,335	3,300	4,500	36.40%
13001	53200		Fire-Work Supplies	193,993	185,000	185,000	188,926	185,000	215,000	16.20%
13001	53200	10007	Work Supplies-COVID	176,810	-	-	40,921	-	10,000	0.00%
13001	53230		Fire-Small Equipment	6,417	6,300	6,300	6,219	6,300	5,000	-20.60%
13001	53240		Fire-Direct clothing expenses	109,984	130,000	166,134	155,333	166,134	135,000	3.80%
13001	53265		Fire-Memberships	3,602	2,500	2,500	2,567	2,500	2,800	12.00%
13001	53300		Fire-Utilities	46,405	75,000	75,000	26,477	75,000	70,000	-6.70%
13001	53360		Fire-External Comm Services	28,190	20,500	20,500	19,029	20,500	23,000	12.20%
13001	53800		Fire-Educ/Training/Conferences	49,119	45,000	45,000	36,722	45,000	45,000	0.00%
13001	53800	10007	Education/Training/Conferences	610	-	-	-	-	-	0.00%
13001	54100		Fire-Building Rep & Mainten	55,260	88,000	88,249	40,761	88,249	83,000	-5.70%
13001	54200		Fire-Equip Repairs & Mainten	82,792	88,000	88,000	97,238	91,783	90,000	2.30%
TOTAL	Fire General Fund Operating			941,231	895,400	931,783	767,654	935,565	946,100	5.70%
13001	55100		Fire-I/S Building Occupancy	256,567	303,476	303,476	227,607	303,476	318,779	5.00%
13001	55200		Fire-I/S City Telephone System	9,882	10,000	10,000	5,000	10,000	10,000	0.00%
13001	55300		Fire-I/S Garage Fuel	46,377	75,000	75,000	11,512	75,000	89,000	18.70%
13001	55400		Fire-I/S Information Systems	49,691	71,194	71,194	53,395	71,194	111,598	56.80%
TOTAL	Fire General Fund Internal Service			362,517	459,670	459,670	297,514	459,670	529,377	15.20%
GRAND TOTAL				\$ 17,883,276	\$ 17,115,101	\$ 17,151,484	\$ 12,604,931	\$ 17,155,266	\$ 17,003,418	-0.70%

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RACINE POLICE DEPARTMENT

Fund: 101- General Fund	Department: 31 Police Department
Function: 30 Public Safety	Orgs: 13101 - 13107

MISSION STATEMENT

To Protect Life & Property, Promote Community Partnerships, Build Trust and Serve with Honor.

FUNCTION

Public Safety

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. After nearly two years of planning, the new COP Playbook was recently completed. After assisting multiple law enforcement agencies in implementing the COP House philosophy in other communities (Rockford, IL, Chicago, Saint Cloud, MN and the Town of Mt. Pleasant Police Departments), the Racine Police Department continues to receive requests to assist other departments in implementing this philosophy. The new COP Playbook will be used to inform and support the next generation of law enforcement leaders, locally and beyond.
2. Fair and Impartial Policing Training; Implicit Bias Training.
3. Implemented Citizen Services (Online Reporting) website. The purpose of this site is to provide an additional alternative to citizens for obtaining information or reporting low-priority calls for service.
4. Utilized federal grant funds to purchase Personal Protective Equipment (PPE) and HALO disinfectant sprayers to disinfect vehicles and building for officer safety during COVID- 19 pandemic.
5. Chicago PD COP tour.
6. VirTra science based de-escalation training for law enforcement and judgmental firearm training simulators.
7. Alcohol, tobacco, and Firearm (ATF)/National Integrated Ballistic Information Network (NIBIN) program for ballistics evaluations and provides investigative leads in a timely fashion.
8. Internal Affairs (IA) Audit process to help reduce internal and external complaints.

2022 STRATEGIC INITIATIVES

1. Update Recruitment Process to Achieve City-wide Equitable Workplace Goals
In the aftermath of the George Floyd homicide in Minnesota and subsequent the Jacob Blake office-involved shooting in Kenosha, calls for police reform currently dominate the national discourse. As we respond to the national narrative on a local level, the most pressing goal for 2022 will continue to be the need to identify, recruit, and hire new members that will assist in restoring trust in the policing profession. In particular, the

RACINE POLICE DEPARTMENT

Fund: 101- General Fund	Department: 31 Police Department
Function: 30 Public Safety	Orgs: 13101 - 13107

recruitment of local candidates will be critical, with a strong emphasis on attracting qualified minority candidates, will be charged with policing the community where they were born, raised, and educated.

2. Professional Standards Unit Creation

Professional Standards Unit will provide administrative oversight into department processes such as, but not limited to; systematic use of force review; annual performance evaluations; regular TASER download and review; implementation of an early intervention system; and track outside employment.

3. Development of Formal Officer Mentoring Program and Supervisor Program

New recruits will shadow supervisors before their first day. First line supervisor training program will be 20 hours and designed to provide tools on how to be a shift supervisor, receive complaints, incident reports, assess body worn camera footage, in car camera footage, and pursuit reviews.

4. Establishment Long-term Partnership with FBI (Permanent City-owned SIU Facility)

5. Establishment of Regional Law Enforcement Fusion Center (ATF, DEA, FBI, and regional LE Agencies)

Supplement NIBIN implementation with ShotSpotter gunshot detection system. We will request a ShotSpotter demonstration of capabilities, and if satisfactory, seek grant funding to implement.

6. Remodel of COP Office (W. 6TH St.)

Constructed in 1899 and opened in 1993, the W. 6th Street COP House is the oldest of six local COP house locations. Among the challenges with the current location is the absence of a community conference room and a computer learning lab. The current facility is not ADA compliant and parking near this facility is inadequate. In order to meet the changing needs of this community, the W. 6th Street COP house must be replaced. COVID delayed the remodel completion.

7. Development of RUSD Public Safety Pathway; Develop Policy Cadet Program

Through a strategic partnership between the Racine Police Department, Gateway College and RUSD, a new Public Safety Pathway (under the RUSD Academies Initiative) was planned for the fall semester of 2021. Under this partnership, students with an interest in police and fire sciences would receive educational instruction that will build the necessary skills to be successful in their chosen field. The goal is to cultivate local candidates that will choose to serve locally. To maintain engagement, the Cadet and Explorer Program will be incorporated in this initiative.

RACINE POLICE DEPARTMENT

Fund: 101- General Fund	Department: 31 Police Department
Function: 30 Public Safety	Orgs: 13101 - 13107

8. *Development of RPI Social Media Platform (YouTube Channel/Merged Content Website)*

In an effort to recruit and attract the most qualified police officer candidates, and to ensure the noteworthy contributions of all sworn members is regularly communicated to the citizens we serve, a new social media platform will be developed and managed in-house. Inasmuch as social media is used on a national level to communicate antipolice messaging, the goal of the local media platform is to publish local content designed to provide a counter-view to the national narrative (which is often not in line with the local narrative).

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Chief of Police, Assistant Chief of Police, and senior command staff appointments and promotions. Senior Command Staff to assist with overhaul and strategic plan; oversee goals, mission, and function of the department.
2. Addition of approximately \$100,000 for building a career pipeline through a cadet program.
3. \$450,000 in the 2022 capital for new body cams, tasers, dash cams software and hardware. This is a multi year commitment included in the ten year capital plan.



2022 Goal-Setting Statement

Department Name: Police Department

Department Head/Staff Name(s): Maurice Robinson – Police Chief

Goal Statement #1

Update Recruitment Process to Achieve City-wide Equitable Workplace Goals

In the aftermath of the George Floyd homicide in Minnesota and subsequent the Jacob Blake office-involved shooting in Kenosha, calls for police reform currently dominate the national discourse. As we respond to the national narrative on a local level, the most pressing goal for 2022 will continue to be the need to identify, recruit, and hire new members that will assist in restoring trust in the policing profession. In particular, the recruitment of local candidates will be critical, with a strong emphasis on attracting qualified minority candidates, will be charged with policing the community where they were born, raised, and educated.

Goal Statement #2

Create Professional Standards Unit

Professional Standards Unit will provide administrative oversight into department processes such as, but not limited to; systematic use of force review; annual performance evaluations; regular TASER download and review; implementation of an early intervention system; and track outside employment.



Goal Statement #3

Develop Formal Officer Mentoring Program and Supervisor Program

New recruits will shadow supervisors before their first day. First line supervisor training program will be 20 hours and designed to provide tools on how to be a shift supervisor, receive complaints, incident reports, assess body worn camera footage, in car camera footage, and pursuit reviews.

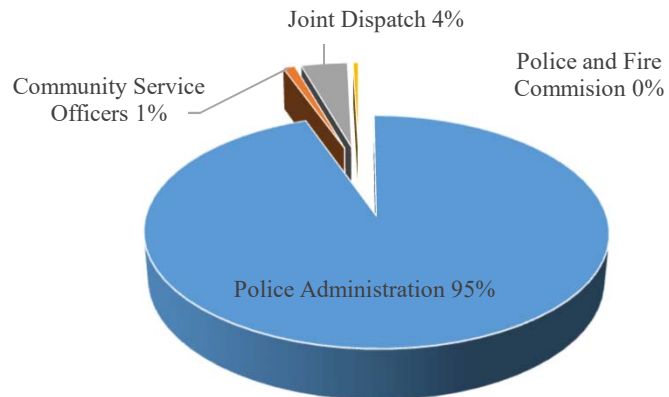
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POLICE DEPARTMENT

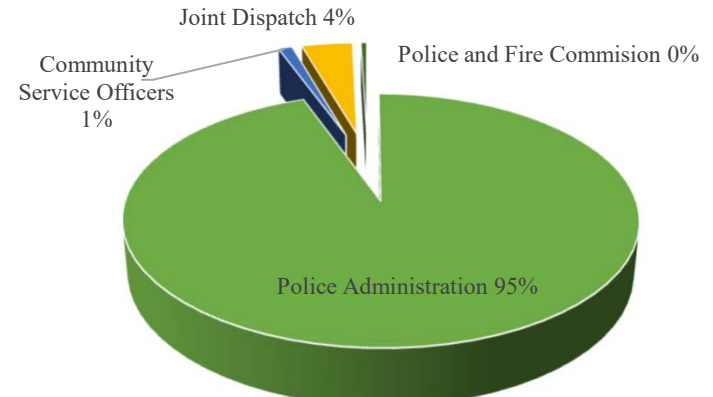
Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 30 - Public Safety
Department: 31-Police Development
Division: 3101-3107
Org: 13101-13107

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
31GF1	Salaries & Fringes	\$ 25,186,698	\$ 24,814,430	\$ 24,814,430	\$ 25,009,823	\$ 24,465,757
31GF2	Operating Expenditures	2,674,013	2,651,410	2,685,692	2,713,819	2,806,762
31GF3	Inter-Departmental	1,658,876	1,896,490	1,896,490	1,896,490	2,138,601
31GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 29,519,587</u>	<u>\$ 29,362,330</u>	<u>\$ 29,396,612</u>	<u>\$ 29,620,132</u>	<u>\$ 29,411,120</u>
<u>Expenditures by Division</u>						
3101	Police Administration	\$ 27,859,032	\$ 27,755,462	\$ 27,787,695	\$ 28,028,264	\$ 27,791,754
3105	Community Service Officers	340,462	305,498	305,498	305,498	321,814
3106	Joint Dispatch	1,300,370	1,170,370	1,170,370	1,170,370	1,166,552
3107	Police and Fire Commission	19,723	131,000	133,049	116,000	131,000
		<u>\$ 29,519,587</u>	<u>\$ 29,362,330</u>	<u>\$ 29,396,612</u>	<u>\$ 29,620,132</u>	<u>\$ 29,411,120</u>



2021 Costs by Division



2022 Costs by Division

POLICE DEPARTMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
13101	50100		Pd-Salaries	15,315,076	15,795,173	15,795,173	10,888,001	15,795,173	15,655,446	-0.90%
13101	50200		Pd-Part Time Salaries	33,984	247,318	247,318	154,143	247,318	405,384	63.90%
13101	50300		Pd-Overtime	1,627,618	1,100,000	1,100,000	1,403,609	1,300,000	1,100,000	0.00%
13101	50400		Pd-Longevity	6,827	6,607	6,607	1,585	2,000	-	-100.00%
13101	51010		Pd-FICA	1,255,399	1,291,814	1,291,814	911,845	1,291,814	1,222,228	-5.40%
13101	51100		Pd-WRS	2,008,023	1,985,872	1,985,872	1,469,320	1,985,872	1,844,663	-7.10%
13101	51200		Pd-Health Care	4,443,316	3,932,748	3,932,748	2,949,561	3,932,748	3,769,122	-4.20%
13101	51600		Pd-Clothing Allowance	178,300	180,000	180,000	172,104	180,000	180,000	0.00%
13101	51830		Employee Reimbursement	-	-	-	4,531	-	-	0.00%
13105	50100		Cso-Salaries	226,213	186,867	186,867	143,767	186,867	178,425	-4.50%
13105	50300		Cso-Overtime	-	1,000	1,000	-	1,000	1,000	0.00%
13105	51010		Cso-FICA	16,608	14,372	14,372	10,413	14,372	13,650	-5.00%
13105	51100		Cso-WRS	12,154	9,480	9,480	9,021	9,480	11,599	22.40%
13105	51200		Cso-Health Care	63,180	63,180	63,180	47,385	63,180	84,240	33.30%
TOTAL	Police General Fund Salary & Fringes			25,186,698	24,814,430	24,814,430	18,165,284	25,009,823	24,465,757	-1.40%
13101	52100		Pd-Professional Services	80,000	-	31,600	56,700	-	100,000	0.00%
13101	52200		Pd-Contracted Services	200,544	166,238	134,638	55,006	166,238	166,238	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
13101	52200	31001	Pd-SIU-Contracted Services	22,970	23,390	23,390	22,577	23,390	23,390	0.00%
13101	52210		Pd-Property/Equipment Rental	23,828	25,050	25,050	22,030	25,050	25,050	0.00%
13101	52210	31001	Pd-SIU-Property/Equipmt Rental	78,000	79,500	79,500	58,500	79,500	79,500	0.00%
13101	52220		Pd-Banking/Financial Charges	2,043	15,000	15,000	1,467	15,000	15,000	0.00%
13101	52240		Pd-Prisoner Expenses	2,680	25,000	25,000	31,670	32,000	25,000	0.00%
13101	52310		Pd-Outside Help	18,902	7,000	7,000	43,618	44,000	7,000	0.00%
13101	52350		Pd-Special Programs/Events	9,873	-	-	1,155	981	-	0.00%
13101	52380		Pd-Towing	78,036	115,000	115,000	61,885	115,000	115,000	0.00%
13101	53100		Pd-Office Supplies	32,362	60,000	60,000	42,458	60,000	60,000	0.00%
13101	53110		Pd-Postage & Shipping	15,392	20,000	20,000	11,167	20,000	20,000	0.00%
13101	53115		Pd-Publications & Subscrip	1,672	1,403	1,403	1,083	1,403	1,403	0.00%
13101	53160		Pd-Copying & Printing	10,327	14,000	14,000	6,535	14,000	14,000	0.00%
13101	53160	31001	Pd-SIU-Copying & Printing	164	150	150	121	150	150	0.00%
13101	53200		Pd-Work Supplies	92,748	85,300	85,795	98,842	85,990	98,390	15.30%
13101	53200	10007	Work Supplies-COVID	51,593	-	2,171	6,961	2,171	2,171	0.00%
13101	53200	31001	Pd-SIU-Work Supplies	80,000	80,000	80,000	20,645	80,000	80,000	0.00%
13101	53200	31011	Pd-SWAT-Work Supplies	15,602	6,000	6,000	16,590	6,000	6,000	0.00%
13101	53225	31001	Pd-SIU-Offsite Expenses	3,052	5,000	5,000	2,558	5,000	5,000	0.00%
13101	53230		Pd-Small Equipment	77,418	92,275	109,198	93,112	109,198	109,200	18.30%
13101	53240		PD-Direct clothing expenses	4,950	500	1,080	1,484	1,080	1,080	116.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
13101	53265		Pd-Memberships	4,353	4,000	4,000	3,601	4,000	4,000	0.00%
13101	53285		Pd-Ammunition	54,961	60,000	60,000	41,982	60,000	60,000	0.00%
13101	53285	31011	Pd-SWAT-Ammunition	17,240	12,000	12,000	18,134	12,000	12,000	0.00%
13101	53300		Pd-Utilities	48,173	48,600	48,600	46,835	48,600	48,600	0.00%
13101	53300	31001	Pd-SIU-Utilities	3,080	4,000	4,000	1,895	4,000	4,000	0.00%
13101	53360		Pd-External Comm Services	102,502	100,000	100,000	67,543	100,000	100,000	0.00%
13101	53360	31001	Pd-SIU-External Comunctn Srvcs	6,822	8,000	8,000	7,730	8,000	8,000	0.00%
13101	53800		Pd-Educ/Training/Conferences	99,171	110,000	119,500	78,765	119,500	133,840	21.70%
13101	53810		Pd-Travel	27	-	-	2,503	-	-	0.00%
13101	54200		Pd-Equip Repairs & Mainten	66,100	80,000	82,564	58,428	82,564	82,564	3.20%
13101	59200		Pd-Transfer to Special Revenue	40,478	90,000	90,000	23,033	90,000	90,000	0.00%
13105	53100		Cso-Office Supplies	135	500	500	244	500	500	0.00%
13105	53200		Cso-Work Supplies	2,588	2,500	2,500	735	2,500	2,500	0.00%
13105	53240		Cso-Direct clothing expenses	1,971	2,000	2,000	492	2,000	2,000	0.00%
13105	53800		Cso-Educ/Training/Conferences	4,531	8,000	8,000	3,442	8,000	8,000	0.00%
13106	52250		Disp-Community Dispatch Serv	1,300,004	1,170,004	1,170,004	1,166,186	1,170,004	1,166,186	-0.30%
13107	52100		Pfcm-Professional Services	-	-	-	996	-	-	0.00%
13107	52100	10007	Professional Services	-	-	-	142	-	-	0.00%
13107	52100	30003	Pfcm-Fire-Professional Service	9,833	25,000	25,000	11,880	25,000	25,000	0.00%
13107	52100	31012	Professional Services	9,889	95,000	97,049	43,286	80,000	95,000	0.00%
13107	52315		Pfcm-Advertising	-	-	-	568	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
13107	52315	31012	Advertising	-	11,000	11,000	-	11,000	11,000	0.00%
13107	53800		Pfcm-Education/Training/Conf	-	-	-	200	-	-	0.00%
TOTAL	Police General Fund Operating			2,674,013	2,651,410	2,685,692	2,234,784	2,713,819	2,806,762	5.90%
13101	55100		Pd-I/S Building Occupancy	638,271	662,111	662,111	496,583	662,111	694,181	4.80%
13101	55200		Pd-I/S City Telephone System	36,183	36,183	36,183	18,092	36,183	32,471	-10.30%
13101	55300		Pd-I/S Garage Fuel	183,740	249,000	249,000	195,241	249,000	297,000	19.30%
13101	55310		Pd-I/S Garage Labor	309,516	340,500	340,500	222,958	340,500	330,000	-3.10%
13101	55320		Pd-I/S Garage Materials	131,223	139,000	139,000	115,715	139,000	155,000	11.50%
13101	55400		Pd-I/S Information Systems	346,496	451,730	451,730	338,798	451,730	609,683	35.00%
13105	55300		Cso-I/S Garage Fuel	7,216	8,000	8,000	6,737	8,000	10,400	30.00%
13105	55310		Cso-I/S Garage Labor	4,139	6,000	6,000	4,925	6,000	6,000	0.00%
13105	55320		Cso-I/S Garage Materials	1,726	3,600	3,600	1,751	3,600	3,500	-2.80%
13106	55200		Disp-I/S City Telephone System	366	366	366	183	366	366	0.00%
TOTAL	Police General Fund Internal Service			1,658,876	1,896,490	1,896,490	1,400,982	1,896,490	2,138,601	12.80%
GRAND TOTAL				\$ 29,519,587	\$ 29,362,330	\$ 29,396,612	\$ 21,801,051	\$ 29,620,132	\$ 29,411,120	0.20%

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PUBLIC WORKS DEPARTMENT

Fund: 101-General Fund	Department: 40-Public Works
Function: 40-Public Works	Orgs: 14001-14013

MISSION STATEMENT

The Public Works Department is responsible to manage all functions including Administration, Engineering, Solid Waste, Lift Bridges, Street Maintenance, Street Lighting, Traffic Signals and Emergency Sirens. Public Works also manages the Building Complex, Equipment Garage, Sanitary Sewer, Waste Disposal (Recycling), Parking System and Transit System, which are covered under different Mission Statements.

FUNCTION

The Public Works Department performs all the Mission Statement duties and needs to ensure all contracts are monitored and performed as required by State and Federal requirements. Public Works bids out all City funded projects in a proper manner and ensures that the annual budget is set up to cover all projects necessary to maintain roadways and facilities properly.

Solid Waste Division is responsible for the collection of all residential solid waste via the cart system implemented in 2017. This modified the collection of the materials that no longer fit in the cart and created the bulky waste collection function.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Implemented a new holiday collection schedule for Solid Waste and Recycling
2. Implemented Household Bulky Item (HBI) waste collection at curbside and ended call-in bulky collection
3. Performed additional street maintenance functions due to Waste Collection changes
4. Completed a Facilities Condition Assessment (FCA) of occupied City buildings.

2022 STRATEGIC INITIATIVES

1. Perform and expand the facility condition analysis to include Fire Stations and Golf Course buildings.
2. Implement electric vehicle charging and battery storage for electric busses at the Transit Garage.
3. Review electric vehicle charging station for City facilities
4. Review services provided at Pearl Street

PUBLIC WORKS DEPARTMENT

Fund: 101-General Fund	Department: 40-Public Works
Function: 40-Public Works	Orgs: 14001-14013

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Provide funding for design and replacement of the Fuel Depot managed by DPW for all city vehicles & RUSD.
2. Provide funding for siting, design and construction of a solid waste/transfer station and waste drop-off facility to replace Pearl Street.



2022 Goal-Setting Statement

Department Name: DPW

Department Head/Staff Name(s): John Rooney

Goal Statement #1

Create and implement a comprehensive waste collection management plan

In order to create and implement a comprehensive waste collection management plan, DPW - Field Operations will prepare an action plan in 2022 to be implemented in the 2023 operating and capital budget by evaluating and recommending the most cost effective and efficient alternative in the Foth study.

Goal Statement #2

Create and implement an expansion of the Facilities Condition Assessment

In order to prepare, create, and implement an expansion of the Facilities Condition Assessment, DPW – Building Complex will include remote Fire Stations and Golf Course buildings to be programmed for capital improvements by evaluating assets and costs of repair of facilities in time for the preparation of the 2023-2032 CIP in August 2022.

Goal Statement #3

Design and implement replacement Fuel Depot

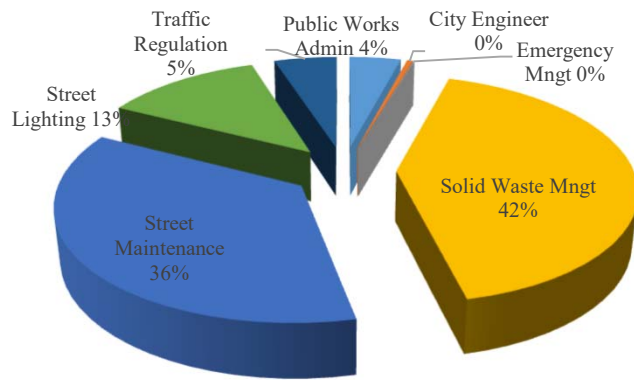
In order to obtain compliance with State Regulations, DPW will cause the design and implementation of the replacement of the Fuel Depot to serve all City departments and RUSD safely and effectively by December 31, 2022, and to be constructed and operational in 2023.

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DEPARTMENT OF PUBLIC WORKS

Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 40 - Public Works
Department: 40 - Public Works Department
Division: 4001-4013
Org: 14001-14013



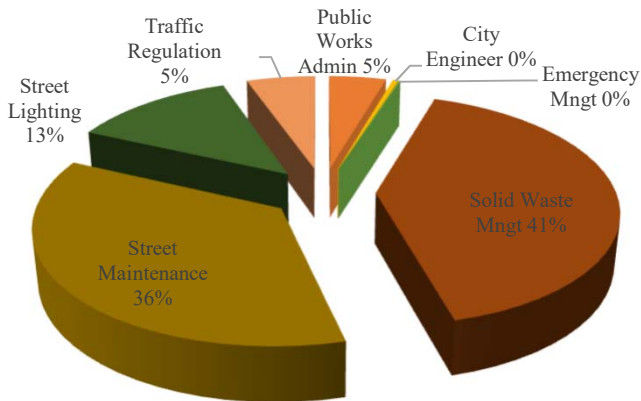
2021 Costs by Division

Expenditures by Appropriation Unit

		2020 Actual	2021 Original Budget	2021 Revised Budget	2021 Estimated	2022 Budget
40GF1	Salaries & Fringes	\$ 4,453,267	\$ 4,392,434	\$ 4,392,434	\$ 4,392,434	\$ 4,639,759
40GF2	Operating Expenditures	3,272,685	3,561,550	3,962,661	3,435,734	3,565,550
40GF3	Inter-Departmental	1,918,878	2,065,330	2,065,330	2,065,330	2,201,621
40GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		\$ 9,644,830	\$ 10,019,314	\$ 10,420,425	\$ 9,893,498	\$ 10,406,930

Expenditures by Division

4001	Public Works Admin	\$ 460,494	\$ 413,406	\$ 413,506	\$ 420,706	\$ 466,828
4002	City Engineer	41,073	46,201	46,201	46,201	46,310
4004	Emergency Mngt	10,040	6,750	10,560	10,560	10,250
4006	Solid Waste Mngt	4,050,900	4,192,600	4,198,724	4,198,724	4,262,897
4010	Street Maintenance	3,376,639	3,601,937	3,991,814	3,446,937	3,727,300
4012	Street Lighting	1,196,221	1,255,754	1,256,954	1,267,704	1,329,875
4013	Traffic Regulation	509,463	502,666	502,666	502,666	563,470
Total Expenditures		\$ 9,644,830	\$ 10,019,314	\$ 10,420,425	\$ 9,893,498	\$ 10,406,930



2022 Costs by Division

PUBLIC WORKS DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14001	50100		Dpwa-Salaries	136,359	142,518	142,518	142,295	142,518	151,845	6.50%
14001	50200		Dpwa-Part Time Salaries	14,500	3,900	3,900	-	3,900	-	-100.00%
14001	50300		Dpwa-Overtime	5,465	-	-	-	-	-	0.00%
14001	51010		Dpwa-FICA	10,352	10,903	10,903	10,149	10,903	11,614	6.50%
14001	51100		Dpwa-WRS	9,302	9,623	9,623	8,855	9,623	9,869	2.60%
14001	51200		Dpwa-Health Care	57,915	32,643	32,643	24,482	32,643	33,275	1.90%
14001	51810		Dpwa-Mileage	2,402	500	500	727	500	800	60.00%
14006	50100		Swst-Salaries	966,976	1,220,009	1,220,009	757,580	1,220,009	1,213,501	-0.50%
14006	50200		Swst-Part Time Salaries	212,723	72,462	72,462	98,004	72,462	84,942	17.20%
14006	50300		Swst-Overtime	2,254	2,000	2,000	5,442	2,000	22,830	1041.50%
14006	50400		Swst-Longevity	-	-	-	-	-	22,830	0.00%
14006	51010		Swst-FICA	86,726	98,881	98,881	61,766	98,881	99,332	0.50%
14006	51100		Swst-WRS	64,951	82,352	82,352	50,415	82,352	78,875	-4.20%
14006	51200		Swst-Health Care	407,160	460,318	460,318	345,238	460,318	407,475	-11.50%
14006	51600		Swst-Clothing Allowance	42	-	-	-	-	-	0.00%
14010	50100		Stmt-Salaries	1,234,370	1,129,040	1,129,040	1,028,911	1,129,040	1,140,621	1.00%
14010	50200		Stmt-Part Time Salaries	27,911	65,158	65,158	13,969	65,158	70,122	7.60%
14010	50300		Stmt-Overtime	71,262	100,000	100,000	197,196	100,000	245,423	145.40%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14010	50400		Stmt-Longevity	-	-	-	-	-	22,830	0.00%
14010	51010		Stmt-FICA	96,904	101,362	101,362	87,493	101,362	92,622	-8.60%
14010	51100		Stmt-WRS	88,243	77,654	77,654	79,374	77,654	74,129	-4.50%
14010	51200		Stmt-Health Care	476,589	365,574	365,574	274,181	365,574	367,291	0.50%
14010	51600		Stmt-Clothing Allowance	454	500	500	620	500	500	0.00%
14012	50100		Lght-Salaries	108,858	87,203	87,203	69,861	87,203	117,480	34.70%
14012	50200		Lght-Part Time Salaries	-	6,240	6,240	372	6,240	-	-100.00%
14012	50300		Lght-Overtime	1,087	5,000	5,000	3,312	5,000	5,000	0.00%
14012	51010		Lght-FICA	8,060	7,148	7,148	5,322	7,148	8,985	25.70%
14012	51100		Lght-WRS	7,422	5,885	5,885	4,964	5,885	7,638	29.80%
14012	51200		Lght-Health Care	25,272	18,078	18,078	13,559	18,078	25,272	39.80%
14013	50100		Trfc-Salaries	217,314	187,299	187,299	167,208	187,299	210,431	12.40%
14013	50200		Trfc-Part Time Salaries	436	-	-	5,934	-	6,000	0.00%
14013	50300		Trfc-Overtime	16,034	15,000	15,000	10,269	15,000	15,000	0.00%
14013	51010		Trfc-FICA	16,999	14,329	14,329	13,148	14,329	16,556	15.50%
14013	51100		Trfc-WRS	15,745	12,642	12,642	11,994	12,642	13,678	8.20%
14013	51200		Trfc-Health Care	63,180	58,213	58,213	43,660	58,213	62,993	8.20%
TOTAL	DPW General Fund Salary & Fringe			4,453,267	4,392,434	4,392,434	3,536,298	4,392,434	4,639,759	5.60%
14001	52100		Dpwa-Professional Services	1,513	-	-	573	-	1,500	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14001	52210		Dpwa-Property/Equipment Rental	6,645	5,500	5,500	3,434	5,500	7,500	36.40%
14001	52220		Banking/Financial Charges	524	1,000	1,000	-	1,000	1,000	0.00%
14001	52310		Dpwa-Outside Help	19,671	-	-	612	-	-	0.00%
14001	52315		Dpwa-Advertising	4,883	6,000	6,000	9,873	10,000	6,000	0.00%
14001	53100		Dpwa-Office Supplies	2,099	2,500	2,500	5,097	5,000	3,500	40.00%
14001	53100	10007	Office Supplies	63	-	-	585	-	-	0.00%
14001	53110		Dpwa-Postage & Shipping	11,517	2,500	2,500	1,156	2,500	2,500	0.00%
14001	53115		Dpwa-Publications & Subscrip	249	700	700	-	700	400	-42.90%
14001	53160		Dpwa-Copying & Printing	1,089	2,500	2,500	2,372	2,500	2,500	0.00%
14001	53200		Dpwa-Work Supplies	2,713	2,500	2,600	3,504	3,300	2,500	0.00%
14001	53200	10007	Work Supplies-COVID	477	-	-	-	-	-	0.00%
14001	53265		Dpwa-Memberships	3,082	4,200	4,200	1,850	4,200	4,000	-4.80%
14001	53360		Dpwa-External Comm Services	6,364	12,000	12,000	4,974	12,000	12,000	0.00%
14001	53800		Dpwa-Educ/Training/Conferences	80	3,000	3,000	339	3,000	3,000	0.00%
14001	53810		Dpwa-Travel	301	800	800	-	800	800	0.00%
14004	53300		Sim-Utilities	192	250	250	2	250	250	0.00%
14004	54200		Sim-Equip Repairs & Mainten	9,848	6,500	10,310	10,390	10,310	10,000	53.80%
14006	52100		Swst-Professional Services	1,166	-	-	845	-	-	0.00%
14006	52215		Swst-Waste Disposal	1,511,705	1,500,000	1,500,000	1,013,094	1,500,000	1,520,000	1.30%
14006	52315		Swst-Advertising	27,055	20,000	20,216	32,393	20,216	24,000	20.00%
14006	53100		Swst-Office Supplies	1,543	900	900	1,487	900	1,000	11.10%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14006	53200		Swst-Work Supplies	39,061	20,300	26,208	58,105	26,208	27,000	33.00%
14006	53210		Swst-Janitorial Supplies	803	900	900	-	900	900	0.00%
14006	53210	10007	Janitorial Supplies	771	-	-	-	-	-	0.00%
14006	53240		Swst-Direct clothing expenses	2,001	2,000	2,000	-	2,000	2,000	0.00%
14006	53300		Swst-Utilities	1,395	2,000	2,000	1,575	2,000	2,000	0.00%
14006	53360		Swst-External Comm Services	8,398	-	-	-	-	-	0.00%
14006	53800		Swst-Educ/Training/Conferences	1,287	1,500	1,500	-	1,500	1,500	0.00%
14006	53810		Swst-Travel	-	500	500	-	500	500	0.00%
14010	52100		Stmt-Professional Services	362	-	-	278	-	500	0.00%
14010	52200		Stmt-Contracted Services	-	-	5,000	7,635	5,000	20,000	0.00%
14010	52210		Stmt-Property/Equipment Rental	-	1,000	1,000	-	1,000	1,000	0.00%
14010	53100		Stmt-Office Supplies	557	1,000	1,000	1,348	1,000	1,400	40.00%
14010	53100	10007	Office Supplies	1,116	-	-	-	-	-	0.00%
14010	53160		Stmt-Copying & Printing	4,135	2,000	2,000	-	2,000	2,000	0.00%
14010	53200		Stmt-Work Supplies	407,846	660,000	1,044,877	551,876	500,000	550,000	-16.70%
14010	53200	10007	Work Supplies	4,856	-	-	1,464	-	-	0.00%
14010	53210		Stmt-Janitorial Supplies	1,449	1,500	1,500	643	1,500	1,500	0.00%
14010	53210	10007	Janitorial Supplies	1,871	-	-	-	-	-	0.00%
14010	53240		Stmt-Direct clothing expenses	86	500	500	-	500	500	0.00%
14010	53300		Stmt-Utilities	12,953	12,000	12,000	2,100	12,000	12,500	4.20%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14010	53800		Stmt-Educ/Training/Conferences	2,749	2,800	2,800	-	2,800	2,800	0.00%
14010	53810		Stmt-Travel	-	700	700	-	700	-	-100.00%
14012	52100		Lght-Professional Services	122,713	110,000	110,000	95,098	110,000	115,000	4.50%
14012	53100		Lght-Office Supplies	68	-	-	-	-	-	0.00%
14012	53200		Lght-Work Supplies	74,572	110,000	111,200	106,855	121,950	125,000	13.60%
14012	53300		Lght-Utilities	826,849	870,000	870,000	345,927	870,000	880,000	1.10%
14012	54200		Lght-Equip Repairs & Mainten	5,089	20,000	20,000	5,980	20,000	20,000	0.00%
14013	53200		Trfc-Work Supplies	90,553	105,000	105,000	77,645	105,000	110,000	4.80%
14013	53240		Trfc-Direct clothing expenses	97	-	-	-	-	-	0.00%
14013	53300		Trfc-Utilities	48,269	47,000	47,000	28,871	47,000	52,000	10.60%
14013	54200		Trfc-Equip Repairs & Mainten	-	20,000	20,000	31,343	20,000	35,000	75.00%
TOTAL	DPW General Fund Operating			3,272,685	3,561,550	3,962,661	2,409,322	3,435,734	3,565,550	0.10%
14001	55100		Dpwa-I/S Building Occupancy	18,516	19,235	19,235	14,426	19,235	20,205	5.00%
14001	55200		Dpwa-I/S City Telephone System	1,098	1,098	1,098	549	1,098	1,098	0.00%
14001	55400		Dpwa-I/S Information Systems	143,317	149,786	149,786	112,340	149,786	190,922	27.50%
14002	55100		Eng-I/S Building Occupancy	32,622	33,889	33,889	25,417	33,889	35,598	5.00%
14002	55200		Eng-I/S City Telephone System	2,562	2,562	2,562	1,281	2,562	2,562	0.00%
14002	55300		Eng-I/S Garage Fuel	1,354	2,100	2,100	1,676	2,100	2,500	19.00%
14002	55310		Eng-I/S Garage Labor	3,405	6,200	6,200	2,929	6,200	4,000	-35.50%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
14002	55320		Eng-I/S Garage Materials	1,129	1,450	1,450	1,293	1,450	1,650	13.80%
14006	55100		Swst-I/S Building Occupancy	67,617	70,283	70,283	52,712	70,283	73,742	4.90%
14006	55200		Swst-I/S City Telephone System	366	366	366	183	366	366	0.00%
14006	55300		Swst-I/S Garage Fuel	88,517	125,000	125,000	94,032	125,000	148,000	18.40%
14006	55310		Swst-I/S Garage Labor	362,615	344,000	344,000	278,542	344,000	345,000	0.30%
14006	55320		Swst-I/S Garage Materials	190,941	163,500	163,500	158,455	163,500	180,000	10.10%
14006	55400		Swst-I/S Information Systems	4,824	5,329	5,329	3,997	5,329	7,104	33.30%
14010	55100		Stmt-I/S Building Occupancy	76,252	79,258	79,258	59,443	79,258	83,159	4.90%
14010	55200		Stmt-I/S City Telephone System	1,281	1,281	1,281	641	1,281	1,281	0.00%
14010	55300		Stmt-I/S Garage Fuel	99,768	139,000	139,000	101,400	139,000	171,300	23.20%
14010	55310		Stmt-I/S Garage Labor	474,350	544,000	544,000	371,977	544,000	519,000	-4.60%
14010	55320		Stmt-I/S Garage Materials	247,223	268,000	268,000	211,604	268,000	284,000	6.00%
14010	55400		Stmt-I/S Information Systems	44,053	49,610	49,610	37,208	49,610	62,822	26.60%
14012	55300		Lght-I/S Garage Fuel	651	1,500	1,500	1,138	1,500	1,500	0.00%
14012	55310		Lght-I/S Garage Labor	11,067	11,100	11,100	4,768	11,100	12,000	8.10%
14012	55320		Lght-I/S Garage Materials	4,511	3,600	3,600	2,416	3,600	12,000	233.30%
14013	55100		Trfc-I/S Building Occupancy	12,298	12,783	12,783	9,587	12,783	13,412	4.90%
14013	55300		Trfc-I/S Garage Fuel	4,007	5,400	5,400	3,638	5,400	6,700	24.10%
14013	55310		Trfc-I/S Garage Labor	13,645	18,000	18,000	8,473	18,000	14,500	-19.40%
14013	55320		Trfc-I/S Garage Materials	7,109	7,000	7,000	4,237	7,000	7,200	2.90%
14013	55400		Trfc-I/S Information Systems	3,778	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
TOTAL	DPW General Fund Internal Service			1,918,878	2,065,330	2,065,330	1,564,361	2,065,330	2,201,621	6.60%
GRAND TOTAL				\$ 9,644,830	\$ 10,019,314	\$ 10,420,425	\$ 7,509,981	\$ 9,893,498	\$ 10,406,930	3.90%

PARKS DEPARTMENT

Fund: 101-General Fund	Department: 50-Parks
Function: 50-Education and Recreation	Orgs: 15001-15099

MISSION STATEMENT

The mission of the Department of Parks and Recreation is to preserve our parks and open spaces and provide essential recreational programs and cultural services in a safe, professional and friendly manner.

FUNCTION

Recreation Division - responsible for providing youth/adult sports, activities, special events and fundraisers. Staff is responsible for planning, implementing, and evaluating the programs as well as the over 250 part time staff and volunteers.

- Youth Sports and Activities – Basketball, Softball, Volleyball, Track and Field, Kiddie Korner, Future, Play It Again, Bigs and Traditional Playgrounds, Main Gallery and snow sharks
- Adult Sports and Activities – Basketball Softball, Volleyball, Pickle Ball and Kickball
- Special Events/Fundraisers – Movies in the Park, Hot Summer Nights, F/X Games, Monument Mash, Juneteenth Day and Bowling Fundraiser.
- Community Center – A total of five (5) community centers provide programming from youth to senior adults. The centers are placed in neighborhoods scattered all of the city. Program consist of open gym activities, game room activities, art & Crafts, ceramics, senior clubs, etc. Public rental opportunities And outreach partnerships are encouraged

Parks Division - The parks maintenance staff maintains approximately 1,200 acres of parks, playgrounds and medians as well as providing services to public special events. The department also removes snow from 28 miles of alleyways, over 30 miles of sidewalks and department parking facilities. The parks division also maintains such parkland at North Beach, Monument Square, Horlick Athletic Field and Pershing Sports Facility.

Forestry Division – Forestry staff maintains over 23,000 citywide trees. Maintenance includes planting trees, tree removals, emergency tree removals and tree pruning as well as EAB treatment of selected trees. Staff uses the Tree Keeper program system to inventory all city trees.

Miscellaneous – Wustum Museum, Zoo and Golf Course (3) are under the umbrella of PRCS.

PARKS DEPARTMENT

Fund: 101-General Fund	Department: 50-Parks
Function: 50-Education and Recreation	Orgs: 15001-15099

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Worked with MIS to upgrade departments RECTRAC program. This program takes in our registration and reservation.
2. Our on-line registration option is up and running for our customers
3. Horlick Athletic Upgrades
 - a. Sound System, Baseball Field Netting with Batting Cage and new Trading Post
4. Paving of Cemetery Roads and Wustum Museum Parking Lot
5. Adopt-A-Park has 15 organizations and individuals under agreement at various park sites.
6. Reopening of Programming
 - a. Community Centers were reopened on June 2
 - b. Summer programming of Playgrounds, Volleyball and Softball
 - c. Laurel Clark Fountain was reopened in July
7. PRCS staff provided virtual programming for Valentine's Day and Easter Egg Hunt
8. 501c3 will meet its goal of \$30,000 in donations, sponsorships and grants

2022 STRATEGIC INITIATIVES

1. Work with a firm to design and improve the look/function of park land overlooking Lake Michigan along the Pershing Park Drive, Michigan Pathway behind the Zoo and North Beach Park.
2. Hire a firm to prepare a master plan that will provide a detailed list of pathway sections and park sidewalks that will need maintenance or repair over a ten (10) year period.
3. Enhance the use of parks along the Root River by working with Root River Council to prepare a master plan to include park improvements, park signage, programming/events and marketing.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Recreation – Increase in part time salaries of about \$150,000
 - About \$60,000 of this will allow PRCS to hire an additional six (6) Lifeguards. This will also allow PRCS to schedule lifeguards at Zoo Beach on Saturday and Sundays
 - The remainder relates to achieving a \$15/hr. minimum wage for all employees including part timers.
2. Fees & Charges – No changes to our programming fees; Slight changes to the Private and Public Event Fees



2022 Goal-Setting Statement

Department Name: Parks

Department Head/Staff Name(s): Tom Molbeck

Goal Statement #1

Restore and/or enhance the lakefront city property

In order to restore and/or enhance the lakefront city property damaged by storms, the PRCS department (along with various other departments) will team with the Smithgroup for professional coastal and civil engineering services for the Coastal Resiliency and improvement Project at Shoop Park, Lake Michigan Pathway (Behind Zoo), North Beach Park (beach, English Street Outfall) Pershing Park (Revetment, Parking Lot, Bio-swales) Samuel Myers Park and Carre-Hogle Park. Construction to begin at Michigan Pathway (Behind Zoo), Pershing Park (Revetment, Parking Lot, Bio-swale) and North Beach in Early Spring 2022.

Goal Statement #2

Better maintain park sidewalks and Michigan/Root River Pathways

In order to better maintain our park sidewalks and Michigan/Root River Pathways, the PRCS Department will team with Neilsen Madsen + Barber (NMB – a Civil Engineering Company) to prepare a master plan that will provide a detailed list of pathway sections and park sidewalks that will need maintenance or repair over a ten (10) year period. This master plan will guide PRCS to the best way to lengthen the life of the surface and provide a safe environment for participants to enjoy. The master plan will be complete by July 2022 for the 2023 budget process.



Goal Statement #3

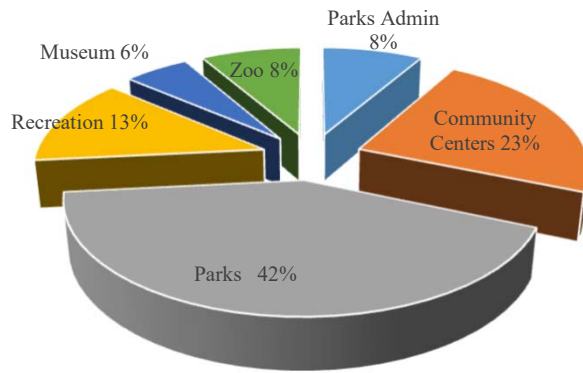
Enhance the use of parks along the Root River

In order to enhance the use of parks along the Root River, the PRCS Department with team with the Root River Council to prepare a master plan to include park improvements, park signage, off street signage, informational signage, programming/events and marketing. These park enhancements and programming/events will assist with providing awareness of the parks to residents/visitors and increase the use of park along the river by 50%. This master plan will be on going but improvements will begin late Spring of 2022.

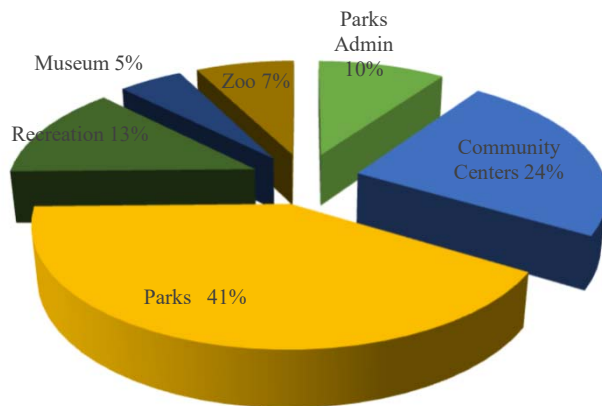
PARKS, RECREATION & CULTURAL SERVICES

Departmental Expenditure Summary

Fund: 101 - General Fund
Function: 50 - Education and Recreation
Department: 40 - Parks Department
Division: 5001-5099
Org: 15001-15099



2021 Costs by Division



2022 Costs by Division

Expenditures by Appropriation Unit

		2020 Actual	2021 Original Budget	2021 Revised Budget	2021 Estimated	2022 Budget
50GF1	Salaries & Fringes	\$ 3,264,328	\$ 3,495,927	\$ 3,495,927	\$ 3,498,927	\$ 3,881,546
50GF2	Operating Expenditures	1,448,066	1,473,575	1,492,814	1,546,538	1,570,277
50GF3	Inter-Departmental	1,400,823	1,430,088	1,430,088	1,430,088	1,577,860
50GF4	Capital Outlay	-	-	-	-	-
Total Expenditures		\$ 6,113,217	\$ 6,399,590	\$ 6,418,829	\$ 6,475,553	\$ 7,029,683

Expenditures by Division

5001	Parks Admin	\$ 516,257	\$ 533,843	\$ 533,843	\$ 526,663	\$ 690,057
5002	Community Centers	1,421,351	1,472,483	1,472,483	1,474,312	1,665,810
5003	Parks	2,638,261	2,690,930	2,705,376	2,767,451	2,894,951
5004	Recreation	639,310	824,205	828,998	828,998	897,799
5098	Museum	311,072	345,180	345,180	345,180	347,135
5099	Zoo	586,966	532,949	532,949	532,949	533,931
Total Expenditures		\$ 6,113,217	\$ 6,399,590	\$ 6,418,829	\$ 6,475,553	\$ 7,029,683

Community Centers by Location

0014	Chavez	\$ 342,565	\$ 314,748	\$ 314,748	\$ 314,948	\$ 373,820
0015	Humble Park	121,300	129,028	129,028	129,596	145,906
0016	King	336,032	359,321	359,321	359,490	409,827
0017	Bryant	356,494	390,350	390,350	390,646	428,474
0018	Tyler Domer	264,960	279,036	279,036	279,632	307,783
Total Expenditures		\$ 1,421,351	\$ 1,472,483	\$ 1,472,483	\$ 1,474,312	\$ 1,665,810

PARK & RECREATION DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
15001	50100		Prdr-Salaries	236,297	250,818	250,818	214,564	250,818	376,716	50.20%
15001	50200		Prdr-Part Time Salaries	27,100	-	-	-	-	-	0.00%
15001	50300		Prdr-Overtime	-	-	-	613	-	-	0.00%
15001	51010		Prdr-FICA	19,013	19,189	19,189	15,621	19,189	28,819	50.20%
15001	51100		Prdr-WRS	17,900	16,932	16,932	14,179	16,932	24,486	44.60%
15001	51200		Prdr-Health Care	63,180	84,240	84,240	63,180	84,240	84,240	0.00%
15001	51810		Prdr-Mileage	477	1,000	1,000	761	1,000	1,000	0.00%
1500214	50100		Chvz-Salaries	84,090	53,275	53,275	54,133	53,275	65,772	23.50%
1500214	50200		Chvz-Part Time Salaries	35,642	47,847	47,847	36,397	47,847	58,517	22.30%
1500214	51010		Chvz-FICA	9,036	7,630	7,630	6,609	7,630	9,511	24.70%
1500214	51100		Chvz-WRS	6,855	3,783	3,783	4,874	3,783	4,513	19.30%
1500214	51200		Chvz-Health Care	42,120	26,379	26,379	19,784	26,379	42,120	59.70%
1500214	51810		Chvz-Mileage	570	960	960	634	960	960	0.00%
1500215	50100		Hmbl-Salaries	197	-	-	-	-	-	0.00%
1500215	50200		Hmbl-Part Time Salaries	25,465	27,491	27,491	22,758	27,491	33,075	20.30%
1500215	51010		Hmbl-FICA	1,963	3,643	3,643	1,741	3,643	2,523	-30.70%
1500215	51100		Hmbl-WRS	988	957	957	801	957	556	-41.90%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
1500216	50100		King-Salaries	65,912	64,771	64,771	51,487	64,771	67,124	3.60%
1500216	50200		King-Part Time Salaries	47,261	58,593	58,593	31,529	58,593	70,956	21.10%
1500216	51010		King-FICA	8,445	9,437	9,437	6,127	9,437	10,561	11.90%
1500216	51100		King-WRS	5,881	4,746	4,746	4,585	4,746	4,823	1.60%
1500216	51200		King-Health Care	21,060	21,060	21,060	15,795	21,060	21,060	0.00%
1500216	51810		King-Mileage	118	600	600	45	600	600	0.00%
1500217	50100		Brnt-Salaries	79,883	77,355	77,355	61,515	77,355	79,354	2.60%
1500217	50200		Brnt-Part Time Salaries	37,079	60,014	60,014	52,927	60,014	73,411	22.30%
1500217	51010		Brnt-FICA	8,650	10,512	10,512	8,482	10,512	11,686	11.20%
1500217	51100		Brnt-WRS	6,212	5,609	5,609	5,707	5,609	5,710	1.80%
1500217	51200		Brnt-Health Care	21,060	21,060	21,060	15,795	21,060	21,060	0.00%
1500217	51810		Brnt-Mileage	167	500	500	-	500	500	0.00%
1500218	50100		Tylr-Salaries	75,425	77,355	77,355	59,418	77,355	79,472	2.70%
1500218	50200		Tylr-Part Time Salaries	20,060	27,491	27,491	17,942	27,491	33,730	22.70%
1500218	51010		Tylr-FICA	7,173	8,017	8,017	5,780	8,017	8,659	8.00%
1500218	51100		Tylr-WRS	6,363	5,360	5,360	5,144	5,360	5,948	11.00%
1500218	51200		Tylr-Health Care	21,060	21,060	21,060	15,795	21,060	21,060	0.00%
1500218	51810		Tylr-Mileage	721	960	960	1,396	960	960	0.00%
15003	50100		Park-Salaries	964,484	925,438	925,438	729,187	925,438	936,469	1.20%
15003	50200		Park-Part Time Salaries	264,771	392,722	392,722	253,504	392,722	466,783	18.90%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
15003	50300		Park-Overtime	7,345	15,000	15,000	22,796	19,000	20,000	33.30%
15003	51010		Park-FICA	91,614	100,840	100,840	73,741	100,840	108,893	8.00%
15003	51100		Park-WRS	75,774	66,736	66,736	57,813	66,736	75,388	13.00%
15003	51200		Park-Health Care	299,052	273,780	273,780	205,335	273,780	252,720	-7.70%
15003	51600		Park-Clothing Allowance	486	800	800	273	800	800	0.00%
15003	51810		Park-Mileage	332	1,500	1,500	-	500	500	-66.70%
15004	50100		Rec-Salaries	26,572	84,718	84,718	59,788	84,718	-	-100.00%
15004	50200		Rec-Part Time Salaries	434,701	531,811	531,811	415,278	531,811	685,878	29.00%
15004	50300		Rec-Overtime	4,220	-	-	5,611	-	-	0.00%
15004	51010		Rec-FICA	35,307	45,417	45,417	36,148	45,417	52,526	15.70%
15004	51100		Rec-WRS	10,815	12,905	12,905	9,631	12,905	7,247	-43.80%
15004	51200		Rec-Health Care	42,120	21,816	21,816	16,362	21,816	21,060	-3.50%
15004	51810		Rec-Mileage	3,313	3,800	3,800	2,561	3,800	3,800	0.00%
TOTAL	Parks General Fund Salary & Fringe			3,264,328	3,495,927	3,495,927	2,704,148	3,498,927	3,881,546	11.00%
15001	52210		Prdr-Property/Equipment Rental	4,016	3,900	3,900	1,359	4,300	4,308	10.50%
15001	52220		Prdr-Banking/Financial Charges	2,458	4,500	4,500	2,292	4,100	4,100	-8.90%
15001	52315		Prdr-Advertising	3,398	8,380	8,380	5,602	5,000	8,370	-0.10%
15001	53100		Prdr-Office Supplies	2,989	6,500	6,500	3,253	6,500	6,500	0.00%
15001	53100	10007	Office Supplies-COVID	3,102	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
15001	53110		Prdr-Postage & Shipping	1,000	2,000	2,000	1,531	2,000	2,000	0.00%
15001	53115		Prdr-Publications & Subscrip	98	120	120	49	120	120	0.00%
15001	53160		Prdr-Copying & Printing	550	1,200	1,200	1,588	1,200	1,200	0.00%
15001	53200	10007	Work Supplies-COVID	318	-	-	-	-	-	0.00%
15001	53265		Prdr-Memberships	2,051	2,000	2,000	591	2,000	2,000	0.00%
15001	53800		Prdr-Educ/Training/Conferences	99	2,600	2,600	-	500	2,600	0.00%
15001	53810		Prdr-Travel	-	1,700	1,700	-	-	1,700	0.00%
15001	54200		Prdr-Equip Repairs & Mainten	85	600	600	-	600	600	0.00%
1500214	52200		Chvz-Contracted Services	37,091	40,500	40,500	29,800	40,500	45,580	12.50%
1500214	53115		Chvz-Publications & Subscrip	217	275	275	269	275	275	0.00%
1500214	53200		Chvz-Work Supplies	874	1,000	1,000	354	1,000	1,000	0.00%
1500214	53210		Chvz-Janitorial Supplies	1,795	2,300	2,300	662	2,300	2,300	0.00%
1500214	53230		Chvz-Small Equipment	873	1,000	1,000	379	1,000	1,000	0.00%
1500214	53255		Licenses Permits & Fees	456	590	590	473	590	590	0.00%
1500214	54200		Chvz-Equip Repairs & Mainten	3,897	4,000	4,000	2,375	4,200	4,372	9.30%
1500215	52200		Hmbl-Contracted Services	15,228	15,000	15,000	9,945	15,000	19,479	29.90%
1500215	53200		Hmbl-Work Supplies	354	400	400	444	400	400	0.00%
1500215	53210		Hmbl-Janitorial Supplies	995	1,000	1,000	374	1,000	1,000	0.00%
1500215	53255		Hmbl-Licenses Permits & Fees	456	590	590	473	590	590	0.00%
1500215	54200		Hmbl-Equip Repairs & Mainten	1,931	2,592	2,592	1,507	3,160	2,604	0.50%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
1500216	52200		King-Contracted Services	32,978	34,664	34,664	27,106	34,664	47,640	37.40%
1500216	53115		King-Publications & Subscrip	-	275	275	-	275	275	0.00%
1500216	53200		King-Work Supplies	1,209	1,000	1,000	687	1,000	1,000	0.00%
1500216	53210		King-Janitorial Supplies	1,161	2,000	2,000	57	2,000	2,000	0.00%
1500216	53230		King-Small Equipment	627	800	800	87	800	800	0.00%
1500216	53255		King-Licenses Permits & Fees	456	590	590	473	590	590	0.00%
1500216	54200		King-Equip Repairs & Mainten	2,165	4,200	4,200	1,657	4,369	4,470	6.40%
1500217	52200		Brnt-Contracted Services	36,630	37,682	37,682	25,124	37,682	38,658	2.60%
1500217	53115		Brnt-Publications & Subscrip	114	275	275	-	275	275	0.00%
1500217	53200		Brnt-Work Supplies	712	800	800	600	800	800	0.00%
1500217	53200	10007	Work Supplies	299	-	-	-	-	-	0.00%
1500217	53210		Brnt-Janitorial Supplies	1,363	2,000	2,000	673	2,000	2,000	0.00%
1500217	53230		Brnt-Small Equipment	717	1,000	1,000	446	1,000	1,000	0.00%
1500217	53255		Brnt-Licenses Permits & Fees	1,338	590	590	473	590	590	0.00%
1500217	54200		Brnt-Equip Repairs & Mainten	2,284	5,000	5,000	3,199	5,295	5,070	1.40%
1500218	52200		Tylr-Contracted Services	23,490	20,868	20,868	15,221	20,972	28,260	35.40%
1500218	53200		Tylr-Work Supplies	361	400	400	405	700	650	62.50%
1500218	53210		Tylr-Janitorial Supplies	965	1,000	1,000	40	1,000	1,000	0.00%
1500218	53230		Tylr-Small Equipment	667	1,000	1,000	50	750	750	-25.00%
1500218	53255		Tylr-Licenses Permits & Fees	456	590	590	473	590	590	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
1500218	54200		Tylr-Equip Repairs & Mainten	1,578	2,267	2,267	1,723	2,709	2,504	10.50%
15003	52200		Park-Contracted Services	23,216	33,400	47,846	38,473	47,846	34,000	1.80%
15003	52210		Park-Property/Equipment Rental	7,534	6,400	6,400	6,297	7,000	7,000	9.40%
15003	53160		Park-Copying & Printing	87	300	300	66	150	300	0.00%
15003	53200		Park-Work Supplies	6,150	8,000	8,000	4,261	8,000	8,000	0.00%
15003	53200	10007	Work Supplies-COVID 19	980	-	-	-	-	-	0.00%
15003	53210		Park-Janitorial Supplies	5,725	6,000	6,000	5,880	6,000	6,000	0.00%
15003	53210	10007	Janitorial Supplies-COVID	3,243	-	-	440	-	-	0.00%
15003	53230		Park-Small Equipment	4,436	5,500	5,500	4,211	5,500	5,500	0.00%
15003	53300		Park-Utilities	226,146	179,000	179,000	100,776	240,000	243,515	36.00%
15003	53800		Park-Educ/Training/Conferences	502	1,800	1,800	-	-	1,000	-44.40%
15003	53810		Park-Travel	-	575	575	-	-	500	-13.00%
15003	54100		Park-Building Repairs & Mainte	34,653	42,000	42,000	6,869	42,000	42,000	0.00%
15003	54200		Park-Equip Repairs & Mainten	4,224	4,300	4,300	1,573	4,300	4,300	0.00%
15003	54300		Park-Grounds Repairs & Mainten	25,108	36,100	36,100	24,984	36,100	36,100	0.00%
15004	52200		Rec-Contracted Services	6,751	15,000	16,595	2,730	16,595	15,000	0.00%
15004	52210		Rec-Property/Equipment Rental	1,260	9,000	9,000	8,561	9,000	9,000	0.00%
15004	53200		Rec-Work Supplies	32,244	45,000	45,600	20,572	45,600	45,000	0.00%
15004	53200	10007	Work Supplies-COVID	12,893	-	-	823	-	-	0.00%
15004	53360		Rec-External Comm Services	11,909	15,000	15,000	10,192	15,000	15,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
15004	54200		Rec-Equip Repairs & Mainten	6,478	28,000	30,598	10,262	30,598	28,000	0.00%
15098	52100		Wstm-Professional Services	269,715	300,452	300,452	221,148	300,452	300,452	0.00%
15098	54300		Wstm-Grounds Repairs & Mainten	3,136	5,000	5,000	1,570	5,000	5,000	0.00%
15099	52100		Zoo-Professional Services	565,737	510,000	510,000	510,000	510,000	510,000	0.00%
15099	53300		Zoo-Utilities	2,037	3,000	3,000	2,325	3,000	3,000	0.00%
TOTAL	Parks General Fund Operating			1,448,066	1,473,575	1,492,814	1,123,825	1,546,538	1,570,277	6.60%
15001	55100		Prdr-I/S Building Occupancy	48,050	49,916	49,916	37,437	49,916	52,433	5.00%
15001	55200		Prdr-I/S City Telephone System	2,013	2,013	2,013	1,007	2,013	2,013	0.00%
15001	55400		Prdr-I/S Information Systems	82,062	76,235	76,235	57,176	76,235	86,852	13.90%
1500214	55100		Chvz-I/S Building Occupancy	100,002	103,994	103,994	77,996	103,994	109,061	4.90%
1500214	55200		Chvz-I/S City Telephone System	915	915	915	458	915	915	0.00%
1500214	55400		Chvz-I/S Information Systems	18,133	20,300	20,300	15,225	20,300	27,334	34.70%
1500215	55100		Hmbl-I/S Building Occupancy	57,357	59,619	59,619	44,714	59,619	62,553	4.90%
1500215	55200		Hmbl-I/S City Telephone System	732	732	732	366	732	732	0.00%
1500215	55400		Hmbl-I/S Information Systems	15,633	17,004	17,004	12,753	17,004	22,394	31.70%
1500216	55100		King-I/S Building Occupancy	99,316	103,232	103,232	77,424	103,232	108,313	4.90%
1500216	55200		King-I/S City Telephone System	915	915	915	458	915	915	0.00%
1500216	55400		King-I/S Information Systems	48,528	52,438	52,438	39,328	52,438	68,700	31.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
1500217	55100		Brnt-I/S Building Occupancy	115,732	120,295	120,295	90,221	120,295	126,216	4.90%
1500217	55200		Brnt-I/S City Telephone System	549	549	549	275	549	549	0.00%
1500217	55400		Brnt-I/S Information Systems	43,705	47,109	47,109	35,332	47,109	61,595	30.70%
1500218	55100		Tylr-I/S Building Occupancy	90,469	94,036	94,036	70,527	94,036	98,664	4.90%
1500218	55200		Tylr-I/S City Telephone System	366	366	366	183	366	366	0.00%
1500218	55400		Tylr-I/S Information Systems	15,808	18,266	18,266	11,856	18,266	25,170	37.80%
15003	55100		Park-I/S Building Occupancy	116,917	85,870	85,870	64,402	85,870	90,096	4.90%
15003	55200		Park-I/S City Telephone System	732	732	732	366	732	732	0.00%
15003	55300		Park-I/S Garage Fuel	51,033	80,000	80,000	59,284	80,000	96,600	20.80%
15003	55310		Park-I/S Garage Labor	245,348	250,000	250,000	185,504	250,000	250,000	0.00%
15003	55320		Park-I/S Garage Materials	87,648	87,000	87,000	72,948	87,000	105,000	20.70%
15003	55400		Park-I/S Information Systems	90,721	87,137	87,137	65,353	87,137	102,755	17.90%
15004	55200		Rec-I/S City Telephone System	1,080	1,080	1,080	540	1,080	1,080	0.00%
15004	55400		Rec-I/S Information Systems	9,647	10,658	10,658	7,994	10,658	14,208	33.30%
15098	55100		Wstm-I/S Building Occupancy	38,221	39,728	39,728	29,796	39,728	41,683	4.90%
15099	55100		Zoo-I/S Building Occupancy	19,192	19,949	19,949	14,962	19,949	20,931	4.90%
TOTAL Parks General Fund Internal Service				1,400,823	1,430,088	1,430,088	1,073,883	1,430,088	1,577,860	10.30%
GRAND TOTAL				\$ 6,113,217	\$ 6,399,590	\$ 6,418,829	\$ 4,901,855	\$ 6,475,553	\$ 7,029,683	9.80%

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COMMUNITY DEVELOPMENT

Fund: 101-General Fund	Department: 60-Community Development
Function: 60-Community Development	Orgs: 16001-16005

MISSION STATEMENT

The Department of City Development works to enhance the community by expanding the tax base, attracting employment opportunities, improving the City's housing stock, and improving the quality of life for the citizens of the City of Racine.

FUNCTION

The Department of City Development has responsibilities in six program areas: Planning and Redevelopment, Neighborhood Services, Building and Code Compliance, Project Management and Administrative Services, Assessment Services, and Neighborhood Enhancement.

Planning and Redevelopment Division creates long-term land use plans for the City and implements the plans through land use regulation and redevelopment activities. The division's staff is focused on the physical development of the City and creating opportunities for enhancement, historic preservation, and redevelopment. The staff coordinates with City departments in planning and redevelopment projects and provides guidance and interpretation of plans, codes and ordinances to the general public and the development community. The staff supports the Planning, Heritage, and Design Commission, Zoning and Building Board of Appeals, Community Development Authority, area business improvement districts, and industrial park development review committees, and other special planning committees and initiatives as assigned.

Neighborhood Services Division (formerly Housing and Community Development) administers federal community block grants and housing development programs for low to moderate individuals, provides a Fair Housing program to all residents, and works to address the housing and neighborhood development needs of the City's most vulnerable areas. The staff works with the Community Development Committee and the Loan Board of Review.

Building and Code Compliance is responsible for the administration of the building code and zoning ordinances within the city. This division is tasked with ensuring that all buildings and structures are safe and compliant with the current construction methods, standards, requirements and procedures. The building, plumbing, electrical code compliance inspectors conduct routine and requested inspections throughout the city.

Department staff address blight and neighborhood appearance and ensures that buildings are structurally safe in compliance with state and local regulations. The staff works with the Building Board of Appeals to ensure that the City's buildings are safe.

Project Management and Administrative Services Division provides clerical, administrative and project management support to the department staff and management in the areas of Communication (internal and external), Record keeping (including research, data/file management, statutorily required reporting etc.) and property appeal/court case work file retention. The staff provides client-centered written and verbal contacts with the public, government officials, property

COMMUNITY DEVELOPMENT

Fund: 101-General Fund	Department: 60-Community Development
Function: 60-Community Development	Orgs: 16001-16005

owners, business and community leaders and others. It is responsible for implementing project tracking and other quality control measures throughout city development to facilitate seamless workflow progress across each of the division functions. The division oversees the scheduling of boards and committees; including developing documents for review, analysis and approval processes. Staff handles records requests, mass mailings (rents, assessment notices, public notices, etc.), property listings and other large scale clerical functions within the department. The support services team strives to utilize the significant skills, education, and diverse background of its employees to benefit the citizens of Racine.

Assessment Services Division is primarily responsible for conducting fair, equitable, and accurate assessments of all property within the municipality boundaries in accordance with Wisconsin Statutes. The assessment division is entrusted with the responsibility to ensure that assessed values used for tax purposes are impartial and understandable and that the tax burden is distributed fairly. Additionally, this area provides public education to property owners regarding the appraisal process and their options for the appeal process. The assessment division will continually improve our services and customer relations through innovation, understanding systems and processes, knowing and valuing our client/customer needs. The assessment division also responds to requests presented by the City's Board of Review.

Neighborhood Enhancement Division has established a program of regularly scheduled, systematic inspections of residential rental dwelling units within neighborhood stabilization and enhancement districts within the city to ensure that those units provide safe, decent, and sanitary living conditions for tenants living in the residential rental dwelling unit and to prevent further deterioration of those units. The division provides data and documentation to support the City of Racine's effort to identify and reduce the number of chronic nuisance properties that occur within the city. This division encourages property owners who own and operate residential rental dwelling units to exercise their responsibility to ensure that the city ordinances governing the condition and maintenance of residential rental dwelling units are followed to protect the health, safety, and welfare of the public and prevent blighted conditions in city neighborhoods.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Construction was completed and occupancy has begun at the Arabella Apartments, a 60-unit affordable multifamily development, which was assisted with significant financial assistance facilitated by the City Development Department.
2. The City Development Department secured around \$1.2 million in Emergency Solutions Grant-Coronavirus Response (ESG-CV) and \$1.9 million in Community Development Block Grant-Coronavirus Response (CDBG-CV) funds to be used by local agencies to prevent, prepare for, and respond to the COVID-19 pandemic.
3. Seven single-family homes developed or rehabilitated with City Development financing and/or site assemblage efforts have been sold in 2021.
4. Developed and initiated funding program for the use of around \$300,000 of increment generated through TID #22.

COMMUNITY DEVELOPMENT

Fund: 101-General Fund	Department: 60-Community Development
Function: 60-Community Development	Orgs: 16001-16005

5. Oversaw the comprehensive change in City assessment software by fully implementing Market Drive as the system of record for City of Racine tax assessments

2022 STRATEGIC INITIATIVES

1. Continuing implementation of the RENTS Ordinance through management of tenant protection services, including facilitating use of the rent escrow program and retaliation protection services, as well as funding neighborhood inspection services and the Neighborhood Enhancement Division.
2. Serving the community through timely and effective use of Federal Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) Program, and Emergency Solutions Grant (ESG) funds in light of the COVID-19 pandemic.
3. Completing an update to the City's Comprehensive Plan per State Statute 66.1001.
4. Creating TID-specific and Citywide homeownership incentives for both the general public and City employees to increase the percentage of City residents who are homeowners

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Initiating a land bank program in partnership with the CDA to acquire and revitalize tax delinquent single-family properties.
2. Two new inspector positions in the Neighborhood Enhancement Division \$215,000



2022 Goal-Setting Statement

Department Name: Planning Division

Department Head/Staff Name(s): Bill Bowers

Goal Statement #1

Provide consistent direction on program design and administration on land use decisions by updating the Comprehensive Plan

In order to provide consistent direction to all City committees, boards, commissions, councils, departments, and staff on program design and administration on land use decisions, the Comprehensive Plan for the City of Racine: 2035 will be updated for City-based, geo-related and service programs by the PHDC Commission by July 31, 2022.

Notes/comments for this statement:

Updating of the City's comprehensive plan is a mandate of State Statute 66.1001 and is required to be undertaken every 10 years. The City's current comprehensive plan was adopted in by the Common Council in December of 2009. Failure to update the plan heightens the risk of the City's planning and land use decisions being found invalid if brought under legal challenge. In addition, many grant sources will not accept as supporting documentation any plans which are over ten years old.

Goal Statement #2

Promote economic development and expand tax base

In order to promote economic development and expand the tax base, the zoning ordinance will be amended to create a North Beach overlay district by the PHDC Commission in 2021. An expanded tax base will be realized over a five-year period through increased property values of five percent, building additions and improvements valued in aggregate of \$500,000, and new construction in excess of \$2,000,000. The overlay district is targeted to be adopted, in concert with the comprehensive plan update process, by December 31, 2022.



Notes/comments for this statement:

Being a highly desirable area with great economic growth potential – and an area targeted for economic growth – development in the north beach neighborhood needs to be encouraged yet guarded so as not to curtail the wellbeing and comfort of subject and adjacent neighborhoods. Proper planning for this area can capitalize on the areas favorable attributes and grow the City's tax base.

Goal Statement #3

Stabilize and improve vital access corridor and area businesses

In order to stabilize and improve a vital access corridor and area businesses, the zoning ordinance will be amended to create a Racine Street overlay district by the PHDC Commission in 2022. In conjunction with this overlay, additional staffing and/or staffing reassignment will most likely be necessary to effectively implement the anticipated goals of this new district. The access corridor district is targeted to be adopted, in concert with the comprehensive plan update process, by December 31, 2022.

Notes/comments for this statement:

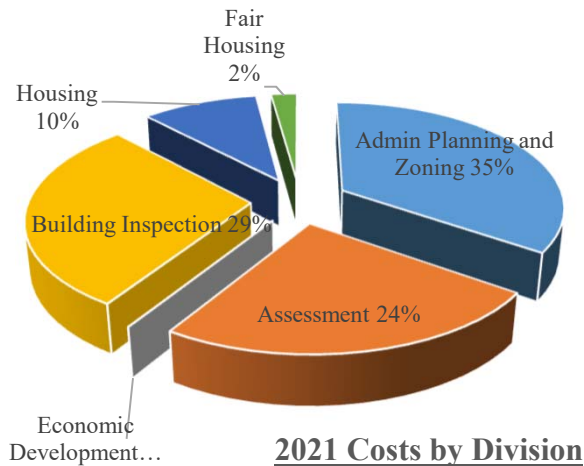
Stabilization and improvement of the vital Racine Street corridor will serve to improve the quality of life of those who reside in the corridor, and improve the front door for the valued employment hubs in the southside Racine and Uptown areas. The minimum goals it to ensure that the corridor's appearance does not negatively impact employment levels and opportunities. The ultimate goals are to encourage existing businesses, expand their workforces, and attract new businesses. However, much of success related to these goals will be subject to external forces, such as COVID-19 containment and the economic vitality of the state, nation, and world.

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CITY DEVELOPMENT

Departmental Expenditure Summary

Fund: 101-General Fund
Function: 60- Community Development
Department: 60-City Development
Division: 6001-6006
Org: 16001-16006



Expenditures by Appropriation Unit

60GF1	Salaries & Fringes
60GF2	Operating Expenditures
60GF3	Inter-Departmental
60GF4	Capital Outlay

Total Expenditures

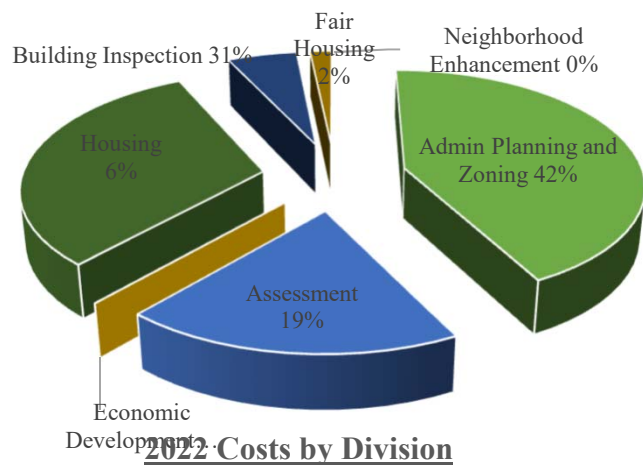
2020 Actual	2021 Original Budget	2021 Revised Budget	2021 Estimated	2022 Budget
\$ 2,455,459	\$ 2,921,255	\$ 2,163,091	\$ 2,163,091	\$ 2,218,482
233,607	239,774	203,851	203,851	323,077
143,145	170,210	170,210	170,210	221,735
-	-	-	-	-
<u>\$ 2,832,211</u>	<u>\$ 3,331,239</u>	<u>\$ 2,537,152</u>	<u>\$ 2,537,152</u>	<u>\$ 2,763,294</u>

Expenditures by Division

Division

6001	Admin Planning and Zoning
	Assessment
6002	Economic Development
6003	Building Inspection
6004	Housing
6005	Fair Housing
6006	Neighborhood Enhancement

\$ 495,121	\$ 878,093	\$ 882,170	\$ 882,170	\$ 1,171,567
752,275	616,052	616,052	616,052	528,873
141,164	-	-	-	-
1,173,045	733,582	733,582	733,582	867,431
233,787	250,093	250,093	250,093	149,369
36,819	55,255	55,255	55,255	46,054
-	798,164	-	-	-
<u>\$ 2,832,211</u>	<u>\$ 3,331,239</u>	<u>\$ 2,537,152</u>	<u>\$ 2,537,152</u>	<u>\$ 2,763,294</u>



CITY DEVELOPMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11103	50100		Ases-Salaries	434,443	341,136	341,136	215,297	341,136	289,906	-15.00%
11103	50200		Ases-Part Time Salaries	18,090	27,934	27,934	16,115	27,934	-	-100.00%
11103	50300		Ases-Overtime	5,611	-	-	1,057	-	-	0.00%
11103	51010		Ases-FICA	34,068	29,024	29,024	17,218	29,024	22,770	-21.50%
11103	51100		Ases-WRS	29,710	23,027	23,027	14,478	23,027	18,845	-18.20%
11103	51200		Ases-Health Care	126,392	84,240	84,240	86,869	84,240	63,180	-25.00%
11103	51810		Ases-Mileage	10,750	10,320	10,320	5,805	10,320	7,740	-25.00%
16001	50100		Cd-Salaries	232,065	536,119	536,119	316,756	536,119	740,524	38.10%
16001	50200		Cd-Part Time Salaries	-	15,538	15,538	-	15,538	-	-100.00%
16001	51010		Cd-FICA	17,008	42,628	42,628	23,507	42,628	56,848	33.40%
16001	51100		Cd-WRS	15,557	36,187	36,187	20,569	36,187	48,132	33.00%
16001	51200		Cd-Health Care	106,353	131,575	131,575	98,681	131,575	190,633	44.90%
16001	51810		Cd-Mileage	1,184	6,090	6,090	5,009	6,090	3,080	-49.40%
16002	50100		Cd-Ed Full Time Salaries	83,453	-	-	9,357	-	-	0.00%
16002	51010		Cd-Ed FICA	5,954	-	-	644	-	-	0.00%
16002	51100		Cd-Ed WRS	5,633	-	-	632	-	-	0.00%
16002	51200		Cd-Ed Health Care	31,540	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
16003	50100		Code-Salaries	729,707	461,032	461,032	398,676	461,032	473,891	2.80%
16003	50200		Code-Part Time Salaries	19,801	-	-	1,735	-	-	0.00%
16003	50300		Code-Overtime	752	-	-	276	-	-	0.00%
16003	51010		Code-FICA	56,054	36,303	36,303	29,168	36,303	37,285	2.70%
16003	51100		Code-WRS	49,316	31,120	31,120	26,943	31,120	30,803	-1.00%
16003	51200		Code-Health Care	210,600	105,300	105,300	78,975	105,300	105,300	0.00%
16003	51810		Code-Mileage	27,565	13,500	13,500	13,042	13,500	13,500	0.00%
16004	50100		Hs-Salaries	134,644	139,654	139,654	97,910	139,654	58,567	-58.10%
16004	51010		Hs-FICA	9,395	10,735	10,735	7,056	10,735	4,532	-57.80%
16004	51100		Hs-WRS	8,621	9,428	9,428	6,608	9,428	3,806	-59.60%
16004	51200		Hs-Health Care	24,333	29,878	29,878	22,408	29,878	17,571	-41.20%
16004	51810		Hs-Mileage	1,613	1,320	1,320	1,104	1,320	1,320	0.00%
16005	50100		Fhs-Salaries	13,891	27,559	27,559	8,227	27,559	20,041	-27.30%
16005	51010		Fhs-FICA	939	2,108	2,108	560	2,108	1,534	-27.20%
16005	51100		Fhs-WRS	938	1,859	1,859	555	1,859	1,303	-29.90%
16005	51200		Fhs-Health Care	9,477	9,477	9,477	7,108	9,477	7,371	-22.20%
16006	50100		Salaries	-	475,672	-	-	-	-	0.00%
16006	50200		Fhs-Part Time Salaries	-	25,104	-	-	-	-	0.00%
16006	51010		Fhs-FICA	-	39,547	-	-	-	-	0.00%
16006	51100		WRS	-	32,108	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
16006	51200		Health Care	-	169,533	-	-	-	-	0.00%
16006	51810		Mileage	-	16,200	-	-	-	-	0.00%
TOTAL	City Development Salary and Fringes			2,455,459	2,921,255	2,163,091	1,532,343	2,163,091	2,218,482	2.60%
11103	52310		Ases-Outside Help	-	-	-	-	-	10,000	0.00%
11103	52330		Ases-Manufacturing Assessment	11,249	12,000	12,000	-	12,000	12,000	0.00%
11103	52400		Ases-Board of Review	1,633	2,500	2,500	2,145	2,500	2,500	0.00%
11103	53100		Ases-Office Supplies	2,842	4,000	4,000	2,330	4,000	3,000	-25.00%
11103	53100	10007	Office Supplies	71	-	-	45	-	-	0.00%
11103	53110		Ases-Postage & Shipping	17,617	19,000	19,000	8,028	19,000	19,000	0.00%
11103	53115		Ases-Publications & Subscrip	7,175	9,400	9,400	6,523	9,400	8,860	-5.70%
11103	53160		Ases-Copying & Printing	432	320	320	834	320	900	181.30%
11103	53160	10007	Copying & Printing	-	-	-	291	-	-	0.00%
11103	53200		Ases-Work Supplies	4,475	350	350	480	350	500	42.90%
11103	53200	10007	Work Supplies-COVID	1,356	-	-	-	-	-	0.00%
11103	53255		Ases-Licenses Permits & Fees	-	-	-	20	-	-	0.00%
11103	53265		Ases-Memberships	1,699	600	600	1,624	600	1,700	183.30%
11103	53275		Ases-Meeting Expenses	-	-	-	105	-	-	0.00%
11103	53360		Ases-External Comm Services	3,538	3,096	3,096	3,291	3,096	4,800	55.00%
11103	53800		Ases-Educ/Training/Conferences	2,286	3,000	3,000	250	3,000	3,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
11103	54200		Ases-Equip Repairs & Mainten	120	150	150	-	150	150	0.00%
16001	52100		Cd-Professional Services	54,976	5,000	9,077	4,207	9,077	18,974	109.00%
16001	52200		Cd-Contracted Services	6,568	27,500	27,500	53,144	27,500	27,500	0.00%
16001	52210		Cd-Property/Equipment Rental	1,129	3,000	3,000	847	3,000	3,000	0.00%
16001	52315		Cd-Advertising	1,273	2,250	2,250	1,710	2,250	2,250	0.00%
16001	52350		Cd-Special Programs/Events	52	-	-	-	-	-	0.00%
16001	53100		Cd-Office Supplies	584	1,800	1,800	2,246	1,800	1,000	-44.40%
16001	53100	10007	Office Supplies-COVID	704	-	-	401	-	-	0.00%
16001	53110		Cd-Postage & Shipping	647	1,200	1,200	3,201	1,200	1,200	0.00%
16001	53115		Cd-Publications & Subscrip	157	300	300	60	300	300	0.00%
16001	53160		Cd-Copying & Printing	1,706	1,750	1,750	2,164	1,750	1,750	0.00%
16001	53200		Cd-Work Supplies	1,086	350	350	1,868	350	350	0.00%
16001	53200	10007	Work Supplies-COVID	13,675	-	-	-	-	-	0.00%
16001	53265		Cd-Memberships	1,931	2,018	2,018	2,115	2,018	2,018	0.00%
16001	53360		Cd-External Comm Services	2,443	1,938	1,938	3,138	1,938	1,938	0.00%
16001	53800		Cd-Educ/Training/Conferences	2,659	4,690	4,690	750	4,690	4,690	0.00%
16001	53810		Cd-Travel	535	5,800	5,800	-	5,800	5,800	0.00%
16001	54200		Cd-Equip Repairs & Mainten	-	200	200	-	200	200	0.00%
16001	54300		Cd-Grnds Repairs & Maintenance	-	15,000	15,000	19,951	15,000	15,000	0.00%
16002	52200		Cd-Ed Contracted Services	150	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
16002	53265		Cd-Memberships	558	-	-	-	-	-	0.00%
16002	53300		Utilities	998	-	-	-	-	-	0.00%
16002	53800		Cd-Educatr/Training/Conferenc	2,610	-	-	-	-	-	0.00%
16002	53810		Cd-Travel	154	-	-	-	-	-	0.00%
16002	54300		Cd-Ed Grnds Repairs & Maintena	10,114	-	-	11,156	-	-	0.00%
16003	52100		Code-Professional Services	1,954	1,000	1,000	4,347	1,000	1,000	0.00%
16003	52210		Code-Property/Equipment Rental	523	3,000	3,000	1,370	3,000	3,000	0.00%
16003	52315		Code-Advertising	3,327	600	600	184	600	600	0.00%
16003	52390		Code-Raze Board Remove Build	-	-	-	-	-	100,000	0.00%
16003	53100		Code-Office Supplies	4,075	3,500	3,500	9,296	3,500	3,500	0.00%
16003	53100	10007	Office Supplies-COVID	883	-	-	699	-	-	0.00%
16003	53110		Code-Postage & Shipping	6,922	4,500	4,500	4,698	4,500	4,500	0.00%
16003	53115		Code-Publications & Subscrip	396	500	500	57	500	500	0.00%
16003	53160		Code-Copying & Printing	3,511	1,500	1,500	3,909	1,500	1,500	0.00%
16003	53200		Code-Work Supplies	868	1,000	1,000	158	1,000	1,000	0.00%
16003	53200	10007	Work Supplies-COVID	159	-	-	38	-	-	0.00%
16003	53230		Code-Small Equipment	-	-	-	134	-	-	0.00%
16003	53265		Code-Memberships	380	1,755	1,755	256	1,755	1,755	0.00%
16003	53360		Code-External Comm Services	9,785	11,500	11,500	8,587	11,500	11,500	0.00%
16003	53800		Code-Educ/Training/Conferences	2,727	2,020	2,020	2,699	2,020	2,020	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
16003	53810		Code-Travel	-	560	560	-	560	560	0.00%
16003	54300		Code-Grnds Repairs & Maintena	-	-	-	89	-	-	0.00%
16004	52100		Hs-Professional Services	16,543	12,000	12,000	1,439	12,000	12,000	0.00%
16004	52200		Hs-Contracted Services	8,755	9,180	9,180	3,480	9,180	9,180	0.00%
16004	52210		Hs-Property/Equipment Rental	1,129	282	282	-	282	282	0.00%
16004	52315		Hs-Advertising	-	2,500	2,500	1,559	2,500	2,500	0.00%
16004	52350		Hs-Special Programs/Events	-	100	100	-	100	100	0.00%
16004	53100		Hs-Office Supplies	372	4,000	4,000	1,514	4,000	4,000	0.00%
16004	53100	10007	Office Supplies-COVID	327	-	-	210	-	-	0.00%
16004	53110		Hs-Postage & Shipping	752	800	800	72	800	800	0.00%
16004	53115		Hs-Publications & Subscrip	100	-	-	160	-	-	0.00%
16004	53160		Hs-Copying & Printing	-	923	923	-	923	923	0.00%
16004	53200		Hs-Work Supplies	158	1,500	1,500	437	1,500	1,500	0.00%
16004	53200	10007	Work Supplies-COVID	318	-	-	-	-	-	0.00%
16004	53265		Hs-Memberships	1,760	1,587	1,587	1,196	1,587	1,587	0.00%
16004	53360		Hs-External Comm Services	1,116	-	-	820	-	-	0.00%
16004	53800		Hs-Educ/Training/Conferences	2,529	2,440	2,440	1,289	2,440	2,440	0.00%
16004	53810		Hs-Travel	363	2,450	2,450	-	2,450	2,450	0.00%
16004	54300		Hs-Grnds Repairs & Maintenance	3,759	1,500	1,500	1,245	1,500	1,500	0.00%
16005	52200		Fhs-Contracted Services	-	800	800	-	800	-	-100.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
16005	52315		Fhs-Advertising	-	400	400	-	400	-	-100.00%
16005	53100		Fhs-Office Supplies	-	200	200	-	200	-	-100.00%
16005	53110		Fhs-Postage & Shipping	12	50	50	8	50	-	-100.00%
16005	53115		Fhs-Publications & Subscrip	-	100	100	-	100	-	-100.00%
16005	53200	60013	Work Supplies	900	-	-	-	-	-	0.00%
16005	53265		Fhs-Memberships	-	25	25	-	25	-	-100.00%
16005	53800		Fhs-Educ/Training/Conferences	-	65	65	-	65	-	-100.00%
16005	53810		Fhs-Travel	-	225	225	-	225	-	-100.00%
16006	52200		Contracted Services	-	25,000	-	-	-	-	0.00%
16006	53100		Office Supplies	-	3,000	-	-	-	-	0.00%
16006	53200		Work Supplies	-	5,000	-	-	-	-	0.00%
16006	53360		External Comm Services	-	5,000	-	-	-	-	0.00%
16006	53800		Educ/Training/Conferences	-	2,000	-	-	-	-	0.00%
TOTAL	City Development Operating			233,607	239,774	203,851	182,872	203,851	323,077	58.50%
11103	55100		Ases-I/S Building Occupancy	18,588	19,310	19,310	14,483	19,310	20,284	5.00%
11103	55200		Ases-I/S City Telephone System	1,300	1,300	1,300	650	1,300	1,300	0.00%
11103	55400		Ases-I/S Information Systems	18,830	25,345	25,345	19,009	25,345	38,438	51.70%
16001	55100		Cd-I/S Building Occupancy	16,543	17,186	17,186	12,890	17,186	18,052	5.00%

				2020	2021	2021	2021	2021	2022	PCT
ORG	OBJECT	PROJECT	ACCOUNT NAME	ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	BUDGET	CHANGE
16001	55200		Cd-I/S City Telephone System	1,464	1,464	1,464	732	1,464	1,464	0.00%
16001	55400		Cd-I/S Information Systems	14,819	18,510	18,510	13,883	18,510	26,864	45.10%
16003	55100		Code-I/S Building Occupancy	18,712	19,439	19,439	14,579	19,439	20,418	5.00%
16003	55200		Code-I/S City Telephone System	2,013	2,013	2,013	1,007	2,013	2,013	0.00%
16003	55400		Code-I/S Information Systems	23,014	33,440	33,440	25,080	33,440	52,786	57.90%
16004	55100		Hs-I/S Building Occupancy	11,973	12,260	12,260	9,195	12,260	12,536	2.30%
16004	55200		Hs-I/S City Telephone System	549	549	549	275	549	549	0.00%
16004	55400		Hs-I/S Information Systems	4,677	7,007	7,007	5,255	7,007	11,226	60.20%
16005	55100		Fhs-I/S Building Occupancy	5,293	5,420	5,420	4,065	5,420	5,542	2.30%
16005	55200		Fhs-I/S City Telephone System	366	366	366	183	366	366	0.00%
16005	55400		Fhs-I/S Information Systems	5,004	6,601	6,601	4,951	6,601	9,897	49.90%
TOTAL	City Development Interdepartmental			143,145	170,210	170,210	126,235	170,210	221,735	30.30%
GRAND TOTAL				\$ 2,832,211	\$ 3,331,239	\$ 2,537,152	\$ 1,841,450	\$ 2,537,152	\$ 2,763,294	8.90%

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RACINE PUBLIC LIBRARY

Fund: 220-Library	Department: 55-Library
Function: 50-Education and Recreation	Orgs: 22055

MISSION STATEMENT

The mission of the Racine Public Library is to lift up the lives of the people of the Racine community by embracing community diversity, promoting inclusions, creating opportunity, and by supporting the development of community literacy through a love of literature, learning and civic engagement.

FUNCTION

The Racine Public Library (RPL) was established by the residents in 1897 to fulfill one of the cornerstones of democracy: an educated citizenry. It provides opportunities for every person to pursue a lifelong education. RPL is a learning institution, innovative and future-focused, supporting the love of reading and learning, and promoting curiosity and inquisitiveness for all ages. RPL is committed to equity, inclusion, and diversity.

RPL collects and preserves materials for free, equal access by all residents in a safe, neutral space where everyone is welcome and that reflects the community's expectation for services.

RPL has a highly trained staff who continually evaluate the community's needs, collaborate with other organizations to serve the community outside the building's walls, and to the best of their abilities provide residents with a positive experience. RPL staff members have open, clear, timely communication; are honest and accountable; act with integrity and professionalism; follow the American Library Association Code of Ethics; protect patron privacy, and promote intellectual freedom.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Hiring of a new Executive Director in December of 2020.
2. RPL developed, implemented and maintained a pandemic response to continue core services to the public while the physical building was closed. The library doors were opened with the City of Racine Public Health Department's guidance and with limited capacity on April 19th, 2021.
3. RPL began to implement their five-year strategic plan, specifically focusing on post-pandemic spaces/spatial changes, a new team responsibility map and cross-training, and creating a new invitation and experience to the library.
4. RPL to roll out a new website and community engagement platform by end of September 2021.
5. RPL implemented a new organizational chart to allow the hiring of a Deputy Director, Head of Business Development, and a full-time Library Social Worker, and significant cross-training across departments. These changes also placed heavy focus on eliminating barriers, changing hiring practices and updated job descriptions.

RACINE PUBLIC LIBRARY

Fund: 220-Library	Department: 55-Library
Function: 50-Education and Recreation	Orgs: 22055

6. Construction of RPL's new multisensory space, quiet room, and nursing station to be completed by end of September 2021.
7. Received funding from the Racine Public Library Foundation for the purchase of laptops, Chromebooks, Wi-Fi hotspots to assist in our pandemic response, as well as further technology geared towards STEAM, 3D printing, hands-on learning, etc. initiatives.

2022 STRATEGIC INITIATIVES

1. RPL to continue to implement the 20 Great Leaps, a five-year strategic plan [20 great leaps 2020.docx](#)
2. RPL to complete by October 2022 the 2nd floor renovation which will include a new staircase from the main lobby to the 2nd floor, an Innovation Lab, an audio/podcasting studio, a new Teen area, expanded Local History Room, Business Center, three additional study rooms, access to the building from Lake Avenue, a large meeting room, new shelving and furniture, new carpet, and new wayfinding. Funding for the renovation provided by the RPL Foundation and private trust funds.
3. RPL to welcome a 2nd mobile library to the fleet in early summer of 2022. This vehicle will be a hybrid mobile library functioning both as a book and techmobile. RPL to develop a plan for both mobile libraries to be fully on the road and conducting outreach, servicing the underserved portions of our community and service populations, and working with community centers, educational institutions, and other organizations to be onsite.
4. Completion of a communications and marketing plan, through rebuilding the RPL brand and adopting a design-based engagement process.
5. 2022 is the 125th anniversary of the Racine Public Library. RPL will celebrate the entire yearlong through fundraising efforts, receptions, programs celebrating the past and supporting the needs and excitement of the future, displays, and recognizing all of the changes coming to the library. Perhaps if we're not in a pandemic, we can share some pieces of cake too! 125th anniversary committee to be formed and planning to begin September 2021.



2022 Goal-Setting Statement

Department Name: Library

Department Head/Staff Name(s): Angela Zimmermann

Goal Statement #1

Create an irresistible destination for the Racine community, focusing on post-pandemic library spaces

In order to create an irresistible destination for the Racine community and to focus on post-pandemic library spaces, RPL is to complete by October 2022 a 2nd floor renovation which will include a new staircase from the main lobby to the 2nd floor, an Innovation Lab, an audio/podcasting studio, a new Teen area, expanded Local History Room, Business Center, three additional study rooms, access to the building from Lake Avenue, a large meeting room, new shelving and furniture, new carpet, and new wayfinding. Funding for the renovation provided by the RPL Foundation and private trust funds. This idea of a post-pandemic library space also includes the addition of a 2nd mobile library (a hybrid book and tech-mobile) to our fleet by early summer of 2022.

Notes/comments for this statement: The increase in library visits will be based on a historical average, as there will be no data from 2020/2021 to use as a baseline. This was a goal of 2021 and the talks with the architects began fairly quickly after the new Executive Director started alongside the new vision for the library. Approval was received from the Library Board at the June 2021 Board meeting to move forward with the project. The design process is expected to last six months and construction to begin in February/March of 2022.

Goal Statement #2

In order to continue to create a new invitation to the library and the experience RPL offers, completion of a communications and marketing plan through rebuilding the RPL brand and adopting a design-based engagement process by March of 2022.



Notes/comments for this statement: This initiative may be completed sooner as this will be one of the initial goals for the Head of Business Development position who begins at RPL in September of 2021. RPL plans to conduct an audit of our current marketing and communications, administer surveys to better understand our target audiences, establish marketing objectives, define our communication and branding goal metrics, and finally execute the new communications/marketing plan.

Goal Statement #3

Provide quality and responsive services by refining the library resilience plan

In order to continue to provide quality and responsive services, the library will refine the library resilience plan which specifies services and engagement strategies that can be placed into action in the event of large scale interruption in services. Whether through post-pandemic library spaces, expanded community outreach efforts, continuing to redefine and rethink library programming and experiences, serving as the community storyteller, and leading the development of community literacy in all forms.

LIBRARY

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 220 - Special Revenue Fund-Library
Function: 50 - Education and Recreation
Department: 55-Library
Org: 22055

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2201	Salaries & Fringes	\$ 3,143,680	\$ 3,101,964	\$ 3,101,964	\$ 3,101,964	\$ 3,320,904
2202	Operating Expenditures	687,989	732,235	779,921	779,921	760,690
2203	Inter-Departmental	165,508	172,277	172,277	172,277	178,537
2204	Capital Outlay	38,240	29,130	29,130	29,130	35,000
Total Expenditures		<u>\$ 4,035,417</u>	<u>\$ 4,035,606</u>	<u>\$ 4,083,292</u>	<u>\$ 4,083,292</u>	<u>\$ 4,295,131</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ 2,504,816	\$ 2,254,816	\$ 2,254,816	\$ 2,254,816	\$ 2,257,317
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	1,644,993	1,709,878	1,709,878	1,709,878	2,016,814
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	7,589	20,000	20,000	20,000	11,000
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	47,238	29,000	29,000	29,000	10,000
	Other Financing Sources	-	21,912	21,912	21,912	-
		<u>\$ 4,204,636</u>	<u>\$ 4,035,606</u>	<u>\$ 4,035,606</u>	<u>\$ 4,035,606</u>	<u>\$ 4,295,131</u>

LIBRARY DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22055	50100		Salaries	1,810,489	1,756,834	1,756,834	1,312,782	1,756,834	1,774,041	1.00%
22055	50200		Part Time Salaries	480,351	555,005	555,005	468,530	555,005	626,001	12.80%
22055	50300		Overtime	1,659	4,000	4,000	2,240	4,000	3,000	-25.00%
22055	51010		FICA	171,054	176,980	176,980	131,850	176,980	183,599	3.70%
22055	51100		WRS	131,229	137,462	137,462	102,439	137,462	142,383	3.60%
22055	51200		Health Care	547,560	469,183	469,183	351,887	469,183	589,680	25.70%
22055	51810		Mileage	1,338	2,500	2,500	1,054	2,500	2,200	-12.00%
TOTAL	Library Salary			3,143,680	3,101,964	3,101,964	2,370,783	3,101,964	3,320,904	7.10%
22055	52200		Contracted Services	123,508	169,778	217,464	165,035	217,464	181,606	7.00%
22055	52200	10007	Contracted Services-COVID	3,719	-	-	-	-	-	0.00%
22055	52210		Property/Equipment Rental	22,598	23,344	23,344	11,535	23,344	14,309	-38.70%
22055	52235		Collection Services	1,441	-	-	-	-	-	0.00%
22055	52315		Advertising	288	325	325	476	325	2,500	669.20%
22055	53100		Office Supplies	11,094	18,000	18,000	12,634	18,000	18,000	0.00%
22055	53100	10007	Office Supplies-COVID	1,687	-	-	54	-	-	0.00%
22055	53110		Postage & Shipping	4,945	5,400	5,400	2,500	5,400	5,400	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22055	53200		Work Supplies	8,797	18,100	18,100	10,605	18,100	18,200	0.60%
22055	53200	10007	Work Supplies-COVID	5,072	-	-	125	-	-	0.00%
22055	53210		Janitorial Supplies	8,375	11,700	11,700	7,163	11,700	11,700	0.00%
22055	53210	10007	Janitorial Supplies-COVID	2,694	-	-	-	-	-	0.00%
22055	53215		Library Materials	845	-	-	812	-	-	0.00%
22055	53215	55006	Library Materials	41,480	40,000	40,000	28,572	40,000	40,000	0.00%
22055	53215	55111	Library Materials-Print	115,001	100,343	100,343	103,734	100,343	-	-100.00%
22055	53215	55112	Library Materials-Serial	18,960	19,000	19,000	18,533	19,000	103,725	445.90%
22055	53215	55113	Library Materials-Microfilm	2,977	4,000	4,000	1,719	4,000	3,000	-25.00%
22055	53215	55114	Library Materials-Audio Visual	40,654	68,000	68,000	23,015	68,000	60,000	-11.80%
22055	53215	55115	Library Materials-Electronic	57,746	46,378	46,378	46,367	46,378	43,735	-5.70%
22055	53215	55116	Library Materials-Other	3,484	6,000	6,000	3,369	6,000	6,000	0.00%
22055	53230		Small Equipment	260	400	400	99	400	400	0.00%
22055	53255		Licenses Permits & Fees	-	100	100	420	100	100	0.00%
22055	53265		Memberships	4,098	3,783	3,783	3,430	3,783	3,938	4.10%
22055	53300		Utilities	134,430	130,000	130,000	57,439	130,000	130,000	0.00%
22055	53360		External Communication Service	11,962	9,794	9,794	9,370	9,794	23,809	143.10%
22055	53800		Education/Training/Conferences	4,552	7,500	7,500	2,558	7,500	7,500	0.00%
22055	53810		Travel	10,480	1,000	1,000	-	1,000	1,000	0.00%
22055	54100		Building Repairs & Maintenance	10,572	15,000	15,000	18,469	15,000	21,000	40.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22055	54100	10007	Building Rep& Main-COVID 19	1,590	-	-	-	-	-	0.00%
22055	54200		Equipment Repairs & Maintenanc	15,331	15,000	15,000	14,183	15,000	16,000	6.70%
22055	54300		Grounds Repairs & Maintenance	9,650	12,000	12,000	9,627	12,000	13,000	8.30%
22055	54500		Software Maintenance	8,122	7,290	7,290	32,337	7,290	35,768	390.60%
22055	57800	10007	Computer Software-covid	1,578	-	-	-	-	-	0.00%
TOTAL	Library Operating			687,989	732,235	779,921	584,181	779,921	760,690	3.90%
22055	55100		I/S Building Occupancy	142,384	145,801	145,801	109,351	145,801	149,076	2.20%
22055	55200		I/S City Telephone System	7,100	7,035	7,035	3,518	7,035	7,035	0.00%
22055	55300		I/S Garage Fuel	1,494	3,800	3,800	2,726	3,800	3,800	0.00%
22055	55310		I/S Garage Labor	3,538	5,000	5,000	1,794	5,000	4,000	-20.00%
22055	55320		I/S Garage Materials	2,507	1,000	1,000	438	1,000	1,500	50.00%
22055	55400		I/S Information Systems	8,485	9,641	9,641	7,231	9,641	13,126	36.10%
TOTAL	Library Internal Service			165,508	172,277	172,277	125,057	172,277	178,537	3.60%
22055	57300	10007	Equipment	14,256	-	-	-	-	-	0.00%
22055	57300		Equipment	7,138	15,000	15,000	26,371	15,000	22,000	46.70%
22055	57355		Computer Hardware	8,207	14,130	14,130	12,478	14,130	13,000	-8.00%
22055	57355	10007	Computer Hardware	5,388	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22055	57800		Computer Software	3,251	-	-	-	-	-	0.00%
TOTAL	Library Capital Outlay			38,240	29,130	29,130	38,849	29,130	35,000	20.20%
GRAND TOTAL				\$ 4,035,417	\$ 4,035,606	\$ 4,083,292	\$ 3,118,870	\$ 4,083,292	\$ 4,295,131	6.40%

LIBRARY DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22055	41110		Property Taxes	2,504,816	2,254,816	2,254,816	2,254,816	2,254,816	2,257,317	0.10%
22055	41222		Sales Tax Discount	1	-	-	0	-	-	0.00%
TOTAL	Taxes			2,504,817	2,254,816	2,254,816	2,254,816	2,254,816	2,257,317	0.10%
22055	43240	10007	Federal Grant-Health-COVID	35,984	-	-	-	-	-	0.00%
22055	43571		State Grant-Educ and Rec	5,000	5,000	5,000	5,000	5,000	7,000	40.00%
22055	43720		County Grant Library	1,604,009	1,704,878	1,704,878	1,706,482	1,704,878	2,009,814	17.90%
TOTAL	Intergovern Revenues			1,644,993	1,709,878	1,709,878	1,711,482	1,709,878	2,016,814	18.00%
22055	46710		Library Fines & Fees	7,589	13,000	13,000	4,419	13,000	7,500	-42.30%
22055	46711		Library Misc Fees	-	7,000	7,000	-	7,000	3,500	-50.00%
TOTAL	Charges for Services			7,589	20,000	20,000	4,419	20,000	11,000	-45.00%
22055	48100		Interest Income	34,720	29,000	29,000	3,990	29,000	10,000	-65.50%
22055	48500		Donations/Contributions	10,091	-	-	22	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22055	48900		Miscellaneous Revenue	2,427	-	-	7,123	-	-	0.00%
TOTAL	Miscellaneous Revenue			47,238	29,000	29,000	11,135	29,000	10,000	-65.50%
22055	49300		Fund Balance Applied	-	21,912	21,912	-	21,912	-	-100.00%
TOTAL	Other Finance Sources			-	21,912	21,912	-	21,912	-	-100.00%
GRAND TOTAL				\$ 4,204,636	\$ 4,035,606	\$ 4,035,606	\$ 3,981,852	\$ 4,035,606	\$ 4,295,131	6.40%

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WASTE DISPOSAL

Fund: 221-Waste Disposal	Department: 40-Public Works
Function: 40-Public Works	Orgs: 22140

MISSION STATEMENT

Efficiently manage and operate recycling collection services in order to comply with state law and municipal code.

FUNCTION

Waste Disposal is responsible for the collection of all residential recycling materials.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Public Works implemented recycling collection two consecutive days over the Christmas holiday.

2022 STRATEGIC INITIATIVES

2. As part of a larger solid waste/recycling initiative, Public Works, in conjunction with Foth Infrastructure & Environment, LLC, will be studying the sustainability of the current recycling operations, including the Pearl Street drop-off center in order to determine if there is a more cost effective means to administer the recycling program.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

3. The Waste Disposal Fee will increase in 2022 to cover the costs associated with recycling services. The fee will increase from \$63.03 to \$64.24 per unit (1.9% increase from last year), which will raise the revenue to continue the provision of this required service. The fees associated with the Waste Disposal items brought to Pearl Street will be charged per item as follows: Tires - \$5; Microwaves - \$20; Televisions and Computers - \$20; Non-Freon White Goods - \$20; Freon Appliances - \$30; Concrete (up to 2 Cubic Yards) - \$100; Construction Waste (up to 2 Cubic Yards) - \$70; Household Bulky Items - \$25.

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WASTE REMOVAL SERVICES

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 221 - Special Revenue Fund-Waste Removal Services
Function: 40 - Public Works
Department: 40-Public Works
Org: 22140

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2211	Salaries & Fringes	\$ 729,398	\$ 843,176	\$ 843,176	\$ 843,176	\$ 901,183
2212	Operating Expenditures	894,024	936,458	957,114	958,514	920,400
2213	Inter-Departmental	358,716	390,158	390,158	390,158	431,559
2214	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 1,982,138</u>	<u>\$ 2,169,792</u>	<u>\$ 2,190,448</u>	<u>\$ 2,191,848</u>	<u>\$ 2,253,142</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	314,445	314,722	314,722	314,722	315,446
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	1,710,831	1,850,070	1,850,070	1,850,070	1,887,696
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	19,499	5,000	5,000	5,000	50,000
	Other Financing Sources	-	-	-	-	-
		<u>\$ 2,044,775</u>	<u>\$ 2,169,792</u>	<u>\$ 2,169,792</u>	<u>\$ 2,169,792</u>	<u>\$ 2,253,142</u>

RECYCLING DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22140	50100		Salaries	465,733	441,669	441,669	331,015	441,669	462,201	4.60%
22140	50200		Part Time Salaries	30,497	167,656	167,656	24,686	167,656	198,198	18.20%
22140	50300		Overtime	3,806	3,000	3,000	2,346	3,000	5,708	90.30%
22140	51010		FICA	36,528	46,616	46,616	25,617	46,616	50,528	8.40%
22140	51100		WRS	31,584	29,812	29,812	22,415	29,812	30,041	0.80%
22140	51200		Health Care	161,249	154,423	154,423	115,817	154,423	154,507	0.10%
TOTAL	Recycling Salary			729,398	843,176	843,176	521,897	843,176	901,183	6.90%
22140	52100		Professional Services	14,925	22,558	22,558	10,750	22,558	22,000	-2.50%
22140	52200		Contracted Services	356,713	355,000	375,656	252,778	376,656	351,000	-1.10%
22140	52210		Property/Equipment Rental	484,875	480,000	480,000	360,000	480,000	480,000	0.00%
22140	52220		Banking/Financial Charges	486	-	-	-	-	-	0.00%
22140	52315		Advertising	11,139	50,000	50,000	80	50,000	26,000	-48.00%
22140	53200		Work Supplies	10,199	8,000	8,000	3,183	8,400	20,000	150.00%
22140	53265		Memberships	393	200	200	388	200	200	0.00%
22140	53300		Utilities	12,687	11,000	11,000	9,060	11,000	11,500	4.50%
22140	53360		External Communication Service	1,902	8,000	8,000	3,792	8,000	8,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22140	53800		Education/Training/Conferences	704	1,200	1,200	245	1,200	1,200	0.00%
22140	54200		Equipment Repairs & Maintenanc	-	500	500	-	500	500	0.00%
TOTAL	Recycling Operating			894,024	936,458	957,114	640,276	958,514	920,400	-1.70%
22140	55100		I/S Building Occupancy	7,848	8,158	8,158	6,118	8,158	8,559	4.90%
22140	55300		I/S Garage Fuel	66,426	82,000	82,000	53,447	82,000	108,000	31.70%
22140	55310		I/S Garage Labor	188,686	210,000	210,000	134,376	210,000	210,000	0.00%
22140	55320		I/S Garage Materials	95,755	90,000	90,000	68,489	90,000	105,000	16.70%
TOTAL	Recycling Internal Service			358,716	390,158	390,158	262,431	390,158	431,559	10.60%
GRAND TOTAL				\$ 1,982,138	\$ 2,169,792	\$ 2,190,448	\$ 1,424,604	\$ 2,191,848	\$ 2,253,142	3.80%

RECYCLING DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22140	43545		State Grant-Recycling	314,445	314,722	314,722	315,698	314,722	315,446	0.20%
TOTAL	Intergovern Revenues			314,445	314,722	314,722	315,698	314,722	315,446	0.20%
22140	46435		Recycling Fees	1,710,831	1,850,070	1,850,070	1,913,252	1,850,070	1,887,696	2.00%
TOTAL	Charges for Services			1,710,831	1,850,070	1,850,070	1,913,252	1,850,070	1,887,696	2.00%
22140	48100		Interest Income	11,293	-	-	1,890	-	-	0.00%
22140	48307		Sale of Property-Recycle Mat	8,207	5,000	5,000	45,879	5,000	50,000	900.00%
TOTAL	Miscellaneous Revenue			19,499	5,000	5,000	47,769	5,000	50,000	900.00%
GRAND TOTAL				\$ 2,044,775	\$ 2,169,792	\$ 2,169,792	\$ 2,276,719	\$ 2,169,792	\$ 2,253,142	3.80%

MUNICIPAL COURT

Fund: 223-Municipal Court	Department: 32-Municipal
Function: 30-Public Safety	Orgs: 22332

MISSION STATEMENT

The City of Racine Municipal Court is dedicated to administering justice in an equitable, impartial and timely manner in accordance with the rule of law. The Municipal Court shall provide the public and other agencies it serves with an accessible, safe, respectful environment in which to conduct business and resolve disputes. The Racine Municipal Court is also committed to promoting excellence, integrity and competence while ensuring public trust and confidence in the judicial system.

FUNCTION

The Municipal Court adjudicates alleged ordinance violations by accepting pleas, making and rendering judgments, setting those forfeitures not reserved for the Common Council, making decisions of law, ruling on objections, granting or denying motions and collecting forfeiture's. The Municipal Court is responsible for being a buffer between the citizens and the police by assuring that defendants are not convicted unless they plead guilty or no contest to charges, or are proven guilty by admissible, clear, convincing and satisfactory evidence adduced at trial.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Successfully reopened court after Covid-19 and back-log of trials, status reviews and sentencings are up to date.
2. Telephonic arraignments were utilized during Covid-19, maintaining the consistent quality of customer service.

2022 STRATEGIC INITIATIVES

1. Transition the collection of forfeitures from the Police Department to the Municipal Court

In as much as the Municipal Court is fully open again, until the 2022 budget is passed by the City Council, we are operating with two, rather than the traditional three full time clerks. Even then, we anticipate that the third position will only be a half-time position. Moreover, because the Chief Clerk vacancy was caused by the retirement of an individual who was with the Court since its inception and fully familiar with all aspects of Court operations, and replaced by an accomplished veteran employee of the City's finance department who is new to the operation and functions of the Municipal Court, it is essential that we devote significant resources to all available training opportunities. Both the Wisconsin Municipal Judges Association and the Wisconsin Municipal Clerk Institute provide a number of invaluable in-person and webinar seminars, conferences and online training opportunities, which include training for TIPPS and other computer programs, state collection procedures and best practices for municipal courts. Indeed, because many municipalities in Wisconsin do not require their judges to be licensed attorneys, the Judges Association training is geared toward non-attorneys, including court clerks. For that reason, we have the opportunity to take advantage of many programs and should make a significant investment in such training.



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2022 Goal-Setting Statement

Department Name: Municipal Court

Department Head/Staff Name(s): Judge Robert K. Weber

Goal Statement #1

Implement alternative juvenile prosecution through the City Council's Youth Protection Resolution

In compliance with the City Council's Youth Protection Resolution and its desire to implement alternatives to juvenile prosecution, the municipal judge, court staff and volunteers from other agencies, we intend to complete a study of various teen court alternatives utilized by other Wisconsin municipalities, and to implement a program unique to the needs of Racine.

MUNICIPAL COURT

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 223 - Special Revenue Fund-Municipal Court
Function: 30 - Public Safety
Department: 32-Municipal Court
Org: 22332

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2231	Salaries & Fringes	\$ 341,798	\$ 340,676	\$ 340,676	\$ 340,676	\$ 305,878
2232	Operating Expenditures	7,262	8,750	8,750	8,750	10,018
2233	Inter-Departmental	33,367	38,589	38,589	38,589	47,730
2234	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 382,427</u>	<u>\$ 388,015</u>	<u>\$ 388,015</u>	<u>\$ 388,015</u>	<u>\$ 363,626</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ 156,405	\$ 188,015	\$ 188,015	\$ 188,015	\$ 163,626
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	150,010	200,000	200,000	200,000	200,000
	Charges for Services	-	-	-	-	-
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	2,282	-	-	-	-
	Other Financing Sources	-	-	-	-	-
		<u>\$ 308,697</u>	<u>\$ 388,015</u>	<u>\$ 388,015</u>	<u>\$ 388,015</u>	<u>\$ 363,626</u>

MUNICIPAL COURT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22332	50100		Salaries	231,406	242,319	242,319	159,284	242,319	185,877	-23.30%
22332	50200		Part Time Salaries	-	-	-	-	-	51,542	0.00%
22332	50300		Overtime	12,311	-	-	11,366	-	-	0.00%
22332	50400		Longevity	3,959	3,868	3,868	1,803	3,868	-	-100.00%
22332	51010		FICA	18,332	18,834	18,834	12,627	18,834	18,163	-3.60%
22332	51100		WRS	12,610	12,475	12,475	7,843	12,475	8,076	-35.30%
22332	51200		Health Care	63,180	63,180	63,180	47,385	63,180	42,120	-33.30%
22332	51810		Mileage	-	-	-	-	-	100	0.00%
TOTAL	Municipal Court Salary			341,798	340,676	340,676	240,308	340,676	305,878	-10.20%
22332	52200		Contracted Services	721	1,000	1,000	578	1,000	1,000	0.00%
22332	52210		Property/Equipment Rental	915	1,000	1,000	458	1,000	1,000	0.00%
22332	53100		Office Supplies	1,072	1,500	1,500	768	1,500	2,000	33.30%
22332	53110		Postage & Shipping	3,230	2,500	2,500	1,804	2,500	2,500	0.00%
22332	53160		Copying & Printing	389	500	500	303	500	500	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22332	53265		Memberships	235	250	250	210	250	250	0.00%
22332	53360		External Communication Service	-	500	500	-	500	-	-100.00%
22332	53800		Education/Training/Conferences	700	1,500	1,500	1,305	1,500	2,768	84.50%
TOTAL	Municipal Court Operating			7,262	8,750	8,750	5,425	8,750	10,018	14.50%
22332	55100		I/S Building Occupancy	21,903	22,853	22,853	17,140	22,853	23,901	4.60%
22332	55200		I/S City Telephone System	1,294	1,294	1,294	647	1,294	1,294	0.00%
22332	55400		I/S Information Systems	10,170	14,442	14,442	10,832	14,442	22,535	56.00%
TOTAL	Municipal Court Internal Service			33,367	38,589	38,589	28,618	38,589	47,730	23.70%
GRAND TOTAL				\$ 382,426	\$ 388,015	\$ 388,015	\$ 274,351	\$ 388,015	\$ 363,626	-6.30%

MUNICIPAL COURT DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22332	41110		Property Taxes	156,405	188,015	188,015	188,015	188,015	163,626	-13.00%
TOTAL	Taxes			156,405	188,015	188,015	188,015	188,015	163,626	-13.00%
22332	45110		Muni Court Fines	150,011	200,000	200,000	128,069	200,000	200,000	0.00%
TOTAL	Fines and Forfeiture			150,011	200,000	200,000	128,069	200,000	200,000	0.00%
22332	48100		Interest Income	2,282	-	-	181	-	-	0.00%
TOTAL	Miscellaneous Revenu			2,282	-	-	181	-	-	0.00%
GRAND TOTAL				\$ 308,697	\$ 388,015	\$ 388,015	\$ 316,265	\$ 388,015	\$ 363,626	-6.30%

CEMETERY

Fund: 224-Cemetery Special Revenue	Department: 50-Parks
Function: 50-Education and Recreation	Orgs: 22450

MISSION STATEMENT

It is the mission of the Mound and Graceland Cemetery to provide respectful and affordable interment services that meet the cultural, economic, religious and social needs of the community.

FUNCTION

The Cemetery Division consists of two cemeteries....Mound and Graceland.

- Maintain the grounds, buildings and equipment
- To strengthen the cemetery as an inviting space remembrance , contemplation and healing
- To enhance the cemeteries ability to memorialize the history of Racine and history of people
- To create an attractive environment that will encourage people to come and enjoy art, nature and civic history

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Road Paving
2. Installed a Guard Rail at the Lathrop & Graceland Bend
3. Professional Services in Graceland Section 5,17,18 & 22 and Mound Section 5 Mound
 - a. Surveying services to plot existing walkways or alleys. Will allow for additional grace space to sell
4. Converted 10 Crypts into 20 Companion Niches
5. Draining Cleaning in roadways provided quicker drainage of rain water

2022 STRATEGIC INITIATIVES

1. Create additional grave space for traditional burials, crypts and niches
2. Continue to repave roadways within the cemeteries.
3. Update the Grounds, Burial and Snow Removal contract. Be prepared to bid mid-summer and award early Spring

CEMETERY

Fund: 224-Cemetery Special Revenue	Department: 50-Parks
Function: 50-Education and Recreation	Orgs: 22450

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Increase all fees & charges by 10% in 2022 to begin to get our fees more comparable with our neighboring cemeteries.
2. New fee: Temporary to Permanent
 - a. Tandem Crypt in Graceland Cemetery
 - b. \$300 In and \$300 Out (Out will be free if they purchase a grave space in Mound or Graceland Cemeteries)

CEMETERY

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 224 - Special Revenue Fund-Cemetery
Function: 50 - Education and Recreation
Department: 50-Parks and Recreation
Org: 22450

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original</u>	<u>Revised</u>	<u>Estimated</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2241	Salaries & Fringes	\$ 202,972	\$ 172,804	\$ 172,804	\$ 172,804	\$ 176,179
2242	Operating Expenditures	361,177	375,465	464,009	409,965	410,413
2243	Inter-Departmental	79,648	83,302	83,302	83,302	92,128
2244	Capital Outlay	-	-	-	-	-
Total Expenditures		\$ 643,797	\$ 631,571	\$ 720,115	\$ 666,071	\$ 678,720
<u>Revenues by Category</u>						
	Property Taxes	\$ 233,166	\$ 201,571	\$ 201,571	\$ 201,571	\$ 204,720
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	377,425	340,000	340,000	340,000	374,000
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	69,673	5,000	5,000	5,000	-
	Other Financing Sources	-	85,000	85,000	85,000	100,000
		\$ 680,264	\$ 631,571	\$ 631,571	\$ 631,571	\$ 678,720

CEMETERY DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22450	50100		Salaries	141,060	114,234	114,234	86,898	114,234	117,440	2.80%
22450	51010		FICA	10,419	8,739	8,739	6,190	8,739	8,985	2.80%
22450	51100		WRS	9,372	7,711	7,711	5,866	7,711	7,634	-1.00%
22450	51200		Health Care	42,120	42,120	42,120	31,590	42,120	42,120	0.00%
TOTAL	Cemetery Salary			202,972	172,804	172,804	130,543	172,804	176,179	2.00%
22450	52200		Contracted Services	323,015	358,960	445,819	420,438	358,960	358,963	0.00%
22450	52220		Banking/Financial Charges	6,433	1,500	1,500	2,301	4,000	4,000	166.70%
22450	52315		Advertising	-	1,655	1,655	-	1,655	1,600	-3.30%
22450	53100		Office Supplies	1,728	2,000	2,000	1,446	2,000	2,000	0.00%
22450	53110		Postage & Shipping	110	450	450	-	450	450	0.00%
22450	53115		Publications & Subscriptions	-	400	400	-	400	400	0.00%
22450	53200		Work Supplies	1,558	-	-	-	-	-	0.00%
22450	53300		Utilities	14,246	5,500	5,500	-	37,500	38,000	590.90%
22450	53800		Education/Training/Conferences	128	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22450	54300		Grounds Repairs & Maintenance	13,959	5,000	6,685	13,087	5,000	5,000	0.00%
TOTAL	Cemetery Operating			361,177	375,465	464,009	437,272	409,965	410,413	9.30%
22450	55100		I/S Building Occupancy	65,977	68,578	68,578	51,433	68,578	71,954	4.90%
22450	55200		I/S City Telephone System	366	366	366	183	366	366	0.00%
22450	55300		I/S Garage Fuel	997	2,000	2,000	791	2,000	2,100	5.00%
22450	55310		I/S Garage Labor	2,105	1,200	1,200	2,191	1,200	2,500	108.30%
22450	55320		I/S Garage Materials	556	500	500	408	500	1,000	100.00%
22450	55400		I/S Information Systems	9,647	10,658	10,658	7,994	10,658	14,208	33.30%
TOTAL	Cemetery Internal Service			79,648	83,302	83,302	62,999	83,302	92,128	10.60%
GRAND TOTAL				\$ 643,797	\$ 631,571	\$ 720,115	\$ 630,814	\$ 666,071	\$ 678,720	7.50%

CEMETERY DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22450	41110		Property Taxes	233,166	201,571	201,571	201,571	201,571	204,720	1.60%
TOTAL	Taxes			233,166	201,571	201,571	201,571	201,571	204,720	1.60%
22450	46540		Cemetery Charges	377,425	340,000	340,000	283,972	340,000	374,000	10.00%
TOTAL	Charges for Services			377,425	340,000	340,000	283,972	340,000	374,000	10.00%
22450	48100		Interest Income	12,533	5,000	5,000	2,487	5,000	-	-100.00%
22450	48500		Donations/Contributions	57,140	-	-	-	-	-	0.00%
TOTAL	Miscellaneous Revenue			69,673	5,000	5,000	2,487	5,000	-	-100.00%
22450	49300		Fund Balance Applied	-	85,000	85,000	-	85,000	100,000	17.60%
TOTAL	Other Finance Sources			-	85,000	85,000	-	85,000	100,000	17.60%
GRAND TOTAL				\$ 680,264	\$ 631,571	\$ 631,571	\$ 488,030	\$ 631,571	\$ 678,720	7.50%

NEIGHBORHOOD ENHANCEMENT DIVISION

Fund: 225-Neighborhood Enhancement Division	Department: 60-Community Development
Function: 60-Community Development	Orgs: 22560

MISSION STATEMENT

Neighborhood Enhancement Division strives to make an impact on and improve the health, safety, and welfare of all neighborhoods by improving the City's housing stock, and improving the quality of life for the citizens of the City of Racine.

FUNCTION

To establish regularly scheduled, systematic inspections of residential rental dwelling units within neighborhood stabilization and enhancement districts within the city to ensure that those units provide safe, decent, and sanitary living conditions for tenants living in the residential rental dwelling unit and to prevent further deterioration of those units. The division provides data and documentation to support the City of Racine's effort to identify and reduce the number of chronic nuisance properties that occur within the city. This division encourages property owners who own and operate residential rental dwelling units to exercise their responsibility to ensure that the city ordinances governing the condition and maintenance of residential rental dwelling units are followed to protect the health, safety, and welfare of the public and prevent blighted conditions in city neighborhoods.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

Two additional code inspection full time positions have been added \$215,000



2022 Goal-Setting Statement

Department Name: City Development, Neighborhood Services Division

Department Head/Staff Name(s): Bill Bowers (Director of City Development) and Matt Rejc (Assistant Director of City Development)

Goal Statement #1

Implement RENTS ordinance

In order to successfully implement the RENTS Ordinance, the Neighborhood Services Division will fund at least 1,390 proactive inspections by July 31, 2022. This number represents roughly half of the estimated number of rental properties within the Neighborhood Strategy and Enhancement District, and the proactive inspections represent a key step towards maintaining the structural stability of the City's housing stock.

Goal Statement #2

Create a self-sustaining land banking program that will restore tax-foreclosed residential properties and transfer them to new homeowners

In order to foster the creation of a self-sustaining land banking program that will restore tax-foreclosed residential properties and transfer them to new homeowners on a large scale, the Neighborhood Services Division will create a system to increase the number of properties developed and prepared for sale to homebuyers by 12 by December 31 of 2022. The Neighborhood Services Division has financed, in whole or in part, the rehabilitation or construction of 7 units since 2020.

Goal Statement #3

Increase the number of eligible applicants requesting funds by enhancing the Housing Repair Program application process

In order to shepherd the rehabilitation of at least 35 homeowner-occupied units to completion by December 31 of 2022, the Neighborhood Services Division will increase the number of eligible applicants requesting such funds by enhancing the Housing Repair Program application process through user interface upgrades to www.racinehousingloans.com and deploying Neighborhood TID funding in applicable areas. The City and CDA expect to approve 26 housing repair loans in 2021.

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NEIGHBORHOOD ENHANCEMENT DIVISION

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 225 - Special Revenue Fund-Neighborhood Enhancement Division
Function: 60 - Community Development
Department: 60-City Development
Org: 22560

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2251	Salaries & Fringes	\$ 947	\$ -	\$ 758,164	\$ 758,164	\$ 1,076,338
2252	Operating Expenditures	397,885	225,000	341,902	341,902	125,000
2253	Inter-Departmental	-	-	-	-	-
2254	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 398,832</u>	<u>\$ 225,000</u>	<u>\$ 1,100,066</u>	<u>\$ 1,100,066</u>	<u>\$ 1,201,338</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ 109,681
	Other Taxes	107	-	-	-	-
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	220,000	220,000	250,000
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	459,876	225,000	225,000	225,000	145,000
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	8,644	-	-	-	-
	Other Financing Sources	-	-	578,164	508,764	696,657
		<u>\$ 468,627</u>	<u>\$ 225,000</u>	<u>\$ 1,023,164</u>	<u>\$ 953,764</u>	<u>\$ 1,201,338</u>

NEIGHBORHOOD ENHANCEMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22560	50100		Salaries	832	-	475,672	121,724	475,672	680,728	100.00%
22560	50100	60025	Full Time Salaries-CDBg	-	-	-	35,088	-	-	100.00%
22560	50200		Part Time Salaries	-	-	25,104	74	25,104	29,520	100.00%
22560	51010		FICA	58	-	39,547	9,328	39,547	56,882	100.00%
22560	51010	60025	FICA-CDBG	-	-	-	2,563	-	-	0.00%
22560	51100		WRS	56	-	32,108	8,400	32,108	44,248	100.00%
22560	51100	60025	WRS-CDBG	-	-	-	2,368	-	-	0.00%
22560	51200		Health Care	-	-	169,533	127,150	169,533	231,660	100.00%
22560	51810		Mileage	-	-	16,200	3,191	16,200	33,300	100.00%
TOTAL	Salary & Fringe			947	-	758,164	309,886	758,164	1,076,338	100.00%
22560	52100		Professional Services	141	-	-	1,505	-	-	0.00%
22560	52200		Contracted Services	196,148	120,000	147,125	119,298	147,125	120,000	0.00%
22560	52215		Waste Disposal	-	5,000	5,000	-	5,000	5,000	0.00%
22560	52390		Raze Board Remove Buildings	201,596	100,000	174,777	382,552	174,777	-	-100.00%
22560	53100		Office Supplies	-	-	3,000	1,459	3,000	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22560	53100	10007	Office Supplies	-	-	-	185	-	-	0.00%
22560	53200		Work Supplies	-	-	5,000	2,552	5,000	-	0.00%
22560	53200	60025	Work Supplies-CDBG	-	-	-	224	-	-	0.00%
22560	53360		External Communication Service	-	-	5,000	-	5,000	-	0.00%
22560	53800		Education/Training/Conferences	-	-	2,000	-	2,000	-	0.00%
TOTAL Operating				397,885	225,000	341,902	507,775	341,902	125,000	-44.40%
GRAND TOTAL				\$ 398,831	\$ 225,000	\$ 1,100,066	\$ 817,661	\$ 1,100,066	\$ 1,201,338	433.90%

NEIGHBORHOOD ENHANCEMENT DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22540	41222		Sales Tax Discount	-	-	-	181	-	-	0.00%
22560	41110		Property Taxes	-	-	-	-	-	109,681	100.00%
22560	41222		Sales Tax Discount	107	-	-	-	-	-	0.00%
TOTAL	Taxes			107	-	-	181	-	109,681	100.00%
22560	44310		Property Inspection Fee	-	-	220,000	190,898	220,000	250,000	100.00%
TOTAL	Licenses and Permits			-	-	220,000	190,898	220,000	250,000	100.00%
22560	46310		Highway/Street Charges	3,074	5,000	5,000	26,020	5,000	5,000	0.00%
22560	46440		Weed and Nuisance Control	208,876	110,000	110,000	130,844	110,000	140,000	27.30%
22560	46441		Board Up Buildings	5,885	10,000	10,000	-	10,000	-	-100.00%
22560	46720		Charges-Parks	9,700	-	-	18,145	-	-	0.00%
22560	46900		Razing & Removing	232,343	100,000	100,000	497,471	100,000	-	-100.00%
TOTAL	Charges for Services			459,877	225,000	225,000	672,480	225,000	145,000	-35.60%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22560	48100		Interest Income	8,644	-	-	1,344	-	-	0.00%
22560	48910		Over/Short	-	-	-	(12)	-	-	0.00%
TOTAL	Miscellaneous Revenu			8,644	-	-	1,332	-	-	0.00%
22560	49210		Transfer from General Fund	-	-	78,164	-	-	-	0.00%
22560	49220		Transfer from Special Revenue	-	-	500,000	-	508,764	696,657	100.00%
TOTAL	Other Financ Sources			-	-	578,164	-	508,764	696,657	100.00%
GRAND TOTAL				\$ 468,627	\$ 225,000	\$ 1,023,164	\$ 864,892	\$ 953,764	\$ 1,201,338	433.90%

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SANITARY SEWER MAINTENANCE

Fund: 226-Sanitary Sewer Maintenance	Department: 40-Public Works
Function: 40-Public Works	Orgs: 22640

MISSION STATEMENT

The Sanitary Sewer Maintenance (SSM) is a self-sustaining Special Revenue Fund enacted in 2008 to ensure the sanitary sewer collection system is in a good state of repair, effectively transport sewage to the wastewater treatment plant, and to protect the health of our citizenry and environment.

FUNCTION

The Sanitary Sewer Maintenance account funds the cost of repair and replacement to the sewer collection system and to sanitary sewer laterals from the right of way line to the sanitary sewer main.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. The SSM fund has replaced or repaired over 2,000 sanitary sewer laterals in the past 10 years. The SSM is addressing a ~\$25 million backlog in sewer system deficiencies annually via repair, replacement or relining projects. This is achieved by programming approximately \$2M in various investigative, engineering and rehabilitation strategies over the next decade. Lateral repair and replacement is increasing every year in numbers and dollar amount. In 2021 the lateral program will utilize an estimated 1/3 of the annual \$2M, which reduces the programmed amount available for mainline repairs and replacement. While this provides great service to individual property owners and I/I reduction in laterals, it means reduced funding to address the backlog of deficiencies in the overall collection system.

2022 STRATEGIC INITIATIVES

2. The SSM will continue its annual mission to reduce the backlog of deficiencies while also funding infrastructure associated with 2022 City Engineering projects and also addressing sanitary sewers on the WisDOT projects such as; Goold Street (Douglas Ave. to Main St.) & Durand Ave. - STH 11 (Kearney Ave. to STH 32) in 2022. The SSM will provide funding to address exceedances at the RWWTP to reduce I/I and provide north side storage of peak flow to free the City of Racine from sanitary sewer extension moratoriums imposed by the RWWU Commission.

SANITARY SEWER MAINTENANCE

Fund: 226-Sanitary Sewer Maintenance	Department: 40-Public Works
Function: 40-Public Works	Orgs: 22640

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

3. The SSM fund receives ~\$800,000 annually in RWWU surcharge revenue to assist with the aging infrastructure. The SSM fund (currently at \$75/lateral) is the only other revenue source to address aging infrastructure costs. The cost to repair and replace infrastructure gets more expensive every year. The SSM fund salaries and fringes has increased by almost \$200,000 to pay for the transfer of engineering staff costs from the levy. In addition, the cost of sanitary sewer lateral repair and replacement has risen another \$100,000 in 2021. The SSM fund is budgeting for an additional \$400,000 annually in RWWU surcharge revenue to address peak flow exceedance issues at the RWWTP. These funds will be used to address various storage and I/I reduction projects to keep the City of Racine from any imposed moratoriums on sewer extensions by the Racine Wastewater Utility Commission.

SANITARY SEWER MAINTENANCE FUND

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 226 - Special Revenue Fund-Sanitary Sewer Maintenance
Function: 40 - Public Works
Department: 40-Public Works
Org: 22640

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2261	Salaries & Fringes	\$ 165,232	\$ 215,386	\$ 215,386	\$ 215,386	\$ 276,529
2262	Operating Expenditures	819,791	788,642	810,103	785,000	751,299
2263	Inter-Departmental	2,858	2,942	2,942	2,942	3,701
2264	Capital Outlay	924,649	1,200,000	1,305,373	1,343,124	1,175,000
Total Expenditures		<u>\$ 1,912,530</u>	<u>\$ 2,206,970</u>	<u>\$ 2,333,804</u>	<u>\$ 2,346,452</u>	<u>\$ 2,206,529</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	1,852,195	2,206,970	2,206,970	2,206,970	2,206,529
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	23,141	-	-	-	-
	Other Financing Sources	-	-	-	-	-
		<u>\$ 1,875,336</u>	<u>\$ 2,206,970</u>	<u>\$ 2,206,970</u>	<u>\$ 2,206,970</u>	<u>\$ 2,206,529</u>

SANITARY SEWER MAINTENANCE DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22640	50100		Salaries	87,817	156,104	156,104	104,702	156,104	200,417	28.40%
22640	51010		FICA	6,420	11,943	11,943	7,590	11,943	15,332	28.40%
22640	51100		WRS	5,708	10,537	10,537	7,067	10,537	13,027	23.60%
22640	51200		Health Care	65,286	35,802	35,802	26,852	35,802	46,753	30.60%
22640	51810		Mileage	-	1,000	1,000	-	1,000	1,000	0.00%
TOTAL	Sanitary Sewer Maint Salary & Fringe			165,232	215,386	215,386	146,211	215,386	276,529	28.40%
22640	52100		Professional Services	16,588	28,642	50,103	21,461	25,000	30,000	4.70%
22640	52200		Contracted Services	-	5,000	5,000	-	5,000	5,000	0.00%
22640	52215		Waste Disposal	-	-	-	85	-	-	0.00%
22640	53100		Office Supplies	-	500	500	-	500	500	0.00%
22640	53160		Copying & Printing	-	500	500	-	500	500	0.00%
22640	53200		Work Supplies	-	500	500	500	500	500	0.00%
22640	53265		Memberships	-	250	250	464	250	250	0.00%
22640	53360		External Communication Service	595	1,500	1,500	1,648	1,500	1,500	0.00%
22640	53430		Refunds	-	500	500	-	500	500	0.00%

				2020	2021	2021	2021	2021	2022	PCT
ORG	OBJECT	PROJECT	ACCOUNT NAME	ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	BUDGET	CHANGE
22640	53800		Education/Training/Conferences	-	1,000	1,000	-	1,000	1,000	0.00%
22640	53810		Travel	-	250	250	-	250	250	0.00%
22640	54400		Infrastructure Repairs	802,608	750,000	750,000	467,737	750,000	711,299	-5.20%
TOTAL	Sanitary Sewer Maint Operating			819,791	788,642	810,103	491,894	785,000	751,299	-4.70%
22640	55400		I/S Information Systems	2,858	2,942	2,942	2,207	2,942	3,701	25.80%
TOTAL	Sanitary Sewer Maint Internal Service			2,858	2,942	2,942	2,207	2,942	3,701	25.80%
22640	57500		Paving	-	-	-	49,128	-	200,000	0.00%
22640	57560		Sanitary Sewers	924,649	1,200,000	1,305,373	741,248	1,343,124	975,000	-18.80%
TOTAL	Sanitary Sewer Maint Outlay			924,649	1,200,000	1,305,373	790,376	1,343,124	1,175,000	-2.10%
GRAND TOTAL				\$ 1,912,530	\$ 2,206,970	\$ 2,333,803	\$ 1,430,687	\$ 2,346,452	\$ 2,206,529	0.00%

SANITARY SEWER MAINTENANCE DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22640	46410		Sanitary Sewer Charges	1,852,195	2,206,970	2,206,970	2,201,925	2,206,970	2,206,529	0.00%
TOTAL	Charges for Services			1,852,195	2,206,970	2,206,970	2,201,925	2,206,970	2,206,529	0.00%
22640	48100		Interest Income	23,141	-	-	2,740	-	-	0.00%
TOTAL	Miscellaneous Revenue			23,141	-	-	2,740	-	-	0.00%
GRAND TOTAL				\$ 1,875,337	\$ 2,206,970	\$ 2,206,970	\$ 2,204,665	\$ 2,206,970	\$ 2,206,529	0.00%

PUBLIC HEALTH LABORATORY

Fund: 227-Health Lab	Department: 20-Health
Function: 20-Health	Orgs: 22720

MISSION STATEMENT

Provide comprehensive services, education, and advocacy for the protection, promotion, and improvement of the community's health and environment.

FUNCTION AND FINANCIAL SUPPORT

The Laboratory Division ensures the integrity of the City's natural resources are maintained; seeking a sustainable balance between public health protection, utility, and environmental preservation in order to improve quality of life within the community and contribute to enhancement of the Great Lakes basin.

The Laboratory Division provides regulatory management, comprehensive water quality assessment, pollution source identification, site remediation / restoration, best management practice, planning, grant / technical writing services, and rapid molecular analytical support to multiple department programs. Laboratory services also extend to engagements, as collaborators or supporting roles, with the federal governments of the US and Canada, State agencies, academic institutions, regional planning commissions, local municipal agencies, and for-profit / non-profit organizations in Wisconsin and Illinois.

Financial support is comprised of tax levy dollars, storm water utility funds, grants and contracts awarded to the Laboratory and / or its partner agencies, as well as fees collected for services rendered. Grant applications are written / co-written / reviewed by Laboratory personnel and all awards directly or indirectly benefit the City of Racine. Contracts entered into with various agencies / organizations are utilized to undertake research, conduct monitoring, provide expert advice, review / write grant applications, provide placement for student interns, support projects / events, speak at engagements, participate in site assessments and act in the role of scientific advisor. Fee for service testing is primarily generated through the analysis of surface water samples for recreational safety, beneficial use, and /or general water quality impairment investigations. This is supplemented by requests for analysis of treated or processed surface and ground water for individuals and other organizations.

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HEALTH LAB

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 227 - Special Revenue Fund-Health Lab
Function: 20 - Health
Department: 20-Health
Org: 22720

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2271	Salaries & Fringes	\$ 385,637	\$ 215,826	\$ 215,826	\$ 215,826	\$ 85,093
2272	Operating Expenditures	18,889	28,650	28,650	28,650	22,575
2273	Inter-Departmental	39,647	40,814	40,814	40,814	47,432
2274	Capital Outlay	-	-	-	-	-
Total Expenditures		\$ 444,173	\$ 285,290	\$ 285,290	\$ 285,290	\$ 155,100
<u>Revenues by Category</u>						
	Property Taxes	\$ 406,810	\$ 235,290	\$ 235,290	\$ 235,290	\$ 130,100
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	3,115	-	-	-	-
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	6,985	-	-	-	-
	Other Financing Sources	-	50,000	50,000	50,000	25,000
		\$ 416,910	\$ 285,290	\$ 285,290	\$ 285,290	\$ 155,100

HEALTH LAB DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22720	50100		Salaries	259,307	142,713	142,713	114,274	142,713	59,462	-58.30%
22720	50200		Part Time Salaries	123	3,541	3,541	-	3,541	-	-100.00%
22720	50300		Overtime	11,423	-	-	224	-	-	0.00%
22720	51010		FICA	19,639	12,107	12,107	8,002	12,107	4,550	-62.40%
22720	51100		WRS	18,150	9,633	9,633	7,539	9,633	3,865	-59.90%
22720	51200		Health Care	76,769	46,332	46,332	34,749	46,332	16,216	-65.00%
22720	51810		Mileage	226	1,500	1,500	109	1,500	1,000	-33.30%
TOTAL	Health Lab Salary & Fringe			385,637	215,826	215,826	164,897	215,826	85,093	-60.60%
22720	52100		Professional Services	1,076	1,500	1,500	412	1,500	1,000	-33.30%
22720	53100		Office Supplies	137	350	350	200	350	350	0.00%
22720	53110		Postage & Shipping	203	325	325	355	325	-	-100.00%
22720	53115		Publications & Subscriptions	50	125	125	-	125	100	-20.00%
22720	53200		Work Supplies	9,664	18,200	18,200	14,586	18,200	18,000	-1.10%
22720	53265		Memberships	-	150	150	-	150	125	-16.70%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22720	53810		Travel	138	3,000	3,000	-	3,000	-	-100.00%
22720	54200		Equipment Repairs & Maintenanc	7,622	5,000	5,000	640	5,000	3,000	-40.00%
TOTAL	Health Lab Operating			18,889	28,650	28,650	16,193	28,650	22,575	-21.20%
22720	55100		I/S Building Occupancy	20,984	21,799	21,799	16,349	21,799	22,898	5.00%
22720	55200		I/S City Telephone System	732	-	-	-	-	-	0.00%
22720	55400		I/S Information Systems	17,931	19,015	19,015	14,261	19,015	24,534	29.00%
TOTAL	Health Lab Internal Service			39,647	40,814	40,814	30,610	40,814	47,432	16.20%
GRAND TOTAL				\$ 444,173	\$ 285,290	\$ 285,290	\$ 211,701	\$ 285,290	\$ 155,100	-45.60%

HEALTH LAB DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22720	41110		Property Taxes	406,810	235,290	235,290	235,290	235,290	130,100	-44.70%
TOTAL	Taxes			406,810	235,290	235,290	235,290	235,290	130,100	-44.70%
22720	46590		Health Services Charges	3,115	-	-	4,266	-	-	0.00%
TOTAL	Charges for Services			3,115	-	-	4,266	-	-	0.00%
22720	48100		Interest Income	6,985	-	-	520	-	-	0.00%
22720	48910		Over/Short	-	-	-	0	-	-	0.00%
TOTAL	Miscellaneous Revenu			6,985	-	-	520	-	-	0.00%
22720	49300		Fund Balance Applied	-	50,000	50,000	-	50,000	25,000	-50.00%
TOTAL	Other Finance Sources			-	50,000	50,000	-	50,000	25,000	-50.00%
GRAND TOTAL				\$ 416,910	\$ 285,290	\$ 285,290	\$ 240,076	\$ 285,290	\$ 155,100	-45.60%

ROOM TAX

Fund: 228-Room Tax Special Revenue	Department: 60-Community Development
Function: 60-Community Development	Orgs: 22860

MISSION

The Mission of the Room Tax Fund is to utilize the Room Tax revenues assessed and collected in the City to support tourism development and promotion in the most cost-effective and impactful means possible. Ultimately to further expand the economic activity and impact generated in the City as a result of visitor spending and over-night lodging stays by individuals and families traveling to Racine from outside the region.

FUNCTION

This fund is used to accounts for all proceeds from Room Taxes received by the City from the Room Tax levied and imposed by the City (at a rate of 8% of gross receipts) against the retail furnishing of rooms and lodging within the city, consistent with Section 66.75, Wis. Stats, as amended and all expenditures including payments to the established tourism entity. Expenditures in the fund must be in accordance with the Room Tax Policy dated 05/01/2018 and are prioritized as follows:

1. To first repay any outstanding debt service on tangible municipal development which supports visitor spending and overnight lodging.
2. With funds remaining, to provide 60% toward identified and budgeted tourism support activities pursued by the City or its agencies.
3. Then, with the remaining 40% of Funds, to solicit and award community non-profit agencies (Supporting Tourism Allocation of Room Tax) grants which further enhance or promote tourism and visitor spending.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Funding for the small business grant program as COVID response
2. Room tax revenue is still down in 2021 due to COVID

2022 STRATEGIC INITIATIVES

Receive room taxes at pre COVID levels to be able to plan for allocation of the funds for 2023

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ROOM TAX

Special Revenue Fund Summary of Expenditures and Revenues

Fund: 228 - Special Revenue Fund-Room Tax
Function: 60 - Community Development
Department: 60-City Development
Org: 22860

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original</u>	<u>Revised</u>	<u>Estimated</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
2281	Salaries & Fringes	\$ -	\$ -	\$ -	\$ -	\$ -
2282	Operating Expenditures	375,434	389,500	409,500	409,500	389,500
2283	Inter-Departmental	-	-	-	-	-
2284	Capital Outlay	-	-	-	-	-
Total Expenditures		<u>\$ 375,434</u>	<u>\$ 389,500</u>	<u>\$ 409,500</u>	<u>\$ 409,500</u>	<u>\$ 389,500</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Other Taxes	234,366	367,000	367,000	397,000	367,000
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	-	-	-	-	-
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	103,319	22,500	22,500	22,500	22,500
	Other Financing Sources	-	-	-	-	-
		<u>\$ 337,685</u>	<u>\$ 389,500</u>	<u>\$ 389,500</u>	<u>\$ 419,500</u>	<u>\$ 389,500</u>

ROOM TAX DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22860	52200		Contracted Services	85,737	76,000	96,000	51,340	96,000	76,000	0.00%
22860	52420		Redevelopment Assistance	148,421	-	-	-	-	-	0.00%
22860	52450		Room Tax Allocation	138,676	277,950	277,950	160,623	277,950	277,950	0.00%
22860	52460		Room Tax Grants	-	35,550	35,550	-	35,550	35,550	0.00%
22860	53265		Memberships	2,600	-	-	2,600	-	-	0.00%
TOTAL Room Tax Operating				375,434	389,500	409,500	214,563	409,500	389,500	0.00%
GRAND TOTAL				\$ 375,434	\$ 389,500	\$ 409,500	\$ 214,563	\$ 409,500	\$ 389,500	0.00%

ROOM TAX DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
22860	41210		Room Taxes	174,057	327,000	327,000	210,656	327,000	327,000	0.00%
22860	41211		Airbnb Room Tax	60,309	40,000	40,000	68,649	70,000	40,000	0.00%
TOTAL Taxes				234,366	367,000	367,000	279,305	397,000	367,000	0.00%
22860	48100		Interest Income	3,319	-	-	922	-	-	0.00%
22860	48500		Donations/Contributions	100,000	22,500	22,500	20,000	22,500	22,500	0.00%
TOTAL Miscellaneous Revenue				103,319	22,500	22,500	20,922	22,500	22,500	0.00%
GRAND TOTAL				\$ 337,684	\$ 389,500	\$ 389,500	\$ 300,227	\$ 419,500	\$ 389,500	0.00%

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DEBT SERVICE

Fund: 300-Debt Service	Department: 70-Debt Service
Function: 65-Debt Service	Orgs: 30001

MISSION STATEMENT

Prudently manage the outstanding debt of the City while maintaining a strong debt rating and minimizing the interest paid and the tax levy impact on the City taxpayer.

FUNCTION

Debt service funds are setup to account for the accumulation of resources used for the payment of principal, interest, and fiscal charges associated with all Municipal debt. These debts were incurred for many purposes including, but not limited to, annual capital and infrastructure improvements, equipment purchases, Tax Incremental District improvements. The City typically borrows between \$12 and \$15 million a year, although that can fluctuate based on the capital needs each year. Interest payments are due bi-annually generally on June 1, and December 1, and principal payments are due annually, generally December 1. Each year with the annual borrowing, the City's financial advisor provides the Finance Committee Common Council with an overall short and long term debt service plan based on current debt outstanding and assumptions built from the City's 10 year capital improvement plan.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

Issued 2021 Note Anticipation note for capital projects \$15,205,000 in September of 2021.

2022 STRATEGIC INITIATIVES

Funding for 2022 includes debt repayment schedule consistent with previous years. Redevelopment projects and revitalization projects may require the City to borrow more in the upcoming years. The City continues to investigate possibilities for refinancing old high interest rate obligations.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

None

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DEBT SERVICE

Debt Service Fund Summary of Expenditures and Revenues

Fund: 300 - Debt Service Fund
Function: 65 - Debt Service
Department: 70-Debt Service
Org: 30001

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
3001	Salaries & Fringes	\$ -	\$ -	\$ -	\$ -	\$ -
3002	Operating Expenditures	42,701,276	20,648,440	20,648,440	20,648,440	19,482,040
3003	Inter-Departmental	-	-	-	-	-
3004	Capital Outlay	-	-	-	-	-
	Total Expenditures	<u>\$ 42,701,276</u>	<u>\$ 20,648,440</u>	<u>\$ 20,648,440</u>	<u>\$ 20,648,440</u>	<u>\$ 19,482,040</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ 16,211,230	\$ 19,500,000	\$ 19,500,000	\$ 19,500,000	\$ 18,600,000
	Other Taxes	-	-	-	-	-
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	-	-	-	-	-
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	239,547	29,127	29,127	29,127	-
	Other Financing Sources	26,202,010	1,119,313	1,119,313	1,119,313	882,040
		<u>\$ 42,652,787</u>	<u>\$ 20,648,440</u>	<u>\$ 20,648,440</u>	<u>\$ 20,648,440</u>	<u>\$ 19,482,040</u>

DEBT SERVICE DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
30001	58100		Principal	31,140,000	17,550,000	17,550,000	3,930,000	17,550,000	16,165,000	-7.90%
30001	58200		Interest	3,509,460	3,098,440	3,098,440	1,559,357	3,098,440	3,317,040	7.10%
30001	58300		Other Fiscal Charges	321,950	-	-	-	-	-	0.00%
30001	58400		Payment to Escrow Agent	7,729,865	-	-	-	-	-	0.00%
TOTAL Operating				42,701,276	20,648,440	20,648,440	5,489,357	20,648,440	19,482,040	-5.60%
GRAND TOTAL				\$ 42,701,276	\$ 20,648,440	\$ 20,648,440	\$ 5,489,357	\$ 20,648,440	\$ 19,482,040	-5.60%

DEBT SERVICE DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
30001	41110		Property Taxes	16,211,230	19,500,000	19,500,000	19,500,000	19,500,000	18,600,000	-4.60%
TOTAL	Taxes			16,211,230	19,500,000	19,500,000	19,500,000	19,500,000	18,600,000	-4.60%
30001	48900		Miscellaneous Revenue	237,125	29,127	29,127	-	29,127	-	-100.00%
30001	48910		Over/Short	2,422	-	-	-	-	-	0.00%
TOTAL	Miscellaneous Revenue			239,547	29,127	29,127	-	29,127	-	-100.00%
30001	49240		Transfer from Cap Projects	1,126,688	1,119,313	1,119,313	-	1,119,313	830,069	-25.80%
30001	49300		Fund Balance Applied	-	-	-	-	-	51,971	0.00%
30001	49500		Refunding Bond Proceeds	24,280,000	-	-	-	-	-	0.00%
30001	49510		Refunding Bond Premium	795,323	-	-	-	-	-	0.00%
TOTAL	Other Finance Sources			26,202,010	1,119,313	1,119,313	-	1,119,313	882,040	-21.20%
GRAND TOTAL				\$ 42,652,787	\$ 20,648,440	\$ 20,648,440	\$ 19,500,000	\$ 20,648,440	\$ 19,482,040	-5.60%

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GENERAL OBLIGATION BONDS

Fund: 450-General Obligation Bonds	Department: 10-60-General Admin-City Development
Function: 70-Capital Outlay	Orgs: 45010-45060

MISSION STATEMENT

Develop and recommend an annual plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on project availability within the 10 year capital plan and the ability of the project funding to fit within the City's funding and debt service limitations.

FUNCTION

The General Obligation Bond fund is used to account for those capital projects that are financed by the City's annual long term borrowing, meaning that the projects or equipment have a useful life of more than 10 years. The primary focus of the fund is maintain the structural integrity of the City's infrastructure and replacement or improvement of equipment and facilities. Costs included primarily relate to the rehabilitation or reconstruction of streets, street lights, traffic control, fiber, buildings, bridges, sidewalks, parking, forestry, parks, pedestrian pathways and the acquisition or replacement of technology equipment and large rolling stock.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Reconstruction of Hwy 20-Washington Avenue
2. Early stage of the 6th street bridge reconstruction
3. Planning and design for shoreline reconstruction has begun
4. Planning for construction of the FQHC/King Community Center

2022 STRATEGIC INITIATIVES

1. In partnership with FEMA, reconstruction of the shoreline from the storm damage in 2020
2. Construction of a new FQHC and Community Center in the Lincoln King Neighborhood
3. Solar and Electric Vehicle infrastructure in various location throughout the City.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

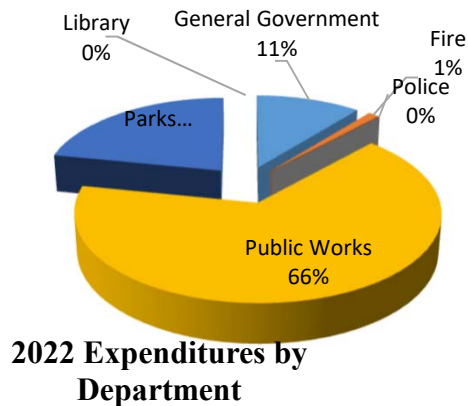
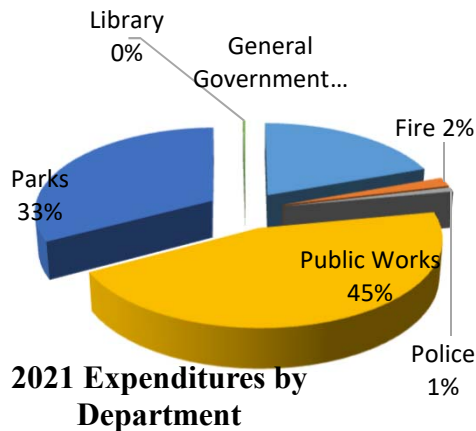
1. \$1.2M allocated for the City's potential share of the reconstruction of the shoreline
2. \$100,000 for beach safety

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GENERAL OBLIGATION BONDS

Capital Project Fund Summary of Expenditures and Revenues

Fund: 450 - General Obligation Bonds
Function: 70 - Capital Outlay
Org: 45010-45055



Expenditures by Appropriation Unit

	2020 <u>Actual</u>	2021 <u>Original Budget</u>	2021 <u>Revised Budget</u>	2021 <u>Estimated</u>	2022 <u>Budget</u>
Salaries & Fringes	\$ 748,669	\$ 744,059	\$ 744,059	\$ 744,059	\$ 684,175
Operating Expenditures	-	-	-	-	-
Inter-Departmental	-	-	-	-	-
Capital Outlay	10,672,399	8,765,000	13,286,836	11,447,972	9,111,500
Debt Service	-	-	-	-	-
Other Financing Uses	1,321,605	2,270,000	4,034,814	2,270,000	1,074,200
Total Expenditures	<u>\$ 12,742,673</u>	<u>\$ 11,779,059</u>	<u>\$ 18,065,709</u>	<u>\$ 14,462,031</u>	<u>\$ 10,869,875</u>

Expenditures by Department

General Government	\$ 1,434,683	\$ 2,295,000	\$ 4,201,665	\$ 2,295,000	\$ 1,174,200
Fire	83,669	205,000	263,681	213,681	125,000
Police	199,085	100,000	150,000	100,000	-
Public Works	8,047,436	5,311,059	8,012,297	7,632,387	7,191,175
Parks	2,533,979	3,843,000	5,313,066	4,195,963	2,379,500
Library	443,821	25,000	125,000	25,000	-
Total Expenditures	<u>\$ 12,742,673</u>	<u>\$ 11,779,059</u>	<u>\$ 18,065,709</u>	<u>\$ 14,462,031</u>	<u>\$ 10,869,875</u>

Revenues by Category

Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Charges for Services	-	-	-	-	-
Intergovernmental Charges for Services	-	-	-	-	-
Miscellaneous Revenues	1,318,082	-	-	-	-
Other Financing Sources	10,832,577	11,779,059	11,779,059	11,779,059	10,869,875
	<u>\$ 12,150,659</u>	<u>\$ 11,779,059</u>	<u>\$ 11,779,059</u>	<u>\$ 11,779,059</u>	<u>\$ 10,869,875</u>

<p style="text-align: center;">General Obligation Bond Fund General Obligation Debt Project Costs Summarized by Department</p>

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>		<u>AMOUNT</u>
45010	57300		Office Furniture, Fixtures & Equipment-Room 207	\$	100,000
45010	59600		BUS-Office Maintenance Garage		35,000
45010	59600		BUS-Paratransits		37,200
45010	59700		MIS-Fiber, Cameras, IOT		362,000
45010	59700		MIS-Smart City Infrastructure		250,000
45010	59700		MIS-Wireless Access Points		80,000
45010	59700		MIS-IT Infrastructure Upgrades		310,000
			<i>General Administration</i>	\$	<u>1,174,200</u>
45030	57200		Fire Station 6 - Roof/Floor Repairs	\$	60,000
45030	57300		Station #6 Emergency Generator		30,000
45030	57350		Radio System Upgrades		35,000
			<i>Fire Department</i>	\$	<u>125,000</u>
45040	50100		Full Time Salaries	\$	456,306
45040	50200		Part Time Salaries		71,458
45040	51010		FICA		40,375
45040	51100		Wisconsin Retirement		33,060
45040	51200		Health Insurance		82,976
45040	57110		Environmental Remediation		25,000
45040	57110		Fuel Site PS		50,000
45040	57110		Transfer Station Study		100,000
45040	57110		11th Street Preparation		100,000
45040	57110		Pavement Management Services		100,000
45040	57110		Lake to Wisconsin Two Way Conversion		100,000
45040	57110		DPW Campus Relocation		150,000

General Obligation Bond Fund
General Obligation Debt Project Costs
Summarized by Department

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
45040	57110		Bike Lane Improvements	25,000
45040	57110		Warning Siren Replacement	30,000
45040	57110		City Wide Building Consolitation	100,000
45040	57200		FCA Fire and Golf Analysis	45,000
45040	57200		City Hall Elevator	12,000
45040	57200		Tyler Domer	20,000
45040	57200		Traffic	5,000
45040	57200		Trades Shop	15,500
45040	57200		Street Mainenance	21,000
45040	57200		Solid Waste Garage	65,000
45040	57200		Safety Building	100,000
45040	57200		MLK Center	30,000
45040	57200		Heritage Museum	10,000
45040	57200		Equipment Maintenance Garage	13,000
45040	57200		City Hall	4,000
45040	57200		Chavez CC	5,000
45040	57200		Central Heating Plant	65,000
45040	57200		City Hall ADA Accommodations South Entrance	30,000
45040	57500		Concrete - Paving - Misc. Locations	200,000
45040	57500		Concrete - Alley Paving	61,500
45040	57500		College Ave Intersections	300,000
45040	57500		Asphalt - Alley Resurfacing	16,000
45040	57500	40003	Goold Main to STH 32 (STP)	280,000
45040	57500	40003	Durand-Kearney to 32	75,000
45040	57500	40003	N. Main Goold to Melvin (STP-U)	20,000
45040	57515		Crosswalk Ramps	100,000
45040	57520		Replace City Circuits	65,000
45040	57520		Replace Decorative Poles	100,000
45040	57520		Retrofit Decorative LED Lighting	20,000
45040	57520		Traffic Signal LED Lamp Replacement	15,000

<p style="text-align: center;">General Obligation Bond Fund General Obligation Debt Project Costs Summarized by Department</p>

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
45040	57540		Rehab String St Bridge	10,000
45040	57540		Rehab Marquette St Bridge	15,000
45040	57540		Rehab Sixth St Bridge-Howe	10,000
45040	57545	40003	Rehab 6th Street Bridge-Mound	5,000
45040	57545	40003	Replace W Sixth Street Bridge	700,000
45040	57500		Concrete - Pavement Replacement - Misc.	2,300,000
45040	57500		Asphalt - Resurfacing	994,000
			<i>Public Works</i>	<u>\$ 7,191,175</u>

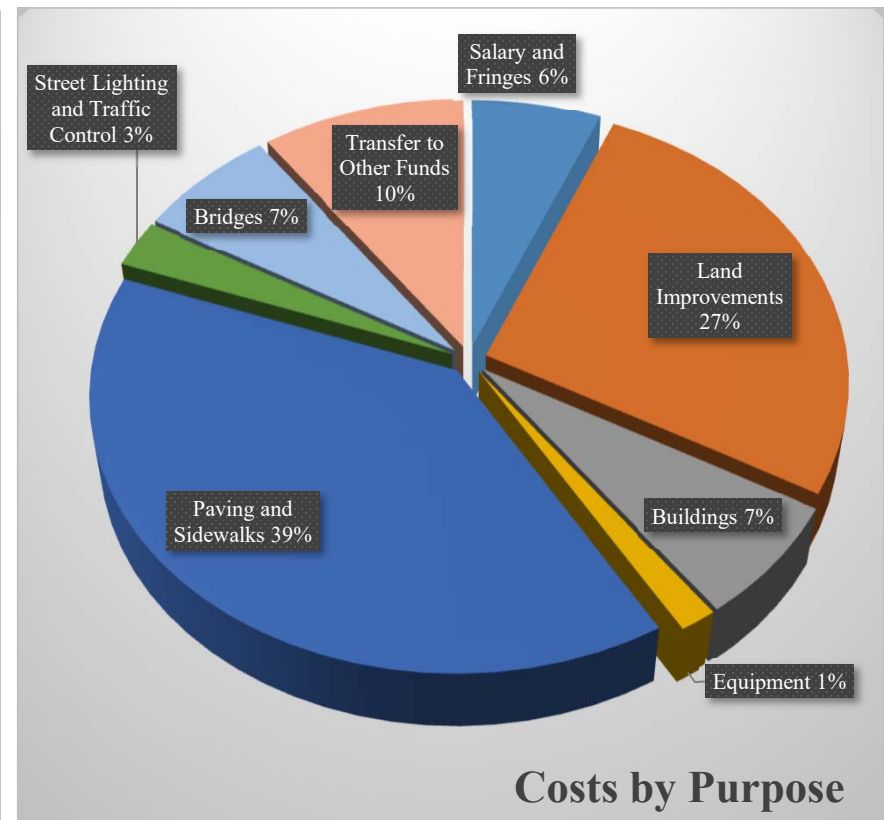
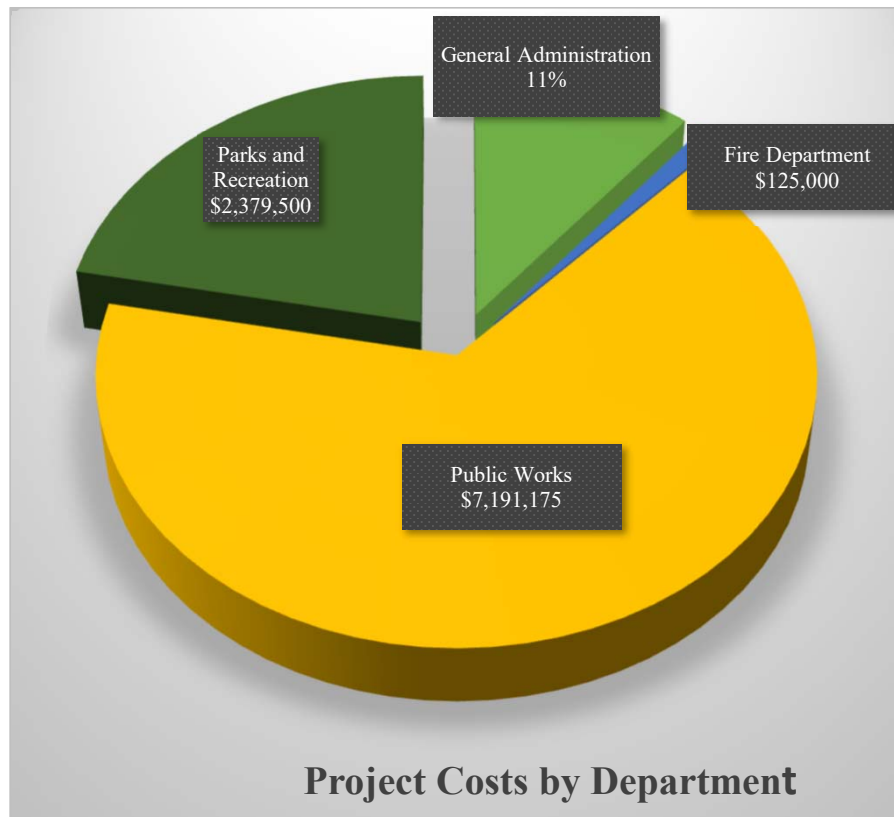
45050	57110		Sidewalk Pathway Master Plan	\$ 48,500
45050	57110		Bicycle Pathway Pavement Repairs	15,000
45050	57110		Parking Lot Repairs	15,000
45050	57110		Repave Parks Service Lot	140,000
45050	57110		Replace Island Park Tennis Court	200,000
45050	57110		Dog Park to be named	60,000
45050	57110		Replace Various Landscaping	7,500
45050	57110		Replace Misc. Play Equipment	15,000
45050	57110		Replace Misc. Fencing	35,000
45050	57110		Playground Installation	150,000
45050	57110		Replace Benches and Garbage Cans	25,000
45050	57110		Shoreline Restoration Zoo Pathway	1,200,000
45050	57110		Pavement Removal and Replacement	15,000
45050	57110		Cemetery Roads and Walks	80,000
45050	57110		Cemetery Irrigation	25,000
45050	57110		Beach Safety	100,000
45050	57200		Island Park Restroom Upgrades	90,000

General Obligation Bond Fund

General Obligation Debt Project Costs

Summarized by Department

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
45050	57200	Solbraa Shelter		58,500
45050	57200	Horlick Athletic Field Improvements		100,000
		<i>Parks and Recreation</i>		<u>\$ 2,379,500</u>
<i>Total Project Costs</i>				<u>\$ 10,869,875</u>



BONDED CAPITAL PROJECTS DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45010	56400		Recaptured Funds	-	-	614,814	-	-	-	0.00%
45010	57110		Land Improvements	4,929	-	-	-	-	-	0.00%
45010	57300		Equipment	108,149	25,000	166,851	63,011	25,000	100,000	300.00%
45010	58300		Other Fiscal Charges	56,357	-	-	58,632	-	-	0.00%
45010	59600		Transfer to Enterprise	350,449	900,000	1,650,000	-	900,000	72,200	-92.00%
45010	59700		Transfer to Internal Service	914,799	1,370,000	1,770,000	15,050	1,370,000	1,002,000	-26.90%
TOTAL	City Administration			1,434,683	2,295,000	4,201,665	136,694	2,295,000	1,174,200	-48.80%
45030	57200		Fire-Building Improvements	83,669	30,000	38,681	37,231	38,681	60,000	100.00%
45030	57300		Equipment	-	50,000	50,000	42,504	50,000	30,000	-40.00%
45030	57310		Fire-Equipment-Vehicles	-	-	50,000	-	-	-	0.00%
45030	57350		Fire -Communications Equipment	-	125,000	125,000	125,000	125,000	35,000	-72.00%
TOTAL	Fire Department			83,669	205,000	263,681	204,736	213,681	125,000	-39.00%
45031	57200		Pd-Building Improvements	-	100,000	100,000	1,485	100,000	-	-100.00%
45031	57300		Pd-Equipment	15,312	-	-	-	-	-	0.00%
45031	57310		Pd-Equipment-Vehicles	-	-	50,000	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45031	57350		Pd-Communications Equipment	183,773	-	-	-	-	-	0.00%
TOTAL Police Department				199,085	100,000	150,000	1,485	100,000	-	-100.00%
45040	50100		Full Time Salaries	461,761	478,339	478,339	344,776	478,339	456,306	-4.60%
45040	50200		Part Time Salaries	7,284	73,545	73,545	6,328	73,545	71,458	-2.80%
45040	50300		Overtime	2,635	-	-	-	-	-	0.00%
45040	51010		FICA	34,408	42,220	42,220	25,387	42,220	40,375	-4.40%
45040	51100		WRS	31,401	33,943	33,943	23,264	33,943	33,060	-2.60%
45040	51200		Health Care	124,254	109,512	109,512	82,134	109,512	82,976	-24.20%
45040	51810		Mileage	-	6,500	6,500	2,777	6,500	-	-100.00%
45040	57110		Dpw-Land Improvements	167,015	145,000	784,253	164,386	189,965	780,000	437.90%
45040	57200		Dpw-Building Improvements	1,512,283	1,805,000	2,409,378	1,630,286	2,162,811	440,500	-75.60%
45040	57300		Dpw-Equipment	48,900	-	16,100	16,100	10,000	-	0.00%
45040	57500		Dpw-Paving	3,057,054	372,000	414,373	510,744	442,904	3,871,500	940.70%
45040	57500	40003	Paving	1,959,209	1,002,000	1,993,346	2,005,101	2,458,654	375,000	-62.60%
45040	57510		Dpw-Curb and Gutter	8,568	-	-	-	-	-	0.00%
45040	57515		Dpw-Sidewalks	163,054	68,000	90,132	299,334	206,954	100,000	47.10%
45040	57520		Dpw-Street Lighting	143,125	220,000	449,114	260,018	349,114	200,000	-9.10%
45040	57530		Dpw-Traffic Control	275,729	330,000	408,894	220,456	408,894	-	-100.00%
45040	57540		Dpw-Bridges-Local	-	25,000	25,000	25,000	25,000	35,000	40.00%
45040	57545	40003	Bridges-State	44,949	600,000	616,909	610,899	606,909	705,000	17.50%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45040	57550	40002	Pathways	-	-	23,378	23,378	23,378	-	0.00%
45040	57550	40004	Pathways	5,808	-	37,361	109,533	3,746	-	0.00%
TOTAL	Public Works Department			8,047,437	5,311,059	8,012,298	6,359,901	7,632,388	7,191,175	35.40%
45050	50100		Full Time Salaries	61,506	-	-	-	-	-	0.00%
45050	51010		FICA	4,420	-	-	-	-	-	0.00%
45050	51100		WRS	4,152	-	-	-	-	-	0.00%
45050	51200		Health Care	16,848	-	-	-	-	-	0.00%
45050	57110		Parks-Land Improvements	842,109	3,663,000	3,989,107	1,267,391	3,987,253	2,131,000	-41.80%
45050	57110	40009	Land Improvements-FEMA	51,296	-	900,000	40,070	-	-	0.00%
45050	57110	50037	Land Improvements-Horlick	1,000,000	-	-	-	-	-	0.00%
45050	57200		Parks-Building Improvements	213,213	180,000	423,959	168,492	208,710	248,500	38.10%
45050	57310		Parks-Equipment-Vehicles	340,435	-	-	-	-	-	0.00%
TOTAL	Parks and Recreation			2,533,979	3,843,000	5,313,066	1,475,953	4,195,963	2,379,500	-38.10%
45055	57200		Building Improvements	319,470	25,000	125,000	1,850	25,000	-	-100.00%
45055	57300		Equipment	124,351	-	-	20,140	-	-	0.00%
TOTAL	Library			443,821	25,000	125,000	21,990	25,000	-	-100.00%
GRAND TOTAL				\$ 12,742,673	\$ 11,779,059	\$ 18,065,709	\$ 8,200,758	\$ 14,462,031	\$ 10,869,875	-7.70%

BONDED CAPITAL PROJECTS DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45010	48100		Interest Income	118,082	-	-	27,912	-	-	0.00%
45050	48500	50037	Donations/Contributions-Horlic	1,200,000	-	-	-	-	-	0.00%
TOTAL	Miscellaneous Revenue			1,318,082	-	-	27,912	-	-	0.00%
45010	49100		Bond Proceeds	10,775,500	11,779,059	11,779,059	11,783,300	11,779,059	10,869,875	-7.70%
45010	49110		Bond Premium	57,077	-	-	62,645	-	-	0.00%
TOTAL	Other Finance Sources			10,832,577	11,779,059	11,779,059	11,845,945	11,779,059	10,869,875	-7.70%
GRAND TOTAL				\$ 12,150,659	\$ 11,779,059	\$ 11,779,059	\$ 11,873,856	\$ 11,779,059	\$ 10,869,875	-7.70%

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EQUIPMENT REPLACEMENT FUND

Fund: 451-Equipment Replacement Fund	Department: 10-60-General Admin-City Development
Function: 70-Capital Outlay	Orgs: 45110-45160

MISSION STATEMENT

Develop and recommend an equipment replacement plan based on the 10 year capital plan including requests submitted by City Departments while prioritizing based on the ability of the funding to fit within the City's funding and debt service limitations.

FUNCTION

The Equipment Replacement fund is used to account for those items that have useful lives of less than 10 years and are financed by the City's annual short term borrowing. The primary focus of the fund is maintain a consistent replacement schedule for various equipment within the City in attempts to stabilize maintenance costs. Costs included relate to the replacement or purchase of small equipment, vehicles, and minor land and building improvements. Small equipment includes items like camera's, laptops, computers and tasers. Vehicles include wheel loaders, rescue squads, dump trucks and pickups. Minor land and building improvements include planting, tree felling, lighting, painting, carpet, cabinets and office equipment.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

Close to two thirds of 2021 funding was used for Police, Fire, DPW and Parks vehicles and heavy equipment, supplying our employees with the necessary tools required to carry out their assigned duties.

2022 STRATEGIC INITIATIVES

2022 spending mirrors the same types of expenditures seen in prior years with most of the funding going to the Police Department and Information Technology.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

\$450,000 in the Police Department in 2022 to begin the replacement of body cameras, tasers, dash camera's. This is a multi year commitment that is reflected in the 10 year plan.

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EQUIPMENT REPLACEMENT FUND

Capital Project Fund Summary of Expenditures and Revenues

Fund: 451 - Equipment Replacement Fund
Function: 70 - Capital Outlay
Org: 45110-45155

	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>					
Salaries & Fringes	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	57,840	-	-	-	-
Inter-Departmental	-	-	-	-	-
Capital Outlay	3,164,667	3,240,200	4,290,562	3,890,865	3,101,000
Debt Service	-	-	-	-	-
Other Financing Uses	515,250	320,000	520,000	320,000	829,000
Total Expenditures	<u>\$ 3,737,757</u>	<u>\$ 3,560,200</u>	<u>\$ 4,810,562</u>	<u>\$ 4,210,865</u>	<u>\$ 3,930,000</u>
<u>Expenditures by Department</u>					
10 General Government	\$ 559,233	\$ 320,000	\$ 520,000	\$ 320,000	\$ 869,000
30 Fire	224,646	375,000	780,699	778,199	209,500
31 Police	354,608	868,000	1,203,596	953,596	1,045,000
40 Public Works	2,238,377	1,378,000	1,444,415	1,444,415	1,329,000
50 Parks	360,893	619,200	861,852	714,655	477,500
55 Library	-	-	-	-	-
Total Expenditures	<u>\$ 3,737,757</u>	<u>\$ 3,560,200</u>	<u>\$ 4,810,562</u>	<u>\$ 4,210,865</u>	<u>\$ 3,930,000</u>
<u>Revenues by Category</u>					
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Charges for Services	-	-	-	-	-
Intergovernmental Charges for Services	-	-	-	-	-
Miscellaneous Revenues	190,486	138,500	138,500	138,500	118,500
Other Financing Sources	3,529,500	3,421,700	3,421,700	3,421,700	3,811,500
	<u>\$ 3,719,986</u>	<u>\$ 3,560,200</u>	<u>\$ 3,560,200</u>	<u>\$ 3,560,200</u>	<u>\$ 3,930,000</u>

EQUIPMENT REPLACEMENT FUND Summarized by Department
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<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>		<u>AMOUNT</u>
45110	57800		Aerial Photography	\$	40,000
45110	59700		Small Equipment		40,000
45110	59700		PC Replacements		150,000
45110	59700		Switch Replacement		60,000
45110	59700		Computer Hardware		80,000
45110	59700		Computer Software		320,000
45110	59700		Budget Transparency Software		50,000
45110	59700		Plan Review Software		65,000
45110	59700		Help Desk Solution		14,000
45110	59700		Contract Management Software		50,000
			<i>General Administration</i>	\$	<u>869,000</u>
45130	57300		Communications Equipment Batteres	\$	25,000
45130	57300		Defibulators		85,000
45130	57300		Replacement SCBA Tanks		25,000
45130	57300		Tomar Preemption Emitters		10,000
45130	57300		Surface Cold Water Rescue Suites		4,500
45130	57300		Underwater Rescue Dry Suits		10,000
45130	57310		Safety Officer Care		50,000
			<i>Fire Department</i>	\$	<u>209,500</u>
45131	57300		MDC Replacement	\$	40,000
45131	57300		Staff Officer Locker Rooms		65,000
45131	57300		Solar Powered Speed Signs		40,000
45131	57300		AXON Products Body Cams, Tasers, Dash Cams		450,000
45131	57310		Police Vehicles		450,000
			<i>Police Department</i>	\$	<u>1,045,000</u>

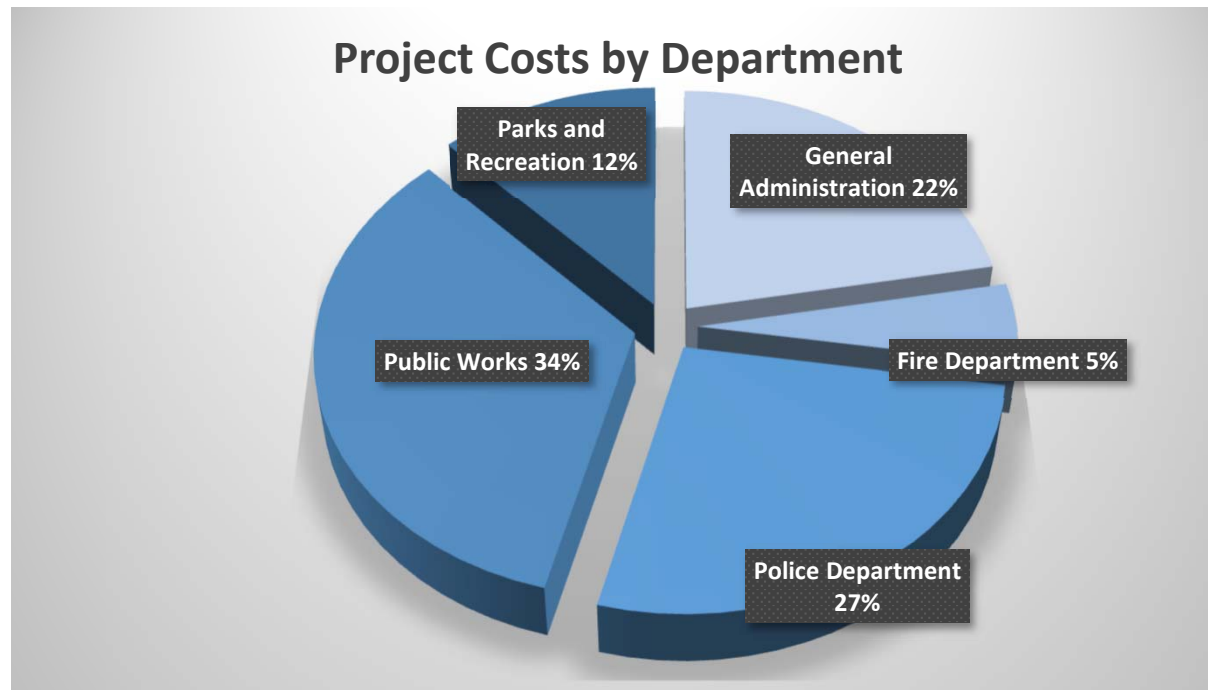
<p style="text-align: center;">EQUIPMENT REPLACEMENT FUND Summarized by Department</p>

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
45140	57300		Electric Vehicle Charging Stations	\$ 40,000
45140	57310		Solid Waste Refuse Trucks	532,000
45140	57310		Equip Maint Vehicle Lift	110,000
45140	57311		Street Maintenance Wheel Loader	235,000
45140	57311		2-5 Yard Dump	358,000
45140	57311		Street Maintenance EUV	35,000
45140	57540		City Owned Bridge Inspections	19,000
			<i>Public Works</i>	<u>\$ 1,329,000</u>
45150	57110		Lighting Management	\$ 25,000
45150	57110		Fill Seal Basketball Courts	7,500
45150	57110		Bleacher Management	10,000
45150	57110		Fountain Maintenance	10,000
45150	57110		Ball Diamond Management	30,000
45150	57110		Skatepark Management	10,000
45150	57110		Cemetery-Landscape Maintenance	5,000
45150	57110		Cemetery Plantings	5,000
45150	57110		Cemetery Roads and Walks	18,000
45150	57110		Cemetery Lift Machine	25,000
45150	57110		Cemetery Restroom Updates	10,000
45150	57110		Horlick Athletic Field PS	14,800
45150	57200		Chavez replace main basket cable	8,000
45150	57200		Misc. Painting Facilities CC	5,000
45150	57200		Misc. Painting Facilities Parks	14,000
45150	57300		Walk Behind Mower	5,600
45150	57300		Recreation Ball Diamond Machine	29,000
45150	57300		Gill for Tractor	3,600
45150	57310		Pick Up Truck w/plow	42,000

EQUIPMENT REPLACEMENT FUND

Summarized by Department

<u>ORG</u>	<u>OBJ</u>	<u>PROJECT</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
45150	57310		Mini Loader	200,000
			<i>Parks and Recreation</i>	<u>\$ 477,500</u>
<i>Total Short Term Debt Project Costs</i>				<u>\$ 3,930,000</u>



EQUIPMENT REPLACEMENT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45110	57300		Equipment	31,800	-	-	-	-	-	0.00%
45110	57300	10007	Equipment-COVID RFID	12,183	-	-	-	-	-	0.00%
45110	57800		Computer Software	-	-	-	-	-	40,000	0.00%
45110	59700		Transfer to Internal Service	515,250	320,000	520,000	-	320,000	829,000	159.10%
TOTAL	City Administration			559,233	320,000	520,000	-	320,000	869,000	171.60%
45130	57210		Building Improvements-PS	-	15,000	15,000	10,724	15,000	-	-100.00%
45130	57300		Fire-Equipment	220,313	310,000	319,018	253,702	319,018	159,500	-48.50%
45130	57310		Fire-Equipment-Vehicles	-	50,000	444,181	444,181	444,181	50,000	0.00%
45130	57350		Fire-Communications Equipment	4,334	-	2,500	1,484	-	-	0.00%
TOTAL	Fire Department			224,646	375,000	780,699	710,091	778,199	209,500	-44.10%
45131	57300		Pd-Equipment	209,691	231,000	231,000	142,981	231,000	595,000	157.60%
45131	57310		Pd-Equipment-Vehicles	144,917	450,000	785,596	566,375	535,596	450,000	0.00%
45131	57355		Pd-Computer Hardware	-	187,000	187,000	169,957	187,000	-	-100.00%
TOTAL	Police Department			354,608	868,000	1,203,596	879,313	953,596	1,045,000	20.40%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45140	52100		Dpw-Professional Services	1,875	-	-	-	-	-	0.00%
45140	52100	40009	Professional Services-FEMA	55,965	-	-	-	-	-	0.00%
45140	57300		Dpw-Equipment	-	80,000	80,000	80,201	80,000	40,000	-50.00%
45140	57301		Dpw-Equipment-Highway	206,399	1,000	1,000	-	1,000	-	-100.00%
45140	57310		Dpw-Equipment-Vehicles	1,061,596	560,000	535,000	479,943	535,000	642,000	14.60%
45140	57311		Dpw-Equipment Vehicles-Highway	877,084	737,000	828,415	791,335	828,415	628,000	-14.80%
45140	57540		Bridges-Local	22,205	-	-	-	-	19,000	0.00%
45140	57545	40003	Bridges-State	13,253	-	-	-	-	-	0.00%
TOTAL	Public Works Department			2,238,377	1,378,000	1,444,415	1,351,479	1,444,415	1,329,000	-3.60%
45150	57110		Parks-Land Improvements	50,962	111,500	266,148	83,858	141,148	170,300	52.70%
45150	57200		Parks-Building Improvements	1,728	50,000	50,000	14,997	50,000	27,000	-46.00%
45150	57300		Parks-Equipment	54,450	217,700	217,700	190,272	217,700	38,200	-82.50%
45150	57310		Parks-Equipment-Vehicles	253,753	240,000	328,004	280,376	305,807	242,000	0.80%
TOTAL	Parks and Recreation			360,893	619,200	861,852	569,503	714,655	477,500	-22.90%
GRAND TOTAL				\$ 3,737,757	\$ 3,560,200	\$ 4,810,562	\$ 3,510,386	\$ 4,210,865	\$ 3,930,000	10.40%

EQUIPMENT REPLACEMENT DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45110	48100		Interest Income	6,814	-	-	3,430	-	-	0.00%
45130	48309		Sale of Property-Other-Fire	2,405	-	-	404	-	-	0.00%
45131	48301		Sale of Property-PD	30,585	50,000	50,000	50,178	50,000	50,000	0.00%
45140	48303		Sale of Property-DPW	92,519	88,500	88,500	16,398	88,500	50,500	-42.90%
45140	48305		Sale of Property-Solid Waste	-	-	-	-	-	18,000	0.00%
45150	48309		Sale of Property-Other-Parks	58,163	-	-	61,893	-	-	0.00%
TOTAL	Miscellaneous Revenue			190,486	138,500	138,500	132,302	138,500	118,500	-14.40%
45110	49100		Bond Proceeds	3,529,500	3,421,700	3,421,700	3,421,700	3,421,700	3,811,500	11.40%
TOTAL	Other Finance Sources			3,529,500	3,421,700	3,421,700	3,421,700	3,421,700	3,811,500	11.40%
GRAND TOTAL				\$ 3,719,986	\$ 3,560,200	\$ 3,560,200	\$ 3,554,002	\$ 3,560,200	\$ 3,930,000	10.40%

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INTERGOVERNMENTAL REVENUE SHARING

Fund: 452-Intergovernmental Revenue Sharing	Department: 60-Community Development
Function: 60-Community Development	Orgs: 45260

MISSION STATEMENT

Intergovernmental Revenue Sharing Funds are intended to be used to supplement and foster economic development in the City of Racine.

FUNCTION

Fund accounts for the revenues and expenditures associated with the Revenue Sharing portion of the Racine Area Intergovernmental Sanitary Sewer Service, Revenue Sharing, Cooperating and Settlement Agreement. Revenues are mainly received from Caledonia, Mt. Pleasant and Sturtevant.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

Funding assists with all of the developments throughout the City including Horlick (Belle City Square), Porters, and Hovde.

2021 STRATEGIC INITIATIVES

The City is on the cusp of several potential development projects. Individual projects and circumstances may provide opportunities for these funds to be used in beneficial means to the City.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

None

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INTERGOVERNMENTAL REVENUE SHARING

Capital Project Fund Summary of Expenditures and Revenues

Fund: 452 - Intergovernmental Revenue Sharing
Function: 70 - Capital Outlay
Org: 45260

	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>					
Salaries & Fringes	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	1,255,302	3,145,120	3,442,346	3,446,117	2,165,045
Inter-Departmental	-	-	-	-	-
Capital Outlay	137,718	750,000	750,000	750,000	-
Debt Service	-	-	-	-	-
Other Financing Uses	20,000	222,500	222,500	222,500	122,500
Total Expenditures	<u>\$ 1,413,020</u>	<u>\$ 4,117,620</u>	<u>\$ 4,414,846</u>	<u>\$ 4,418,617</u>	<u>\$ 2,287,545</u>
<u>Revenues by Category</u>					
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	2,038,590	2,027,562	2,027,562	2,027,562	2,187,545
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Charges for Services	-	-	-	-	-
Intergovernmental Charges for Services	749,149	-	-	-	-
Miscellaneous Revenues	213,519	63,300	63,300	63,300	100,000
Other Financing Sources	-	2,026,758	2,026,758	2,026,758	-
	<u>\$ 3,001,258</u>	<u>\$ 4,117,620</u>	<u>\$ 4,117,620</u>	<u>\$ 4,117,620</u>	<u>\$ 2,287,545</u>

INTERGOVERNMENTAL REVENUE SHARING DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45260	52100		Professional Services	334,649	536,520	573,079	242,009	575,620	550,000	2.50%
45260	52100	10005	Professional Services	159,531	-	89,124	36,006	89,124	-	0.00%
45260	52230		Business Development	196,801	198,600	198,600	-	198,600	73,700	-62.90%
45260	52335		Allocation to Redev Authority	420,000	295,000	295,000	-	295,000	285,000	-3.40%
45260	52340		Redevelopment Activities	14,840	2,015,000	2,015,000	194,397	2,015,000	1,156,345	-42.60%
45260	52410		Façade Program	129,481	100,000	271,543	177,543	272,773	100,000	0.00%
45260	57110		Land Improvements	-	750,000	750,000	-	750,000	-	-100.00%
45260	57500		Paving	137,718	-	-	-	-	-	0.00%
45260	59200		Transfer to Special Revenue	20,000	-	-	-	-	-	0.00%
45260	59400		Transfer to Capital Projects	-	222,500	222,500	-	222,500	122,500	-44.90%
GRAND TOTAL				\$ 1,413,020	\$ 4,117,620	\$ 4,414,846	\$ 649,956	\$ 4,418,617	\$ 2,287,545	-44.40%

INTERGOVERNMENTAL REVENUE SHARING DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
45260	43790		Intergovernmental Rev Sharing	2,038,590	2,027,562	2,027,562	2,027,562	2,027,562	2,187,545	7.90%
45260	47331		Intergov Charges-Streets	749,149	-	-	-	-	-	0.00%
45260	48100		Interest Income	110,094	3,300	3,300	29,539	3,300	-	-100.00%
45260	48110		Other Interest	103,425	60,000	60,000	-	60,000	100,000	66.70%
45260	49300		Fund Balance Applied	-	2,026,758	2,026,758	-	2,026,758	-	-100.00%
GRAND TOTAL				\$ 3,001,257	\$ 4,117,620	\$ 4,117,620	\$ 2,057,101	\$ 4,117,620	\$ 2,287,545	-44.40%

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TRANSIT SYSTEM

Fund: 602-Belle Urban Transit System Enterprise	Department: 82-Transit System
Function: 40-Public Works	Orgs: 60282-60282021

MISSION STATEMENT

Provide and encourage the use of alternative forms of transportation for reasons of economic opportunity, education, equity, development, and sustainability.

FUNCTION

The Racine area public transit system, or RYDE, seeks to provide safe, secure, reliable, convenient, and efficient bus service to the citizens and visitors of the City of Racine and surrounding municipalities, students of the Racine Unified School District, and Dial-A-Ride-Transit paratransit van service to persons with a disability preventing them from riding a bus.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Signed contracts to purchase nine electric buses (with detailed specifications) and charging equipment, lease bus batteries and install the charging equipment. Revised all grant agreements to reflect specifics of the electric bus program.
2. Began designing electrical system upgrade and installation of the charging equipment for the electric bus program, relying on the expertise of the bus manufacturer and electrical utility.
3. Signed a contract for a new automatic vehicle locator and dispatch system – the nervous system of the transit system. The system will provide current (real time) information to passengers and dispatchers, and provide compliance data for the Federal Transit Administration.
4. Installed new radios in all buses.
5. Received and began operation of four new replacement diesel buses.

TRANSIT SYSTEM

Fund: 602-Belle Urban Transit System Enterprise	Department: 82-Transit System
Function: 40-Public Works	Orgs: 60282-60282021

2022 STRATEGIC INITIATIVES

1. Receive and begin revenue operation of electric buses.
2. Use introduction of electric buses and passenger information system to market RYDE as a technological force.
3. Design and installation of solar fields and battery storage for charging of electric bus fleet.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Continue using CARES Act funds to offset lost revenues and city funding.

TRANSIT

Enterprise Fund Summary of Expenditures and Revenues

Fund: 602 - Transit
Department 82 - BUS
Org: 60282-60282021

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original Budget</u>	<u>Revised Budget</u>	<u>Estimated</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
82EN1	Salaries & Fringes	\$ 5,696,171	\$ 5,369,817	\$ 5,369,817	\$ 5,369,817	\$ 6,136,699
82EN2	Operating Expenditures	4,848,351	4,664,000	4,706,001	4,706,767	5,034,000
82EN3	Inter-Departmental	81,639	112,137	112,137	112,137	146,980
82EN4	Capital Outlay	-	11,591,591	14,160,943	13,410,943	72,200
		10,626,161	21,737,545	24,348,898	23,599,664	11,389,879
	Less: Depreciation	1,316,117	1,362,000	1,362,000	1,362,000	1,375,000
	Net Expenditures	\$ 9,310,044	\$ 20,375,545	\$ 22,986,898	\$ 22,237,664	\$ 10,014,879
<u>Revenues by Category</u>						
	Property Taxes	\$ 1,480,083	\$ 782,000	\$ 782,000	\$ 782,000	\$ 782,000
	Intergovernmental Revenues	7,482,406	16,998,580	16,998,580	16,998,580	7,303,038
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	700,882	1,035,465	1,035,465	907,247	890,542
	Intergovernmental Charges for Services	886,739	820,000	820,000	820,000	807,699
	Miscellaneous Revenues	132,325	149,500	149,500	149,500	159,400
	Other Financing Sources	350,449	590,000	1,340,000	590,000	72,200
		\$ 11,032,884	\$ 20,375,545	\$ 21,125,545	\$ 20,247,327	\$ 10,014,879

TRANSIT DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282011	50100		Salaries	1,789,764	1,778,997	1,778,997	1,268,372	1,778,997	1,868,000	5.00%
60282011	50110		Holiday	42,927	42,000	42,000	24,366	42,000	44,000	4.80%
60282011	50120		Vacation	161,838	131,000	131,000	84,970	131,000	137,500	5.00%
60282011	50130		Casual Time	51,584	31,000	31,000	30,322	31,000	32,500	4.80%
60282011	50140		Sick Leave	46,987	41,000	41,000	30,478	41,000	43,000	4.90%
60282011	50150		Paid Absences	3,052	3,000	3,000	2,378	3,000	3,000	0.00%
60282011	50200		Part Time Salaries	136,247	126,000	126,000	104,354	126,000	132,500	5.20%
60282011	51010		FICA	165,265	163,000	163,000	117,430	163,000	171,000	4.90%
60282011	51020		Unemployment	11,422	14,500	14,500	9,579	14,500	15,000	3.40%
60282011	51120		Pension	708,165	631,000	631,000	586,027	631,000	743,500	17.80%
60282011	51200		Health Care	693,396	631,000	631,000	448,932	631,000	728,000	15.40%
60282011	51400		Workers Compensation	119,083	116,500	116,500	79,389	116,500	122,500	5.20%
60282011	51600		Clothing Allowance	-	-	-	125	-	-	0.00%
60282011	51700		Other Benefits	18,253	15,500	15,500	16,004	15,500	16,500	6.50%
60282012	50100		Salaries	319,647	238,500	238,500	246,907	238,500	352,500	47.80%
60282012	50110		Holiday	7,127	4,500	4,500	4,332	4,500	6,500	44.40%
60282012	50120		Vacation	23,856	19,500	19,500	16,191	19,500	29,000	48.70%
60282012	50130		Casual Time	7,628	6,000	6,000	6,126	6,000	9,000	50.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282012	50140		Sick Leave	6,334	5,000	5,000	5,349	5,000	7,500	50.00%
60282012	50150		Paid Absences	-	500	500	-	500	500	0.00%
60282012	51010		FICA	27,007	22,000	22,000	21,250	22,000	32,500	47.70%
60282012	51020		Unemployment	1,477	1,500	1,500	1,330	1,500	2,000	33.30%
60282012	51120		Pension	98,458	75,000	75,000	96,358	75,000	111,000	48.00%
60282012	51200		Health Care	137,111	84,000	84,000	109,621	84,000	144,000	71.40%
60282012	51400		Workers Compensation	10,867	9,000	9,000	8,006	9,000	13,500	50.00%
60282012	51600		Clothing Allowance	-	2,500	2,500	-	2,500	3,500	40.00%
60282013	50100		Salaries	34,244	25,000	25,000	24,216	25,000	33,500	34.00%
60282013	50110		Holiday	851	-	-	492	-	-	0.00%
60282013	50120		Vacation	2,035	1,000	1,000	1,498	1,000	1,500	50.00%
60282013	50130		Casual Time	972	-	-	899	-	-	0.00%
60282013	50140		Sick Leave	749	-	-	599	-	-	0.00%
60282013	50150		Paid Absences	435	-	-	-	-	-	0.00%
60282013	51010		FICA	2,901	2,000	2,000	2,073	2,000	2,500	25.00%
60282013	51020		Unemployment	186	500	500	162	500	500	0.00%
60282013	51400		Workers Compensation	901	1,000	1,000	600	1,000	1,500	50.00%
60282014	50100		Salaries	311,515	330,286	330,286	268,679	330,286	456,500	38.20%
60282014	50110		Holiday	2,567	2,000	2,000	1,689	2,000	2,000	0.00%
60282014	50120		Vacation	4,385	23,000	23,000	3,712	23,000	25,000	8.70%
60282014	50130		Casual Time	1,072	1,000	1,000	1,726	1,000	1,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282014	50140		Sick Leave	1,292	2,000	2,000	1,014	2,000	2,000	0.00%
60282014	50200		Part Time Salaries	272	-	-	-	-	-	0.00%
60282014	51010		FICA	23,277	27,268	27,268	20,742	27,268	29,500	8.20%
60282014	51020		Unemployment	907	1,500	1,500	1,089	1,500	1,500	0.00%
60282014	51100		WRS	4,132	3,766	3,766	4,354	3,766	3,699	-1.80%
60282014	51120		Pension	30,894	12,000	12,000	14,592	12,000	24,000	100.00%
60282014	51200		Health Care	107,075	191,000	191,000	111,904	191,000	174,500	-8.60%
60282014	51400		Workers Compensation	4,526	5,000	5,000	3,336	5,000	5,500	10.00%
60282014	51700		Other Benefits	1,610	-	-	-	-	-	0.00%
60282014	51810		Mileage	(154)	1,000	1,000	-	1,000	1,000	0.00%
60282014	51820		Safety Glasses	1,507	2,000	2,000	762	2,000	2,000	0.00%
60282021	50100		Salaries	261,435	277,500	277,500	153,045	277,500	291,500	5.00%
60282021	50110		Holiday	3,046	1,000	1,000	1,663	1,000	1,000	0.00%
60282021	50120		Vacation	12,610	8,000	8,000	5,947	8,000	8,500	6.30%
60282021	50130		Casual Time	1,682	1,000	1,000	604	1,000	1,000	0.00%
60282021	50140		Sick Leave	2,048	2,000	2,000	432	2,000	2,000	0.00%
60282021	50200		Part Time Salaries	44,554	44,000	44,000	34,398	44,000	46,000	4.50%
60282021	51010		FICA	23,698	25,000	25,000	14,082	25,000	26,500	6.00%
60282021	51020		Unemployment	2,317	5,000	5,000	1,578	5,000	5,500	10.00%
60282021	51100		WRS	436	-	-	-	-	-	0.00%
60282021	51120		Pension	121,328	111,000	111,000	75,895	111,000	116,500	5.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282021	51200		Health Care	88,756	63,000	63,000	30,727	63,000	93,000	47.60%
60282021	51400		Workers Compensation	7,624	6,000	6,000	4,003	6,000	6,500	8.30%
60282021	51810		Mileage	154	-	-	-	-	-	0.00%
60282021	51820		Safety Glasses	836	2,500	2,500	-	2,500	2,500	0.00%
TOTAL	Bus Enterprise Salary			5,696,171	5,369,817	5,369,817	4,104,709	5,369,817	6,136,699	14.30%
60282011	52100		Professional Services	-	1,000	1,000	-	1,000	1,000	0.00%
60282011	52360		Drug and Alcohol Testing	4,241	500	500	2,780	500	500	0.00%
60282011	53100		Office Supplies	107	-	-	-	-	-	0.00%
60282011	53110		Postage & Shipping	10	-	-	95	-	-	0.00%
60282011	53200		Work Supplies	1,483	1,000	1,000	1,070	1,000	1,000	0.00%
60282011	53200	10007	Work Supplies-COVID	75,798	-	-	946	-	-	0.00%
60282011	53235		Tires & Tubes	58,182	41,000	41,000	30,968	41,000	42,000	2.40%
60282011	53240		Direct Clothing expenses	14,094	13,500	13,500	9,145	13,500	14,000	3.70%
60282011	53250		Diesel Fuel	408,595	496,000	496,000	334,556	496,000	506,000	2.00%
60282011	53255		Licenses Permits & Fees	130	-	-	130	-	-	0.00%
60282011	53280		Fuel Oils & Fluids	26,912	17,500	17,500	23,908	17,500	18,000	2.90%
60282011	54100		Building Repairs & Maintenance	297	500	500	305	500	500	0.00%
60282011	54200		Equipment Repairs & Maintenanc	140	1,000	1,000	896	1,000	1,000	0.00%
60282011	56300		Depreciation	1,141,924	1,200,000	1,200,000	868,500	1,200,000	1,200,000	0.00%
60282012	52100		Professional Services	3,800	1,000	1,000	-	1,000	1,500	50.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282012	52170		General Liability Insurance	76,048	66,500	66,500	76,768	66,500	95,500	43.60%
60282012	52175		Insurance Recoveries	(47,163)	(17,500)	(17,500)	(42,870)	(17,500)	(25,000)	42.90%
60282012	52200		Contracted Services	-	3,500	3,500	-	3,500	5,000	42.90%
60282012	53200		Work Supplies	13,935	9,000	9,000	12,942	9,000	13,000	44.40%
60282012	53210		Janitorial Supplies	29	-	-	12	-	-	0.00%
60282012	53240		Direct Clothing expenses	13,535	1,000	1,000	2,241	1,000	1,500	50.00%
60282012	53245		Vehicle Parts	-	4,000	4,000	-	4,000	5,500	37.50%
60282012	53280		Fuel Oils & Fluids	8,623	6,000	6,000	3,642	6,000	8,500	41.70%
60282012	53300		Utilities	11,790	13,500	13,500	6,489	13,500	19,500	44.40%
60282012	54100		Building Repairs & Maintenance	245	500	500	-	500	500	0.00%
60282012	54200		Equipment Repairs & Maintenanc	515,601	287,500	303,047	313,424	303,047	413,000	43.70%
60282012	56300		Depreciation	28,804	29,000	29,000	12,600	29,000	29,000	0.00%
60282013	52210		Property/Equipment Rental	1,529	-	-	1,149	-	-	0.00%
60282013	52215		Waste Disposal	9,817	9,000	9,000	8,733	9,000	11,500	27.80%
60282013	53100		Office Supplies	101	-	-	-	-	-	0.00%
60282013	53110		Postage & Shipping	10	-	-	-	-	-	0.00%
60282013	53200		Work Supplies	8,730	9,000	10,557	7,316	10,557	11,500	27.80%
60282013	53200	10007	Work Supplies-COVID	42,168	-	-	29,020	-	51,500	0.00%
60282013	53210		Janitorial Supplies	3,084	3,000	3,000	2,677	3,000	4,000	33.30%
60282013	53330		Utilities-Water	3,483	-	-	2,810	-	-	0.00%
60282013	54100		Building Repairs & Maintenance	49,194	55,000	67,358	44,006	67,358	71,500	30.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282013	54200		Equipment Repairs & Maintenanc	23,772	20,000	20,000	19,489	20,766	26,000	30.00%
60282013	54300		Grounds Repairs & Maintenance	10,673	9,000	9,000	13,304	9,000	11,500	27.80%
60282013	56300		Depreciation	26,723	14,000	14,000	15,300	14,000	27,000	92.90%
60282014	52100		Professional Services	21,011	25,000	25,000	16,585	25,000	26,000	4.00%
60282014	52120		Audit Services	9,045	16,000	16,000	10,000	16,000	17,000	6.30%
60282014	52170		General Liability Insurance	273,709	270,000	270,000	276,298	270,000	283,000	4.80%
60282014	52200		Contracted Services	2,579	2,500	2,500	1,918	2,500	2,500	0.00%
60282014	52210		Property/Equipment Rental	1,575	1,500	1,500	1,181	1,500	1,500	0.00%
60282014	52220		Banking/Financial Charges	1,297	-	-	227	-	-	0.00%
60282014	52280		Purchased Transportation	1,304,003	1,300,000	1,300,000	986,099	1,300,000	1,363,500	4.90%
60282014	52290		Management Fee	161,839	153,500	153,500	119,584	153,500	161,000	4.90%
60282014	52300		City Services	146,525	142,000	142,000	121,500	142,000	149,000	4.90%
60282014	52315		Advertising	22,519	50,000	50,000	21,053	50,000	52,500	5.00%
60282014	53100		Office Supplies	5,887	3,000	3,000	7,445	3,000	3,000	0.00%
60282014	53110		Postage & Shipping	2,110	1,000	1,000	1,522	1,000	1,000	0.00%
60282014	53115		Publications & Subscriptions	275	500	500	295	500	500	0.00%
60282014	53160		Copying & Printing	440	2,500	2,500	645	2,500	2,500	0.00%
60282014	53200		Work Supplies	6,409	7,000	7,000	4,359	7,000	7,500	7.10%
60282014	53210		Janitorial Supplies	56	-	-	(24)	-	-	0.00%
60282014	53240		Direct Clothing expenses	-	500	500	-	500	500	0.00%
60282014	53265		Memberships	4,732	6,000	6,000	756	6,000	6,500	8.30%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282014	53300		Utilities	2,579	5,000	5,000	1,580	5,000	5,000	0.00%
60282014	53315		Utilities-Electric	20,300	19,000	19,000	9,750	19,000	20,000	5.30%
60282014	53320		Utilities-Heat	15,893	28,000	28,000	13,130	28,000	29,500	5.40%
60282014	53330		Utilities-Water	12,589	7,500	7,500	8,334	7,500	8,000	6.70%
60282014	53360		External Communication Service	401	1,000	1,000	863	1,000	1,000	0.00%
60282014	53460		Miscellaneous Expenses	179	500	500	216	500	500	0.00%
60282014	53800		Education/Training/Conferences	3,464	3,000	3,000	795	3,000	3,000	0.00%
60282014	53810		Travel	-	1,000	1,000	784	1,000	1,000	0.00%
60282014	54100		Building Repairs & Maintenance	11,616	-	8,850	10,200	8,850	-	0.00%
60282014	54200		Equipment Repairs & Maintenan	-	-	-	(382)	-	-	0.00%
60282014	54300		Grounds Repairs & Maintenance	775	-	-	375	-	-	0.00%
60282014	54500		Software Maintenance	17,283	42,500	42,500	5,480	42,500	44,500	4.70%
60282014	56300		Depreciation	55,550	56,000	56,000	39,600	56,000	56,000	0.00%
60282021	52100		Professional Services	2,219	3,000	3,000	-	3,000	3,000	0.00%
60282021	52120		Audit Services	955	2,000	2,000	-	2,000	2,000	0.00%
60282021	52170		General Liability Insurance	57,790	57,000	57,000	58,337	57,000	56,000	-1.80%
60282021	52215		Waste Disposal	1,037	-	-	-	-	-	0.00%
60282021	52290		Management Fee	17,092	18,000	18,000	-	18,000	17,500	-2.80%
60282021	52300		City Services	15,475	19,000	19,000	-	19,000	18,500	-2.60%
60282021	53100		Office Supplies	622	500	500	-	500	500	0.00%
60282021	53110		Postage & Shipping	223	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282021	53160		Copying & Printing	46	500	500	-	500	500	0.00%
60282021	53200		Work Supplies	922	1,500	1,500	-	1,500	1,500	0.00%
60282021	53210		Janitorial Supplies	326	500	500	-	500	500	0.00%
60282021	53235		Tires & Tubes	1,690	3,500	3,500	1,570	3,500	3,500	0.00%
60282021	53240		Direct Clothing expenses	4,132	2,500	2,500	1,095	2,500	2,500	0.00%
60282021	53265		Memberships	500	-	-	-	-	-	0.00%
60282021	53280		Fuel Oils & Fluids	1,080	500	500	1,060	500	500	0.00%
60282021	53300		Utilities	272	500	500	-	500	500	0.00%
60282021	53315		Utilities-Electric	2,144	2,500	2,500	-	2,500	2,500	0.00%
60282021	53320		Utilities-Heat	1,678	4,500	4,500	-	4,500	4,500	0.00%
60282021	53330		Utilities-Water	1,697	1,000	1,000	-	1,000	1,000	0.00%
60282021	53360		External Communication Service	2,428	1,500	1,500	2,145	1,500	1,500	0.00%
60282021	53460		Miscellaneous Expenses	19	3,500	3,500	-	3,500	3,500	0.00%
60282021	53800		Education/Training/Conferences	366	-	-	-	-	-	0.00%
60282021	54100		Building Repairs & Maintenance	6,422	8,500	8,500	-	8,500	8,500	0.00%
60282021	54200		Equipment Repairs & Maintenance	15,861	20,000	23,689	13,762	23,689	19,500	-2.50%
60282021	54300		Grounds Repairs & Maintenance	1,127	1,000	1,000	-	1,000	1,000	0.00%
60282021	54500		Software Maintenance	8,029	10,000	10,000	5,170	10,000	10,000	0.00%
60282021	56300		Depreciation	63,116	63,000	63,000	27,000	63,000	63,000	0.00%
TOTAL	Bus Enterprise Operati			4,848,351	4,664,000	4,706,001	3,572,658	4,706,767	5,034,000	7.90%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282012	55300		I/S Garage Fuel	3,274	4,500	4,500	4,743	4,500	5,100	13.30%
60282014	55100		I/S Building Occupancy	2,196	2,490	2,490	1,868	2,490	2,691	8.10%
60282014	55200		I/S City Telephone System	2,211	2,500	2,500	1,250	2,500	2,500	0.00%
60282014	55400		I/S Information Systems	35,667	51,005	51,005	38,254	51,005	76,289	49.60%
60282021	55100		I/S Building Occupancy	244	142	142	106	142	-	-100.00%
60282021	55200		I/S City Telephone System	534	500	500	250	500	500	0.00%
60282021	55300		I/S Garage Fuel	30,747	48,000	48,000	33,992	48,000	56,900	18.50%
60282021	55400		I/S Information Systems	6,767	3,000	3,000	4,093	3,000	3,000	0.00%
TOTAL	Bus Enterprise I/S			81,640	112,137	112,137	84,556	112,137	146,980	31.10%
60282011	57200		Building Improvements	-	275,000	275,000	14,500	275,000	35,000	-87.30%
60282011	57300		Equipment	-	575,000	575,160	130,593	575,160	37,200	-93.50%
60282011	57310		Equipment-Vehicles	-	1,426,591	3,074,449	900,711	2,324,449	-	-100.00%
60282011	57310	82001	Equipment-Vehicles-VW	-	6,240,000	6,240,000	5,732,312	6,240,000	-	-100.00%
60282011	57310	82002	Equipment-Vehicles-Low No	-	3,075,000	3,075,000	2,561,435	3,075,000	-	-100.00%
60282011	57310	82003	Equipment-Vehicles-VW2	-	-	-	1,381,993	-	-	0.00%
60282011	57310	82004	Equipment-Vehicles	-	-	921,334	1,088,733	921,334	-	0.00%
TOTAL	Bus Enterprise Outlay			-	11,591,591	14,160,943	11,810,277	13,410,943	72,200	-99.40%
GRAND TOTAL				\$ 10,626,162	\$ 21,737,545	\$ 24,348,898	\$ 19,572,200	\$ 23,599,664	\$ 11,389,879	-47.60%

TRANSIT DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282	41110		Property Taxes	1,480,083	782,000	782,000	782,000	782,000	782,000	0.00%
TOTAL	Taxes			1,480,083	782,000	782,000	782,000	782,000	782,000	0.00%
60282011	43310	82002	Fed Grant-Transit Low No	-	3,075,000	3,075,000	-	3,075,000	-	-100.00%
60282011	43691	82001	State Grant-Transit-VW	-	6,240,000	6,240,000	-	6,240,000	-	-100.00%
60282021	43691		State Grant-Transit	94,000	86,000	86,000	101,513	86,000	101,500	18.00%
60282	43300		Federal Grant-Transit	5,324,860	3,987,489	3,987,489	967,918	3,987,489	5,268,832	32.10%
60282	43310		Federal Grant-Transit Capital	-	1,686,591	1,686,591	710,619	1,686,591	-	-100.00%
60282	43310	82004	Federal Grant-Transit Capital	-	-	-	730,171	-	-	0.00%
60282	43691		State Grant-Transit	2,063,546	1,923,500	1,923,500	483,175	1,923,500	1,932,706	0.50%
TOTAL	Intergovern Revenues			7,482,406	16,998,580	16,998,580	2,993,396	16,998,580	7,303,038	-57.00%
60282021	46350		Dart Farebox	42,613	108,000	108,000	56,018	108,000	81,500	-24.50%
60282	46350		Farebox	206,172	443,386	443,386	239,037	443,386	387,820	-12.50%
60282	46351		Fares-Passes	101,477	176,511	176,511	108,392	176,511	147,304	-16.50%
60282	46352		Fares-Tickets	44,910	98,850	98,850	45,675	98,850	58,410	-40.90%
60282	46353		Fares-School District	208,532	128,218	128,218	175	-	150,000	17.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60282	46354		Fares-Commuter	90,826	74,500	74,500	60,637	74,500	65,508	-12.10%
60282	46910		Miscellaneous Fees-Enterprise	6,351	6,000	6,000	3,180	6,000	-	-100.00%
TOTAL	Charges for Services			700,882	1,035,465	1,035,465	513,114	907,247	890,542	-14.00%
60282	47391		Intergov Charges-Enterprise	380,400	380,000	380,000	-	380,000	380,000	0.00%
60282	47401		Transit Services	506,339	440,000	440,000	383,108	440,000	427,699	-2.80%
TOTAL	Intgov Chgs for Svcs			886,739	820,000	820,000	383,108	820,000	807,699	-1.50%
60282	48691		Advertising Revenue	26,825	44,000	44,000	38,775	44,000	53,900	22.50%
60282	48692		Insurance Rebates	105,500	105,500	105,500	100,135	105,500	105,500	0.00%
60282	48910		Over/Short	-	-	-	575	-	-	0.00%
TOTAL	Miscellaneous Revenue			132,325	149,500	149,500	139,485	149,500	159,400	6.60%
60282	49240		Transfer from Cap Projects	350,449	590,000	1,340,000	-	590,000	72,200	-87.80%
TOTAL	Other Finance Sources			350,449	590,000	1,340,000	-	590,000	72,200	-87.80%
GRAND TOTAL				\$ 11,032,884	\$ 20,375,545	\$ 21,125,545	\$ 4,811,103	\$ 20,247,327	\$ 10,014,879	-50.80%

PARKING SYSTEM

Fund: 603-Parking System Enterprise	Department: 83-Parking System
Function: 40-Public Works	Orgs: 60383

MISSION STATEMENT

Encourage the use and development of Racine’s commercial districts by providing and allocating parking spaces for motor vehicles and collecting parking fee revenue by the most efficient means.

FUNCTION

The Parking System is an enterprise which regulates parking in the various business districts. This enterprise is responsible for the installation and maintenance of revenue collection equipment (both on and off street); oversight of the mobile payment app; the maintenance of parking lots and ramps under the jurisdiction of the Parking System including ground maintenance, cleaning, general maintenance and snow removal; and the collection of hourly, daily, and monthly fees. The Parking System is regulated by the Public Works and Services Committee with the general operation of the system being overseen by the Commissioner of Public Works.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Supported downtown development efforts.
2. Developed plans to encourage the use of the phone app on Wisconsin Ave.
3. Researched alternative technologies and management arrangements for parking business units.
4. Reduced parking field staff from four to two.

2022 STRATEGIC INITIATIVES

1. Continue reinventing how we collect revenue from on-street and surface parking lot parking spaces with fewer staff.
2. Remaining initiatives from the 2019 Downtown Pedestrians, Plaza, and Parking Plan, include promoting ramp parking through signage and increasing parking rates on Main. St.; providing free parking at the library.

PARKING SYSTEM

Fund: 603-Parking System Enterprise	Department: 83-Parking System
Function: 40-Public Works	Orgs: 60383

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022.

1. Procurement of services to manage off-street facilities with existing Parking Access-Revenue Control (PARK) equipment.
2. Procurement of services to manage rental of all off-street facilities without existing Parking Access-Revenue Control (PARK) equipment.
3. Procurement of contracted services to provide snow & ice control for all off-street facilities within the Parking System, except abutting sidewalks & stairwells.

PARKING SYSTEM

Enterprise Fund Summary of Expenditures and Revenues

Fund: 603 - Parking System
Department 83 - Parking
Org: 60383

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original Budget</u>	<u>Revised Budget</u>	<u>Estimated</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
83EN1	Salaries & Fringes	\$ 406,862	\$ 320,407	\$ 320,407	\$ 320,407	\$ 305,855
83EN2	Operating Expenditures	828,744	852,600	907,898	907,898	1,160,560
83EN3	Inter-Departmental	63,473	228,629	228,629	228,629	228,911
83EN4	Capital Outlay	132,165	240,000	269,001	269,061	250,000
	Debt Service	-	-	-	-	-
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	\$ 1,431,244	\$ 1,641,636	\$ 1,725,935	\$ 1,725,995	\$ 1,945,326
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	49	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	59,272	59,272	59,272	75,000
	Charges for Services	563,056	950,000	950,000	950,000	842,882
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	10,644	13,000	13,000	13,000	1,000
	Other Financing Sources	-	79,364	79,364	79,364	486,444
		\$ 573,749	\$ 1,101,636	\$ 1,101,636	\$ 1,101,636	\$ 1,405,326
	Net Profit (Loss)	\$ (857,495)	\$ (540,000)	\$ (624,299)	\$ (624,359)	\$ (540,000)
	Non Cash Items:					
	Depreciation	\$ 536,042	\$ 540,000	\$ 540,000	\$ 540,000	\$ 540,000
	Compensated Absences	-	-	-	-	-
		\$ 536,042	\$ 540,000	\$ 540,000	\$ 540,000	\$ 540,000

PARKING DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60383	50100		Salaries	241,331	201,964	201,964	126,601	201,964	222,572	10.20%
60383	50200		Part Time Salaries	24,242	43,762	43,762	28,976	43,762	13,179	-69.90%
60383	50300		Overtime	6,738	10,000	10,000	373	10,000	-	-100.00%
60383	51010		FICA	20,038	16,731	16,731	11,589	16,731	18,037	7.80%
60383	51100		WRS	29,337	13,632	13,632	8,542	13,632	14,466	6.10%
60383	51200		Health Care	90,205	34,318	34,318	25,738	34,318	37,601	9.60%
60383	51300		Life Insurance	970	-	-	-	-	-	0.00%
60383	51900		Compensated Absences	(5,998)	-	-	-	-	-	0.00%
TOTAL	Parking Enterprise Salary and Fringe			406,862	320,407	320,407	201,819	320,407	305,855	-4.50%
60383	52100		Professional Services	113,391	120,000	120,000	70,121	120,000	130,120	8.40%
60383	52200		Contracted Services	3,249	2,000	57,298	265,920	57,298	299,840	0.00%
60383	52300		City Services	23,100	22,600	22,600	20,075	22,600	22,600	0.00%
60383	53100		Office Supplies	-	1,500	1,500	-	1,500	1,500	0.00%
60383	53200		Work Supplies	62,368	60,000	60,000	21,180	60,000	60,000	0.00%
60383	53300		Utilities	56,963	80,000	80,000	38,289	80,000	80,000	0.00%
60383	53600		Sales Tax	-	2,500	2,500	-	2,500	2,500	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60383	53800		Education/Training/Conferences	-	500	500	-	500	500	0.00%
60383	53810		Travel	-	1,000	1,000	-	1,000	1,000	0.00%
60383	54100		Building Repairs & Maintenance	7,802	2,500	2,500	2,745	2,500	2,500	0.00%
60383	54200		Equipment Repairs & Maintenanc	3,370	10,000	10,000	3,980	10,000	10,000	0.00%
60383	54300		Grounds Repairs & Maintenance	22,460	10,000	10,000	25,048	10,000	10,000	0.00%
60383	56300		Depreciation	536,042	540,000	540,000	-	540,000	540,000	0.00%
TOTAL	Parking Enterprise Operating			828,744	852,600	907,898	447,358	907,898	1,160,560	36.10%
60383	55100		I/S Building Occupancy	39,130	40,673	40,673	30,505	40,673	42,675	4.90%
60383	55200		I/S City Telephone System	700	500	500	250	500	500	0.00%
60383	55300		I/S Garage Fuel	3,089	5,200	5,200	2,340	5,200	5,900	13.50%
60383	55310		I/S Garage Labor	10,422	16,800	16,800	5,805	16,800	14,000	-16.70%
60383	55320		I/S Garage Materials	3,449	5,000	5,000	1,981	5,000	3,500	-30.00%
60383	55400		I/S Information Systems	6,684	6,956	6,956	5,217	6,956	8,836	27.00%
60383	55500		Equipment/Storage Rent	-	4,500	4,500	-	4,500	4,500	0.00%
60383	55600		Snow Removal	-	149,000	149,000	105,000	149,000	149,000	0.00%
TOTAL	Parking Enterprise Internal Service			63,473	228,629	228,629	151,099	228,629	228,911	0.10%
60383	57200		Building Improvements	57,987	205,000	234,001	209,271	234,061	250,000	22.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60383	57300		Equipment	74,178	-	-	43,270	-	-	0.00%
60383	57310		Equipment-Vehicles	-	35,000	35,000	33,031	35,000	-	-100.00%
TOTAL	Parking Enterprise Outlay			132,165	240,000	269,001	285,571	269,061	250,000	4.20%
GRAND TOTAL				\$ 1,431,244	\$ 1,641,636	\$ 1,725,935	\$ 1,085,847	\$ 1,725,995	\$ 1,945,326	18.50%

PARKING DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60383	41222		Sales Tax Discount	49	-	-	34	-	-	0.00%
TOTAL	Taxes			49	-	-	34	-	-	0.00%
60383	45130		Parking Fines	-	59,272	59,272	-	59,272	75,000	26.50%
60383	45222		Judgments/Damages-Parking	-	-	-	135	-	-	0.00%
TOTAL	Fines and Forfeiture			-	59,272	59,272	135	59,272	75,000	26.50%
60383	46330		Parking Ramp Charges	322,991	520,000	520,000	326,739	520,000	448,000	-13.80%
60383	46331		Parking Meter Charges	213,339	400,000	400,000	174,116	400,000	353,882	-11.50%
60383	46332		Parking Charges-Other	26,726	30,000	30,000	30,635	30,000	41,000	36.70%
TOTAL	Charges for Services			563,055	950,000	950,000	531,490	950,000	842,882	-11.30%
60383	48100		Interest Income	10,644	13,000	13,000	262	13,000	1,000	-92.30%
TOTAL	Miscellaneous Revenue			10,644	13,000	13,000	262	13,000	1,000	-92.30%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60383	49240		Transfer from Cap Projects	-	-	-	-	-	250,000	0.00%
60383	49300		Fund Balance Applied	-	79,364	79,364	-	79,364	236,444	197.90%
TOTAL	Other Finance Sources			-	79,364	79,364	-	79,364	486,444	512.90%
GRAND TOTAL				\$ 573,749	\$ 1,101,636	\$ 1,101,636	\$ 531,921	\$ 1,101,636	\$ 1,405,326	27.60%

STORM WATER UTILITY

Fund: 604-Storm Water Utility	Department: 84-Storm Water Utility
Function: 40-Public Works	Orgs: 60484-6048401

MISSION STATEMENT

The Storm Water Utility is a self-sustaining Enterprise Fund enacted in 2005 to ensure the storm sewer collection system is in a good state of repair to effectively treat and transport storm water runoff to the Root River and Lake Michigan and be in compliance with a WDNR issued Wisconsin Pollutant Discharge Elimination System (WPDES) permit meant to protect the health of our citizenry and environment.

FUNCTION

The Storm Water Utility account funds the capital cost of repair and replacement to the storm sewer collection system, treatment of storm water to remove Total Suspended Solids (TSS), maintenance activities related to storm sewer (street sweeping, catch basin cleaning, pond dredging, leaf collection and forestry), engineering, planning, detection/enforcement of illicit discharges and administrative costs.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. The Storm Water Utility continued with repairs and replacement to address the \$39M backlog of deficiencies in the collection system. This backlog represents just over 10% of the system replacement value estimated at \$380M.
2. The SWU has also been actively reviewing development plans for compliance with Chapter 98 of the municipal code relating to clean storm water discharges.
3. In 2020, the SWU also included both operating and capital costs of curb and gutter, a conveyance system for runoff.
4. In 2021, all grass cutting of City properties were expensed to the SWU.
5. In 2022, capital expenditures for fleet will be included for the Forestry Department.

2022 STRATEGIC INITIATIVES

The Storm Water Utility initiatives planned for 2022 include: capital investment in infrastructure, sound operating practices for maintaining collection and mitigation infrastructure to ensure clean storm water discharges; and continued engineering and planning for potential regulatory changes in permitting practices of the WDNR. New for 2022: \$50,000 for “storm event - tree debris cleanup” to collect private property tree damaged & discarded into public right-of-way.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. The Storm Water Utility rate for a typical residential home will be \$145.68 for 2022, about a 4.20% increase from the 2021 rate of \$139.81.

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STORM WATER UTILITY

Enterprise Fund Summary of Expenditures and Revenues

Fund: 604 - Storm Water Utility
Department 84 - Storm Water Utility
Org: 60484-6048401

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
84EN1	Salaries & Fringes	\$ 2,255,858	\$ 2,232,161	\$ 2,232,161	\$ 2,232,711	\$ 2,254,942
84EN2	Operating Expenditures	2,136,466	2,676,481	2,786,908	2,784,348	2,892,495
84EN3	Inter-Departmental	1,031,900	1,126,103	1,126,103	1,126,103	1,135,728
84EN4	Capital Outlay	242,820	2,527,000	3,003,935	3,112,471	2,810,000
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 5,667,044</u>	<u>\$ 8,561,745</u>	<u>\$ 9,149,107</u>	<u>\$ 9,255,633</u>	<u>\$ 9,093,165</u>
<u>Expenditures by Division</u>						
60484	Storm Water	\$ 4,598,599	\$ 7,356,196	\$ 7,881,698	\$ 7,990,234	\$ 7,696,463
6048401	Forestry	<u>1,068,445</u>	<u>1,205,549</u>	<u>1,267,409</u>	<u>1,265,399</u>	<u>1,396,702</u>
		<u>\$ 5,667,044</u>	<u>\$ 8,561,745</u>	<u>\$ 9,149,107</u>	<u>\$ 9,255,633</u>	<u>\$ 9,093,165</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	6,432,341	6,962,120	6,962,120	6,962,120	7,154,102
	Intergovernmental Charges for Services	2,730	-	-	-	-
	Miscellaneous Revenues	80,422	153,625	153,625	153,625	189,000
	Other Financing Sources	-	-	-	-	304,063
		<u>\$ 6,515,493</u>	<u>\$ 7,115,745</u>	<u>\$ 7,115,745</u>	<u>\$ 7,115,745</u>	<u>\$ 7,647,165</u>
	Net Profit (Loss)	\$ 848,449	\$ (1,446,000)	\$ (2,033,362)	\$ (2,139,888)	\$ (1,446,000)
	Non Cash Items:					
	Depreciation	\$ 1,448,686	\$ 1,446,000	\$ 1,446,000	\$ 1,446,000	\$ 1,446,000
	Compensated Absences	-	-	-	-	-
		<u>\$ 1,448,686</u>	<u>\$ 1,446,000</u>	<u>\$ 1,446,000</u>	<u>\$ 1,446,000</u>	<u>\$ 1,446,000</u>

STORM WATER UTILITY DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
6048401	50100		Full Time Salaries	480,726	477,918	477,918	346,821	477,918	484,667	1.40%
6048401	50200		Part Time Salaries	79,902	108,516	108,516	71,977	108,516	131,520	21.20%
6048401	50300		Overtime	350	-	-	225	-	5,000	0.00%
6048401	51010		FICA	41,901	44,860	44,860	31,073	44,860	47,522	5.90%
6048401	51100		WRS	35,204	35,338	35,338	24,846	35,338	33,771	-4.40%
6048401	51200		Health Care	126,360	84,240	84,240	63,180	84,240	84,240	0.00%
6048401	51600		Clothing Allowance	484	-	-	-	550	550	0.00%
6048401	51830	13003	Employee Reimbursement-Cyber	578	-	-	-	-	-	0.00%
60484	50100		Salaries	975,790	1,013,846	1,013,846	452,331	1,013,846	995,281	-1.80%
60484	50200		Part Time Salaries	6,978	5,062	5,062	3,090	5,062	15,379	203.80%
60484	50300		Overtime	20,276	5,000	5,000	2,869	5,000	-	-100.00%
60484	51010		FICA	73,303	77,941	77,941	33,237	77,941	77,312	-0.80%
60484	51100		WRS	165,995	68,436	68,436	30,730	68,436	64,695	-5.50%
60484	51200		Health Care	240,545	310,004	310,004	232,503	310,004	314,005	1.30%
60484	51300		Life Insurance	2,550	-	-	-	-	-	0.00%
60484	51810		Mileage	2,337	1,000	1,000	830	1,000	1,000	0.00%
60484	51900		Compensated Absences	2,579	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
TOTAL	Stormwater Salary & Fringe			2,255,858	2,232,161	2,232,161	1,293,711	2,232,711	2,254,942	1.00%
6048401	52200		Contracted Services	29,340	31,200	93,060	86,629	90,000	91,200	192.30%
6048401	52210		Property/Equipment Rental	78,200	78,200	78,200	19,550	78,200	78,200	0.00%
6048401	53100		Office Supplies	380	1,000	1,000	695	1,000	1,000	0.00%
6048401	53160		Copying & Printing	524	750	750	-	750	750	0.00%
6048401	53200		Work Supplies	9,389	9,520	9,520	6,079	9,520	9,520	0.00%
6048401	53200	50038	Work Supplies	2,550	-	-	-	-	-	0.00%
6048401	53230		Small Equipment	2,447	2,000	2,000	648	2,000	2,000	0.00%
6048401	53360		External Communication Service	3,700	3,700	3,700	3,675	3,700	3,700	0.00%
6048401	53800		Education/Training/Conferences	3,214	4,000	4,000	2,954	4,000	4,000	0.00%
6048401	53810		Travel	1,672	1,500	1,500	-	2,000	1,500	0.00%
6048401	54200		Equipment Repairs & Maintenanc	802	750	750	589	750	750	0.00%
6048401	54300		Grounds Repairs & Maintenance	3,400	3,400	3,400	3,120	3,400	3,400	0.00%
60484	52100		Professional Services	168,128	160,000	193,530	79,835	193,530	160,000	0.00%
60484	52160		Monitoring & Detection	30,062	51,500	66,138	43,177	66,138	51,500	0.00%
60484	52200		Contracted Services	14,800	-	-	-	-	-	0.00%
60484	52215		Waste Disposal	43,629	85,000	85,000	23,112	85,000	84,000	-1.20%
60484	52299		Outreach Services	9,475	12,000	12,000	8,475	12,000	14,000	16.70%
60484	52300		City Services	16,300	411,000	411,000	413,544	411,000	431,000	4.90%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60484	53100		Office Supplies	-	1,250	1,250	-	1,250	1,250	0.00%
60484	53160		Copying & Printing	-	1,250	1,250	-	1,250	1,250	0.00%
60484	53200		Work Supplies	7,081	110,286	110,686	33,317	110,686	170,300	54.40%
60484	53255		Licenses Permits & Fees	10,000	10,000	10,000	10,000	10,000	10,000	0.00%
60484	53265		Memberships	295	500	500	644	500	500	0.00%
60484	53300		Utilities	742	8,175	8,175	866	8,175	8,175	0.00%
60484	53360		External Communication Service	15,705	12,000	12,000	8,175	12,000	12,000	0.00%
60484	53430		Refunds	-	5,000	5,000	-	5,000	5,000	0.00%
60484	53800		Education/Training/Conferences	-	1,000	1,000	144	1,000	1,000	0.00%
60484	53810		Travel	-	500	500	-	500	500	0.00%
60484	54400		Infrastructure Repairs	235,944	225,000	225,000	55,257	225,000	300,000	33.30%
60484	56300		Depreciation	1,448,686	1,446,000	1,446,000	1,084,500	1,446,000	1,446,000	0.00%
TOTAL	Stormwater Operating			2,136,466	2,676,481	2,786,908	1,884,988	2,784,348	2,892,495	8.10%
6048401	55100		I/S Building Occupancy	2,833	35,657	35,657	26,743	35,657	37,412	4.90%
6048401	55300		I/S Garage Fuel	22,553	24,000	24,000	21,498	24,000	33,000	37.50%
6048401	55310		I/S Garage Labor	40,534	48,000	48,000	24,245	48,000	48,000	0.00%
6048401	55320		I/S Garage Materials	46,401	21,000	21,000	42,299	21,000	30,000	42.90%
60484	55100		I/S Building Occupancy	59,157	61,490	61,490	46,118	61,490	64,516	4.90%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60484	55300		I/S Garage Fuel	20,439	32,000	32,000	28,011	32,000	37,800	18.10%
60484	55310		I/S Garage Labor	119,683	136,000	136,000	87,099	136,000	125,000	-8.10%
60484	55320		I/S Garage Materials	66,122	68,000	68,000	54,749	68,000	63,000	-7.40%
60484	55500		Equipment/Storage Rent	654,179	699,956	699,956	490,297	699,956	697,000	-0.40%
TOTAL	Stormwater Enterprise			1,031,900	1,126,103	1,126,103	821,059	1,126,103	1,135,728	0.90%
6048401	57110		Land Improvements	55,000	190,000	190,000	166,028	190,000	115,000	-39.50%
6048401	57300		Equipment	-	-	-	-	-	150,000	0.00%
60484	57310		Equipment-Vehicles	168	252,000	252,000	242,505	252,000	285,000	13.10%
60484	57570		Storm Sewers	158,441	2,085,000	2,561,935	1,586,518	2,670,471	2,260,000	8.40%
60484	57900		Loss on sale of Assets	29,211	-	-	-	-	-	0.00%
TOTAL	Stormwater Enterprise			242,820	2,527,000	3,003,935	1,995,051	3,112,471	2,810,000	11.20%
GRAND TOTAL				\$ 5,667,044	\$ 8,561,745	\$ 9,149,107	\$ 5,994,809	\$ 9,255,633	\$ 9,093,165	6.20%

STORM WATER UTILITY DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60484	41222		Sales Tax Discount	0	-	-	4	-	-	0.00%
TOTAL	Taxes			0	-	-	4	-	-	0.00%
6048401	46720		Charges-Parks	3,548	-	-	1,450	-	-	0.00%
60484	46324		Storm Sewer Charges	6,428,593	6,962,120	6,962,120	3,447,806	6,962,120	7,154,102	2.80%
60484	46910		Miscellaneous Fees-Enterprise	200	-	-	-	-	-	0.00%
TOTAL	Charges for Services			6,432,341	6,962,120	6,962,120	3,449,256	6,962,120	7,154,102	2.80%
60484	47491		City Department Services	2,730	-	-	19,800	-	-	0.00%
TOTAL	Intgov Chgs for Svcs			2,730	-	-	19,800	-	-	0.00%
6048401	48309		Sale of Property-Other	-	-	-	-	-	15,000	0.00%
6048401	48500		Donations/Contributions	500	-	-	-	-	7,000	0.00%
6048401	48900		Miscellaneous Revenue	3,222	-	-	2,552	-	-	0.00%
60484	48100		Interest Income	76,490	10,000	10,000	18,003	10,000	10,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60484	48303		Sale of Property-Storm Water	-	23,625	23,625	87,635	23,625	3,000	-87.30%
60484	48900		Miscellaneous Revenue	211	120,000	120,000	-	120,000	154,000	28.30%
60484	48910		Over/Short	(1)	-	-	-	-	-	0.00%
TOTAL	Miscellaneous Revenue			80,422	153,625	153,625	108,189	153,625	189,000	23.00%
60484	49300		Fund Balance Applied	-	-	-	-	-	304,063	0.00%
TOTAL	Other Financ Sources			-	-	-	-	-	304,063	0.00%
GRAND TOTAL				\$ 6,515,493	\$ 7,115,745	\$ 7,115,745	\$ 3,577,249	\$ 7,115,745	\$ 7,647,165	7.50%

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CIVIC CENTRE

Fund: 606-Civic Centre	Department: 86-Civic Centre
Function: 50-Education and Recreation	Orgs: 60686

FUNCTION

The Racine Civic Centre is a combination of the Festival Park and Memorial Hall. Festival Park has indoor space of 18,000 square feet and approximately five acres of outdoor park event areas including the Paul P Harris Rotary Park. Memorial Hall is a historic facility that features 4 major event areas and a total of over 17,000 square feet. Nestled on the shored of Lake Michigan, the Racine Civic Centre offers the perfect setting for community events, weddings, banquets, concerts, meetings and more. The operations of the Racine Civic Centre are managed by Venuworks, a private management company.

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CIVIC CENTRE

Enterprise Fund Summary of Expenditures and Revenues

Fund: 606 - Civic Center
Department 86 - Civic Center
Org: 60686

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
86EN1	Salaries & Fringes	\$ -	\$ -	\$ -	\$ -	\$ -
86EN2	Operating Expenditures	642,643	661,000	661,097	661,097	649,000
86EN3	Inter-Departmental	-	-	-	-	-
86EN4	Capital Outlay	-	375,000	375,000	375,000	
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 642,643</u>	<u>\$ 1,036,000</u>	<u>\$ 1,036,097</u>	<u>\$ 1,036,097</u>	<u>\$ 649,000</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ 296,000	\$ 296,000	\$ 296,000	\$ 296,000	\$ 299,000
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	-	-	-	-	-
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	-	-	-	-	-
	Other Financing Sources	-	375,000	375,000	375,000	-
		<u>\$ 296,000</u>	<u>\$ 671,000</u>	<u>\$ 671,000</u>	<u>\$ 671,000</u>	<u>\$ 299,000</u>
	Net Profit (Loss)	\$ (346,643)	\$ (365,000)	\$ (365,097)	\$ (365,097)	\$ (350,000)
	Non Cash Items:					
	Depreciation	\$ 347,740	\$ 365,000	\$ 365,000	\$ 365,000	\$ 350,000
	Compensated Absences	-	-	-	-	-
		<u>\$ 347,740</u>	<u>\$ 365,000</u>	<u>\$ 365,000</u>	<u>\$ 365,000</u>	<u>\$ 350,000</u>

CIVIC CENTER DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60686	52285		Operational Subsidy	219,000	219,000	219,000	219,000	219,000	219,000	0.00%
60686	52290		Management Fee	75,903	77,000	77,097	96,739	77,097	80,000	3.90%
60686	56300		Depreciation	347,740	365,000	365,000	-	365,000	350,000	-4.10%
TOTAL	Civic Center Operating			642,643	661,000	661,097	315,739	661,097	649,000	-1.80%
60622	57110		Fest Park - Land Improvements	-	25,000	25,000	-	25,000	-	-100.00%
60686	57200		Building Improvements	-	350,000	350,000	-	350,000	-	-100.00%
TOTAL	Civic Center Outlay			-	375,000	375,000	-	375,000	-	-100.00%
GRAND TOTAL				\$ 642,643	\$ 1,036,000	\$ 1,036,097	\$ 315,739	\$ 1,036,097	\$ 649,000	-37.40%

CIVIC CENTER DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60686	41110		Property Taxes	296,000	296,000	296,000	296,000	296,000	299,000	1.00%
TOTAL	Taxes			296,000	296,000	296,000	296,000	296,000	299,000	1.00%
60686	49240		Transfer from Cap Projects	-	375,000	375,000	-	375,000	-	-100.00%
TOTAL	Other Financ Sources			-	375,000	375,000	-	375,000	-	-100.00%
GRAND TOTAL				\$ 296,000	\$ 671,000	\$ 671,000	\$ 296,000	\$ 671,000	\$ 299,000	-55.40%

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RADIO COMMUNICATION RESOURCES

Fund: 607-Radio Communication Resources Enterprise	Department: 87-Radio Communications
Function: 30-Public Safety	Orgs: 60787

MISSION STATEMENT

The City's Radio Communication Resources Department is responsible for developing, installing, and maintaining radio communication networks and equipment for Racine Police, Fire, EMS, DPW, as well as Racine County Joint Dispatch and many other governmental units and departments within the City and County of Racine. Our department is dedicated to providing high quality professional services at the lowest possible cost to ensure that dispatch and communication systems are secure, resilient, interoperable, and cost-effective to meet the needs of our public safety and governmental users. By coordinating county-wide wireless technology services within a single enterprise operation, we strive to maximize efficiencies, reduce technology system costs, foster inter-agency cooperation, and maintain radio interoperability.

FUNCTION

The Radio Communication Resources department is an element of the Racine Police Department reporting to the Chief of Police. Our department handles all wireless communication technology needs for the Racine Police Department, Racine County Joint Dispatch, and most public safety agencies within Racine County. Our duties include:

1. Managing the day-to-day operation, repair and maintenance of all PD, FD, DPW radio systems, communication networks and related equipment. Includes over 1200 portable and mobile radios and 47 radio base station transmitters at 20 locations across the City and County.
2. Maintain and ensure the proper operation of Racine County Communication Center dispatch console equipment, fire station alerting and severe weather siren activation systems.
3. Repair and troubleshooting of radio systems, microwave and fiber networks, portables, mobiles, towers, site facilities, and emergency backup systems.
4. This includes 24/7 response for radio system, dispatch center, and radio network issues.
5. Install, repair, troubleshoot, and maintain all squad car radio and technology equipment for the Racine Police Department, including lighting, sirens, radar, video, computer equipment, and body-worn cameras. Repair and maintain squad equipment for other client agencies as requested.
6. Provide training, technical support, design, engineering, long-term planning and project management services to public safety agencies based on their specific needs.
7. Manage Federal Communication Commission (FCC) licensing, registration, and compliance for all City, County, and Township radio frequencies, towers & facilities.

RADIO COMMUNICATION RESOURCES

Fund: 607-Radio Communication Resources Enterprise	Department: 87-Radio Communications
Function: 30-Public Safety	Orgs: 60787

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Completion of Racine Police Department digital radio upgrade project.
2. Work with RCCC Joint Dispatch to replace microwave transport networks at several sites as part of a multi-year technology replacement project.
3. Retrofit and integrate new technology network modems and squad video equipment (body-worn camera docks into existing RAPID squads.

2022 STRATEGIC INITIATIVES

1. Continue development of long-term technology upgrade planning for first-responder communication equipment, networks, and dispatch within the City and County.
2. Continue retrofits/upgrades of new technology wireless modems, license plate readers, radar, and squad video systems/body-worn camera docks into RAPID squads.
3. Continue to review existing channels, equipment, sites and functions, and evaluating future first-responder / stakeholder needs for voice and data services.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

No significant budgetary changes are anticipated for 2022



2022 Goal-Setting Statement

Department Name: Radio Communication Resources

Department Head/Staff Name(s): Chief Maurice Robinson/ Deputy Chief Jessie Metoyer

Goal Statement #1

Continue development of long-term technology upgrade planning for first-responder communication equipment, networks, and dispatch within the City and County.

Goal Statement #2

Continue retrofits/upgrades of new technology wireless modems, license plate readers, radar, and squad video systems/body-worn camera docks into RAPD squads.

Goal Statement #3

Continue to review existing channels, equipment, sites and functions, and evaluating future first-responder / stakeholder needs for voice and data services.

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RADIO COMMUNICATION RESOURCES

Enterprise Fund Summary of Expenditures and Revenues

Fund: 607 - Radio Communications
Department 87 - Radio Tower
Org: 60787-6078703

		2020	2021	2021	2021	2022
		<u>Actual</u>	<u>Original Budget</u>	<u>Revised Budget</u>	<u>Estimated</u>	<u>Budget</u>
<u>Expenditures by Appropriation Unit</u>						
87EN1	Salaries & Fringes	\$ 236,548	\$ 202,980	\$ 202,980	\$ 202,980	\$ 200,469
87EN2	Operating Expenditures	40,573	58,620	58,620	58,620	48,620
87EN3	Inter-Departmental	3,529	4,305	4,305	4,305	6,789
87EN4	Capital Outlay	-	-	-	-	-
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	\$ 280,650	\$ 265,905	\$ 265,905	\$ 265,905	\$ 255,878
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	298,444	208,705	208,705	208,705	198,530
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	-	-	-	-	-
	Intergovernmental Charges for Services	-	-	-	-	-
	Miscellaneous Revenues	52,066	57,200	57,200	57,200	47,848
	Other Financing Sources	-	-	-	-	-
		\$ 350,510	\$ 265,905	\$ 265,905	\$ 265,905	\$ 246,378
	Net Profit (Loss)	\$ 69,860	\$ -	\$ -	\$ -	\$ (9,500)
	Non Cash Items:					
	Depreciation	\$ 7,743	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500
	Compensated Absences	-	-	-	-	-
		\$ 7,743	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500

RADIO TOWER DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60787	50100		Salaries	152,852	152,007	152,007	92,614	152,007	150,140	-1.20%
60787	50300		Overtime	18,997	8,000	8,000	2,861	8,000	8,000	0.00%
60787	51010		FICA	12,911	11,628	11,628	6,903	11,628	11,485	-1.20%
60787	51100		WRS	14,117	10,260	10,260	6,009	10,260	9,759	-4.90%
60787	51200		Health Care	34,278	21,060	21,060	15,795	21,060	21,060	0.00%
60787	51300		Life Insurance	589	-	-	-	-	-	0.00%
60787	51810		Mileage	-	25	25	-	25	25	0.00%
60787	51900		Compensated Absences	2,805	-	-	-	-	-	0.00%
TOTAL	Radio Tower Salary			236,548	202,980	202,980	124,182	202,980	200,469	-1.20%
60787	52300		City Services	3,900	1,900	1,900	175	1,900	1,900	0.00%
60787	53100		Office Supplies	25	30	30	14	30	30	0.00%
60787	53110		Postage & Shipping	132	200	200	202	200	200	0.00%
60787	53200		Work Supplies	1,372	525	525	221	525	525	0.00%
60787	53210		Janitorial Supplies	144	100	100	37	100	100	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
60787	53265		Memberships	96	100	100	-	100	100	0.00%
60787	53300		Utilities	9,148	9,240	9,240	6,669	9,240	9,240	0.00%
60787	53360		External Communication Service	-	2,050	2,050	552	2,050	2,050	0.00%
60787	54100		Building Repairs & Maintenance	417	475	475	-	475	475	0.00%
60787	54200		Equipment Repairs & Maintenance	17,596	30,500	30,500	22,865	30,500	20,500	-32.80%
60787	56200		Contingency	-	4,000	4,000	-	4,000	4,000	0.00%
60787	56300		Depreciation	7,743	9,500	9,500	-	9,500	9,500	0.00%
TOTAL Radio Tower Operating				40,573	58,620	58,620	30,736	58,620	48,620	-17.10%
60787	55300		I/S Garage Fuel	332	400	400	198	400	600	50.00%
60787	55310		I/S Garage Labor	-	-	-	60	-	300	0.00%
60787	55320		I/S Garage Materials	-	-	-	-	-	300	0.00%
60787	55400		I/S Information Systems	3,197	3,905	3,905	2,929	3,905	5,589	43.10%
TOTAL Radio Tower I/S				3,529	4,305	4,305	3,187	4,305	6,789	57.70%
GRAND TOTAL				\$ 280,650	\$ 265,905	\$ 265,905	\$ 158,105	\$ 265,905	\$ 255,878	-3.80%

RADIO TOWER DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
6078702	47391		Intergov Charges-Ent County	42,340	51,575	51,575	28,611	51,575	40,000	-22.40%
6078703	47391		Intergov Charges-Ent Other Mun	9,446	8,600	8,600	2,112	8,600	10,000	16.30%
60787	47491		City Department Services	246,658	148,530	148,530	53,878	148,530	148,530	0.00%
TOTAL	Intgov Chgs for Svcs			298,444	208,705	208,705	84,601	208,705	198,530	-4.90%
60787	48100		Interest Income	15,970	10,450	10,450	3,560	10,450	1,098	-89.50%
60787	48920		Part Sales	36,096	46,750	46,750	35,925	46,750	46,750	0.00%
TOTAL	Miscellaneous Revenue			52,066	57,200	57,200	39,485	57,200	47,848	-16.30%
GRAND TOTAL				\$ 350,510	\$ 265,905	\$ 265,905	\$ 124,086	\$ 265,905	\$ 246,378	-7.30%

WATER UTILITY

Utility Fund Summary of Expenditures and Revenues

	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>					
Salaries & Fringes	\$ 3,610,331	\$ 3,998,000	\$ 3,998,000	\$ 3,400,000	\$ 4,106,000
Operating Expenditures	15,616,353	15,265,000	15,265,000	15,179,000	15,696,000
Inter-Departmental	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Other Financing Uses	1,563,085	1,437,000	1,437,000	1,993,000	1,698,000
Total Expenditures	<u>\$ 20,789,769</u>	<u>\$ 20,700,000</u>	<u>\$ 20,700,000</u>	<u>\$ 20,572,000</u>	<u>\$ 21,500,000</u>
<u>Revenues by Category</u>					
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Charges for Services	21,422,304	22,782,123	22,782,123	21,882,000	22,782,123
Intergovernmental Charges for Services	-	-	-	-	-
Miscellaneous Revenues	381,803	1,317,174	1,317,174	72,000	1,167,735
Other Financing Sources	-	-	-	-	-
	<u>\$ 21,804,107</u>	<u>\$ 24,099,297</u>	<u>\$ 24,099,297</u>	<u>\$ 21,954,000</u>	<u>\$ 23,949,858</u>
Net Profit (Loss)	\$ 1,014,338	\$ 3,399,297	\$ 3,399,297	\$ 1,382,000	\$ 2,449,858
Non Cash Items:					
Depreciation/Amortization	\$ 5,495,192	\$ 5,200,000	\$ 5,200,000	\$ 5,500,000	\$ 5,600,000
Compensated Absences	-	-	-	-	-
	<u>\$ 5,495,192</u>	<u>\$ 5,200,000</u>	<u>\$ 5,200,000</u>	<u>\$ 5,500,000</u>	<u>\$ 5,600,000</u>

RACINE WATER UTILITY
2022 Adopted Details of Revenue Budget

ACCOUNT	2020 Actual	2021 Budget	2021 thru 6/30	2021 Projected	Adopted 2022 Budget	21 vs 22 Budget
<u>Operating Revenue</u>						
Misc. Metered Sales	\$146,420	\$170,000	\$2,990	\$150,000	\$150,000	
Residential	9,032,853	9,300,000	4,419,259	9,100,000	9,250,000	
Commercial	1,617,504	2,300,000	877,106	1,800,000	2,000,000	
Multi Family Residential	1,493,913	1,700,000	845,351	1,800,000	1,800,000	
Industrial	3,460,030	3,700,000	1,435,074	3,100,000	3,400,000	
Public Authority	809,997	1,100,000	437,802	900,000	1,000,000	
Wholesale	1,291,673	1,500,000	688,782	1,500,000	1,500,000	
Private Fire Protection	290,819	300,000	145,958	300,000	300,000	
Public Fire Protection	2,626,938	1,900,000	1,178,771	2,500,000	2,600,000	
Rents from Water Properties	240,168	250,000	147,584	250,000	250,000	
Return on Invest. On Meters	72,864	100,000	36,432	75,000	100,000	
Laboratory Test Fees	6,480	10,000	1,620	7,000	10,000	
Search Revenues	33,776	30,000	14,805	30,000	30,000	
Other Water Revenues	12,379	22,123	13,935	20,000	22,123	
Late Payment Fees	286,490	400,000	106,231	350,000	370,000	
TOTAL	\$21,422,304	\$22,782,123	\$10,351,700	\$21,882,000	\$22,782,123	0.0%
<u>Other Income</u>						
Interest Income	45,830	75,000	20,567	47,000	45,000	
Insurance Dividends	37,171	25,000		25,000	25,000	
Connection Charge Income	298,802	1,217,174	35,686		1,097,735	
TOTAL	\$381,803	\$1,317,174	\$56,253	\$72,000	\$1,167,735	-11.3%
Total Revenues	\$21,804,107	\$24,099,297	\$10,407,953	\$21,954,000	\$23,949,858	-0.6%

RACINE WATER UTILITY
2022 Adopted Operation & Maintenance Budget

ACCOUNT	2020 Actual	2021 Budget	2021 6/30/2021	2021 Projected	Adopted 2022	21 vs 22 Budget
<u>A. PERSONNEL SERVICES</u>						
Salaries & Wages	\$3,610,331	\$3,998,000	\$1,604,611	\$3,400,000	\$4,106,000	2.7%
<u>B. CONTRACTUAL</u>						
Equipment Maintenance	\$122,431	\$177,000	\$29,010	\$150,000	\$180,000	1.7%
Building Maintenance	53,951	114,000	17,030	100,000	93,000	-18.4%
Vehicle Maintenance	70,082	50,000	36,589	73,000	55,000	10.0%
Telephone	24,235	25,000	11,210	22,000	26,000	4.0%
Natural Gas Service	92,350	125,000	77,275	119,000	125,000	0.0%
Electric Service	727,655	750,000	340,439	738,000	760,000	1.3%
Residuals Management	362,782	350,000	251,314	319,000	350,000	0.0%
Street Repairs by Others	387,275	375,000	551	380,000	400,000	6.7%
Main, Meter & Service Maint. by Other	540,230	163,000	110,381	200,000	105,000	-35.6%
Professional Services	510,240	398,000	227,916	425,000	325,000	-18.3%
Technology Support Contracts	107,710	110,000	97,375	150,000	120,000	9.1%
Water Tank Maintenance	321,890	300,000	149,685	299,000	260,000	-13.3%
TOTAL	\$3,320,830	\$2,937,000	\$1,348,774	\$2,975,000	\$2,799,000	-4.7%
<u>C. MATERIALS & SUPPLIES</u>						
Operational Chemicals	\$312,070	\$343,000	\$140,370	\$281,000	\$380,000	10.8%
Pipe & Fittings	65,619	100,000	39,992	80,000	85,000	-15.0%
Meter Parts & Supplies	11,760	48,000	15,021	30,000	45,000	-6.3%
Gasoline & Diesel Fuels	46,043	65,000	31,413	63,000	75,000	15.4%
Office Supplies	26,831	25,000	14,474	26,000	26,000	4.0%
Custodial Supplies	15,610	17,000	7,192	14,000	17,000	0.0%
Laboratory Supplies	41,824	40,000	16,993	34,000	36,000	-10.0%
Equipment Supplies	74,097	82,000	42,805	86,000	89,000	8.5%
Building Supplies	70,797	62,000	39,557	79,000	62,000	0.0%
Construction Supplies	35,820	35,000	13,542	27,000	35,000	0.0%
Street Repair Supplies	87,146	90,000	42,704	85,000	100,000	11.1%
Postage	39,981	45,000	15,411	40,000	45,000	0.0%
Safety Supplies	22,056	22,000	7,171	14,000	22,000	0.0%
Computer & PLC Supplies	38,400	50,000	23,993	48,000	50,000	0.0%
TOTAL	\$888,054	\$1,024,000	\$450,639	\$907,000	\$1,067,000	4.2%

RACINE WATER UTILITY
2022 Adopted Operation & Maintenance Budget

ACCOUNT	2020 Actual	2021 Budget	2021 6/30/2021	2021 Projected	Adopted 2022	21 vs 22 Budget
<u>D. ADMINISTRATIVE & GENERAL</u>						
Liability Payments	\$6,000	\$20,000	\$0	\$0	\$20,000	0.0%
Property & Liability Insurance	67,828	70,000	33,914	82,000	83,000	18.6%
Workers Compensation Ins.	118,788	125,000	65,763	127,000	135,000	8.0%
Medical Expenditures	1,408,798	1,700,000	811,655	1,623,000	1,700,000	0.0%
Life Insurance	15,492	18,000	7,073	14,000	17,000	-5.6%
Wisconsin Retirement	344,341	366,000	122,097	244,000	366,000	0.0%
Public Notice & Education	6,521	14,000	8,324	12,000	14,000	0.0%
Dues, Publications, & Travel	12,953	18,000	3,559	12,000	18,000	0.0%
Office Rent	31,887	33,000	16,583	33,000	34,000	3.0%
Storm Water Fees	12,393	14,000	7,899	14,000	15,000	7.1%
PSC Expenses	75,980	20,000	-	-	10,000	-50.0%
TOTAL	\$2,100,981	\$2,398,000	\$1,076,867	\$2,161,000	\$2,412,000	0.6%
<u>E. OTHER EXPENSES</u>						
Real Estate Tax	\$3,271,563	\$3,350,000	\$1,663,426	\$3,327,000	\$3,450,000	3.0%
FICA Tax	312,693	334,000	142,838	286,000	345,000	3.3%
PSC Remainder Tax	22,466	22,000		23,000	23,000	4.5%
TOTAL	\$3,606,721	\$3,706,000	\$1,806,264	\$3,636,000	\$3,818,000	3.0%
<u>SUMMARY</u>						
A. Personnel Service	\$3,610,331	\$3,998,000	\$1,604,611	\$3,400,000	\$4,106,000	2.7%
B. Contractual Service	3,320,830	2,937,000	1,348,774	2,975,000	2,799,000	-4.7%
C. Materials & Supplies	888,054	1,024,000	450,639	907,000	1,067,000	4.2%
D. Administrative & General	2,100,981	2,398,000	1,076,867	2,161,000	2,412,000	0.6%
E. Other Expenses	3,606,721	3,706,000	1,806,264	3,636,000	3,818,000	3.0%
TOTALS	\$13,526,918	\$14,063,000	\$6,287,156	\$13,079,000	\$14,202,000	1.0%

RACINE WATER UTILITY
Capital Improvement Program 2022 - 2026
Adopted

	2022	2023	2024	2025	2026	Total	Funding
<u>GENERAL PLANT</u>							
1 Roof Replacement	\$0	\$200,000	\$205,000	\$0	\$0	\$405,000	Revenue
2 Lab Countertop Dish-Glassware Cleaning Unit	\$8,000	\$0	\$0	\$0	\$0	8,000	Revenue
3 Generator Building Heating Unit	10,000	-	-	-	-	10,000	Revenue
4 Pretreatment Building Basin 1 Mixer Unit	25,000	-	-	-	-	25,000	Revenue
5 Filter Plant Valve Actuator Replacement	80,000	-	-	-	-	80,000	Revenue
6 Low Lift Pump/VFD/Motor Replacement	700,000	700,000	-	-	-	1,400,000	Revenue Bond
	<u>\$823,000</u>	<u>\$900,000</u>	<u>\$205,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,928,000</u>	
<u>AUTOMOTIVE</u>							
1 Utility Trucks	\$178,000	\$0	\$87,000	\$0	\$215,000	\$480,000	Revenue
2 Pickup/SUVs	35,000	35,000	-	-	-	70,000	Revenue
3 Vans	-	28,000	-	85,000	66,000	179,000	Revenue
4 Dump Trucks	-	200,000	-	-	-	200,000	Revenue
5 Electric Vehicle Charging Station	7,000	-	-	-	-	7,000	Revenue
5 Backhoe/Loader	-	-	-	-	-	-	Revenue
	<u>\$220,000</u>	<u>\$263,000</u>	<u>\$87,000</u>	<u>\$85,000</u>	<u>\$281,000</u>	<u>\$936,000</u>	
<u>WATER TREATMENT</u>							
1 SCADA & Process Controls	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	Revenue
2 Filter Plant Rehab (w/ Roof Trusses)	100,000	712,500	712,500	712,500	712,500	2,950,000	Revenue
3 Membrane Module Replacement	500,000	500,000	500,000	500,000	500,000	2,500,000	Revenue
4 Anthracite Media Replenishment	-	-	40,000	-	-	40,000	Revenue
5 On-line Water Quality Monitors	15,000	15,000	15,000	15,000	15,000	75,000	Revenue
	<u>\$665,000</u>	<u>\$1,277,500</u>	<u>\$1,317,500</u>	<u>\$1,277,500</u>	<u>\$1,277,500</u>	<u>\$5,815,000</u>	
<u>METERS</u>							
1 Meter Replacement	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000	Revenue
<u>DISTRIBUTION SYSTEM</u>							
1 Watermain Replacement	\$2,500,000	\$2,520,000	\$2,650,000	\$2,780,000	\$2,920,000	\$13,370,000	Revenue Bond
2 Hwy 20 WM-West Blvd to Marquette (DOT)	-	-	-	-	1,000,000	1,000,000	Revenue Bond
3 Green Bay Rd - Hwy 20 to Hwy 11 (DOT)	-	-	2,500,000	-	-	2,500,000	Revenue Bond
4 Closing Loops & 3" Main Repl	100,000	100,000	100,000	100,000	100,000	500,000	Revenue
5 Lead Service Replacement-Public Side Only	1,000,000	500,000	500,000	500,000	500,000	3,000,000	Revenue Bond
6 Valve Replacement	50,000	50,000	50,000	50,000	50,000	250,000	Revenue
7 Hydrant Replacement	25,000	25,000	25,000	25,000	25,000	125,000	Revenue
8 Locators - Meter Dept	7,000	-	-	-	-	7,000	Revenue
9 Trimble Handheld Units & Tablet	28,000	16,000	-	-	-	44,000	Revenue
10 Hydrant Backflow Preventers	10,000	10,000	-	-	-	20,000	Revenue
11 **Oversizing - Watermains (Regional OS)	-	100,000	100,000	100,000	100,000	400,000	REC
12 12" WM Water St (Marquette to Grand)	-	-	-	350,000	-	350,000	Revenue
13 12" WM Lake Ave (8th St to 10th St) (9)	-	-	-	-	380,000	380,000	Revenue
14 42" WM Main St to Perry Tank-3 phases (17.0)	10,000,000	-	-	-	-	10,000,000	Revenue Bond
	<u>\$13,720,000</u>	<u>\$3,321,000</u>	<u>\$5,925,000</u>	<u>\$3,905,000</u>	<u>\$5,075,000</u>	<u>\$31,946,000</u>	
TOTAL COST	\$15,828,000	\$6,161,500	\$7,934,500	\$5,667,500	\$7,033,500	\$42,625,000	

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WASTEWATER UTILITY

Utility Fund Summary of Expenditures and Revenues

	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>					
Salaries & Fringes	\$ 3,118,045	\$ 3,241,000	\$ 3,241,000	\$ 2,800,000	\$ 3,424,000
Operating Expenditures	8,031,465	8,765,964	8,765,964	8,979,000	8,984,911
Inter-Departmental	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Other Financing Uses	845,266	684,000	684,000	679,000	528,000
Total Expenditures	<u>\$ 11,994,776</u>	<u>\$ 12,690,964</u>	<u>\$ 12,690,964</u>	<u>\$ 12,458,000</u>	<u>\$ 12,936,911</u>
<u>Revenues by Category</u>					
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Charges for Services	12,867,152	12,172,497	12,172,497	11,857,000	12,975,908
Intergovernmental Charges for Services	-	-	-	-	-
Miscellaneous Revenues	2,474,153	2,183,352	2,183,352	2,131,750	2,026,820
Other Financing Sources	-	-	-	-	-
	<u>\$ 15,341,305</u>	<u>\$ 14,355,849</u>	<u>\$ 14,355,849</u>	<u>\$ 13,988,750</u>	<u>\$ 15,002,728</u>
Net Profit (Loss)	\$ 3,346,529	\$ 1,664,885	\$ 1,664,885	\$ 1,530,750	\$ 2,065,817
Non Cash Items:					
Depreciation/Amortization	\$ 2,246,123	\$ 2,246,964	\$ 2,246,964	\$ 2,250,000	\$ 2,264,911
Compensated Absences	-	-	-	-	-
	<u>\$ 2,246,123</u>	<u>\$ 2,246,964</u>	<u>\$ 2,246,964</u>	<u>\$ 2,250,000</u>	<u>\$ 2,264,911</u>

RACINE WASTEWATER UTILITY
2022 Adopted Details of Revenue Budget

ACCOUNT	2020 Actual	2021 Budget	2021 thru 6/30	2021 Projected	Adopted 2022 Budget	21 vs 22 Budget
<u>Operating Revenue</u>						
Residential	\$3,364,516	\$3,200,000	\$1,874,369	\$3,700,000	\$3,800,000	
Commercial	892,311	750,000	371,559	750,000	1,000,000	
Industrial	453,979	400,000	182,673	400,000	500,000	
Public Authority	352,756	350,000	109,158	350,000	400,000	
Multi Family	844,617	750,000	377,025	750,000	1,000,000	
Other Municipalities	6,507,759	6,200,000	1,462,670	5,400,000	5,700,000	
Lab Test Fees	94,329	100,000	12,918	90,000	100,000	
Pretreatment Permit Fees	77,978	70,000	81,679	82,000	90,000	
Hauled Waste Revenue	7,596	10,000	2,958	8,000	10,000	
Landfill Leachate Revenue	60,782	60,000	14,396	50,000	70,000	
Other Sewer Revenues	3,802	2,497	971	2,000	5,908	
Late Payment Fees	206,727	280,000	67,669	275,000	300,000	
TOTAL	\$12,867,152	\$12,172,497	\$4,558,045	\$11,857,000	\$12,975,908	6.6%
<u>Other Income</u>						
Interest Income	\$30,684	\$90,000	\$11,692	\$24,000	\$30,000	
Insurance Dividends	19,149	15,000	-	15,000	15,000	
Gain (Loss) of Disposal of Assets	1,350	-				
Plant Capacity Income	2,237,444	1,918,352	925,736	1,927,750	1,816,820	
TOTAL	\$2,288,627	\$2,023,352	\$937,428	\$1,966,750	\$1,861,820	-8.0%
Total Revenues	\$15,155,779	\$14,195,849	\$5,495,473	\$13,823,750	\$14,837,728	4.5%

RACINE WASTEWATER UTILITY
2022 Adopted Operation & Maintenance Budget

ACCOUNT	2020 Actual	2021 Budget	2021 6/30/2021	2021 Projected	Adopted 2022 Budget	21 vs 22 Budget
<u>A. PERSONNEL SERVICES</u>						
Salaries & Wages	\$3,118,045	\$3,241,000	\$1,211,426	\$2,800,000	\$3,424,000	5.6%
<u>B. CONTRACTUAL</u>						
Professional Services	\$501,162	\$277,000	\$186,900	\$374,000	\$277,000	0.0%
Laboratory Prof. Services	22,038	37,000	17,349	35,000	43,000	16.2%
Pre-treat. Prof Services	7,422	6,000	4,515	6,000	6,000	0.0%
Building & Equipment Maint.	80,992	110,000	22,463	45,000	110,000	0.0%
Vehicle Maintenance	15,715	25,000	8,752	18,000	25,000	0.0%
Telephone	8,552	10,000	3,989	8,000	10,000	0.0%
Natural Gas	110,655	170,000	141,373	180,000	170,000	0.0%
Electric Service	930,848	950,000	387,740	775,000	950,000	0.0%
Water Service	260,454	300,000	82,962	320,000	320,000	6.7%
City Sewer & L.S. Maint.	352	18,000	1,615	3,000	18,000	0.0%
Interceptor & L.S. Maint.	89,792	130,000	33,134	66,000	110,000	-15.4%
Sludge & Grit Disposal	665,674	688,000	444,075	700,000	704,000	2.3%
TOTAL	\$2,693,657	\$2,721,000	\$1,334,866	\$2,530,000	\$2,743,000	0.8%
<u>C. MATERIALS & SUPPLIES</u>						
Office Supplies	\$11,505	\$14,000	\$4,626	\$9,000	\$14,000	0.0%
Gasoline & Diesel Fuel	11,225	24,000	10,427	21,000	23,000	-4.2%
Lubricants	29,342	31,000	17,989	36,000	32,000	3.2%
Custodial Supplies	15,160	18,000	5,384	11,000	18,000	0.0%
Operational Chemicals	416,170	392,000	214,604	429,000	476,000	21.4%
Plant & System Supplies	73,796	56,000	44,072	88,000	56,000	0.0%
Equipment Supplies	301,809	220,000	36,347	73,000	220,000	0.0%
Sewer Maint. Supplies	6,226	10,000	5,754	12,000	10,000	0.0%
Pre-treat. Sampling Supplies	6,894	7,000	1,948	4,000	7,000	0.0%
Laboratory Supplies	53,731	58,000	25,071	50,000	62,000	6.9%
Pre-treat. Lab Supplies	18,836	22,000	11,226	22,000	25,000	13.6%
Computer & PLC Supplies	46,125	50,000	10,017	20,000	50,000	0.0%
TOTAL	\$990,818	\$902,000	\$387,463	\$775,000	\$993,000	10.1%

RACINE WASTEWATER UTILITY
2022 Adopted Operation & Maintenance Budget

ACCOUNT	2020 Actual	2021 Budget	2021 6/30/2021	2021 Projected	Adopted 2022 Budget	21 vs 22 Budget
D. CUSTOMER ACCOUNT						
Metering, Billing & Collection	\$641,006	\$650,000	\$320,504	\$648,000	\$654,000	0.6%
E. ADMINISTRATION & GENERAL						
Dues, Publications & Travel	\$15,968	\$35,000	\$2,580	\$20,000	\$35,000	0.0%
FICA Tax	243,378	253,000	103,512	207,000	267,000	5.5%
Property & Liability Insurance	105,897	105,000	43,682	133,000	135,000	28.6%
Worker's Compensation Insur.	52,257	65,000	38,710	65,000	75,000	15.4%
Office Rent	31,401	33,000	16,083	32,000	33,000	0.0%
Wisconsin Retirement Expense	282,217	286,000	87,888	176,000	298,000	4.2%
Medical Expenses	859,662	1,100,000	1,166,757	1,720,000	1,100,000	0.0%
Life Insurance	12,020	15,000	5,091	10,000	14,000	-6.7%
Safety Programs & Supplies	18,834	14,000	14,419	29,000	24,000	71.4%
City Departmental Charges	83,000	85,000	43,000	86,000	88,000	3.5%
Training Programs	11,749	15,000	5,490	11,000	19,000	26.7%
Stormwater Fees	42,517	46,000	25,436	44,000	46,000	0.0%
DNR Permit Fee	136,788	142,000	139,541	140,000	143,000	0.7%
Airport Property Lease	50,846	52,000	51,491	103,000	53,000	1.9%
TOTAL	\$1,946,534	\$2,246,000	\$1,743,680	\$2,776,000	\$2,330,000	3.7%
SUMMARY						
A. Personel Service	\$3,118,045	\$3,241,000	\$1,211,426	\$2,800,000	\$3,424,000	5.6%
B. Contractual Service	2,693,657	2,721,000	1,334,866	2,530,000	2,743,000	0.8%
C. Materials & Supplies	990,818	902,000	387,463	775,000	993,000	10.1%
D. Customer Accounts	641,006	650,000	320,504	648,000	654,000	0.6%
E. Administrative & General	1,946,534	2,246,000	1,743,680	2,776,000	2,330,000	3.7%
TOTALS	\$9,390,060	\$9,760,000	\$4,997,938	\$9,529,000	\$10,144,000	3.9%

RACINE WASTEWATER UTILITY
Capital Improvement Program 2022 - 2026
Adopted

	2022	2023	2024	2025	2026	Total
<u>GENERAL PLANT</u>						
1 Laboratory Equipment	\$85,000	\$80,000	\$40,000	\$60,000	\$0	\$265,000
2 Roof Replacement	350,000	350,000	-	-	-	700,000
3 PLC & SCADA Equipment	50,000	50,000	50,000	50,000	50,000	250,000
4 Fire Alarm Panels	10,000	-	-	-	-	10,000
5 Clarifier Equipment Rehab	50,000	50,000	50,000	50,000	50,000	250,000
6 Tank Drainage Pump #3	-	-	25,000	-	-	25,000
7 LINKO Pretreatment Software	10,000	-	-	-	-	10,000
8 Crane and Hoist Replacement	10,000	-	-	-	-	10,000
9 Microbiology ID Microscope-Laptop	6,000	-	-	-	-	6,000
10 Grit Removal Baffle System	-	65,000	65,000	-	-	130,000
11 Electric Maint Equip Transport Cart	10,000	-	-	-	-	10,000
12 Final Clarifier Launder Covers	300,000	300,000	300,000	-	-	900,000
13 **Property Development	2,000,000	-	-	-	-	2,000,000
14 **Facilities Plan Plant Upgrade	4,000,000	14,000,000	6,100,000	-	-	24,100,000
Subtotal	\$6,881,000	\$14,895,000	\$6,630,000	\$160,000	\$100,000	\$28,666,000
<u>AUTOMOTIVE</u>						
1 Pickup/Van/SUVs	\$0	\$0	\$0	\$35,000	\$30,000	\$65,000
2 Utility Trucks	116,000	-	-	-	-	116,000
3 Vactor	-	397,000	-	-	-	397,000
4 Sample Van	-	-	53,000	-	-	53,000
Subtotal	\$116,000	\$397,000	\$0	\$35,000	\$30,000	\$578,000
<u>COLLECTION SYSTEM</u>						
1 LS Controls/Building	\$0	\$100,000	\$0	\$100,000	\$0	\$200,000
2 LS #1 VFD upgrade pumps 5 & 6	24,000	-	-	-	-	24,000
3 SCADA Upgrade Licensing	72,000	-	-	-	-	72,000
4 **Johnson Park LS Upgrade (city)	80,000	-	-	-	-	80,000
5 **At North Beach Dev LS (city)	500,000	-	-	-	-	500,000
6 Field Meters and Samplers	36,000	7,000	7,000	7,000	7,000	64,000
7 Lift Station Generator Replacement	60,000	60,000	60,000	60,000	-	240,000
8 LS #9 Pump Replacement	15,000	-	-	-	-	15,000
9 Safety Site 10 Meter/Sensor	7,000	-	-	-	-	7,000
10 Interceptor Improvement Projects	625,000	705,000	725,000	125,000	625,000	2,805,000
11 **Chicory Rd Interceptor-Storage	1,000,000	14,000,000	-	-	-	15,000,000
12 **Goold-Main Storage-Sewer Improve	1,000,000	14,000,000	5,000,000	-	-	20,000,000
Subtotal	\$3,419,000	\$28,872,000	\$5,792,000	\$292,000	\$632,000	\$39,007,000
TOTAL COST	\$10,416,000	\$44,164,000	\$12,422,000	\$487,000	\$762,000	\$68,251,000
**Total Contributed Capital Projects	8,080,000	41,897,000	10,600,000	-	-	60,577,000

Note: ** Denotes that the project cost is to be split on a Cost of Service share (COSS) basis among SSR parties per the Sewer Agreement

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EQUIPMENT MAINTENANCE

Fund: 700-Equipment Maintenance	Department: 40-Public Works
Function: 40-Public Works	Orgs: 70040

MISSION STATEMENT

To manage, maintain and repair the City's vehicle and equipment fleet with consistent emphasis on safety, reliability, efficiency and cost-effectiveness.

FUNCTION

The Equipment Maintenance Division provides centralized fleet services for the Department of Public Works, Parks Department and the Police Department vehicles and equipment including acquisition, disposal, maintenance and repair. Additional support is provided to departments by assisting with replacement cycles and developing specifications for new vehicle and equipment purchases. The Division manages and operates the City's centralized fueling facility and ensures compliance with regulating agencies. The Division is also responsible for the maintenance and repair of the City's two bascule span lift bridges. The Division operates as an internal service fund with the costs of services and overhead passed directly to the internal operating departments on a time, material and fuel basis.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Assisted with the procurement, installation and operation of the City's first EV charging station.
2. Utilized more online auctions, with a national presence, to increase resale value of vehicles and equipment being disposed of.
3. Updated preventive maintenance schedules for some equipment to reduce operational costs.

2022 STRATEGIC INITIATIVES

1. Continue to identify viable options to add electric vehicles to the fleet and implement into the CIP to support the City's sustainability initiatives.
2. Obtain plans, specifications and estimates for the replacement of the City's aging Centralized Fueling Facility to be bid out in 2022 and then replaced in 2023.
3. Perform Self-Assessment of fleet operations and work towards APWA Accreditation.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. Fuel and material prices are expected to remain high for 2022, which result in increased operational costs for the City's fleet.

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EQUIPMENT MAINTENANCE GARAGE

Internal Service Fund Summary of Expenditures and Revenues

Fund: 700 - Equipment Maintenance Garage
Function: 40 - Public Works
Org: 70040

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
7001	Salaries & Fringes	\$ 1,997,457	\$ 2,017,361	\$ 2,017,361	\$ 1,751,540	\$ 2,063,397
7002	Operating Expenditures	1,641,422	1,864,200	1,892,304	2,094,300	2,135,300
7003	Inter-Departmental	134,012	135,592	135,592	135,592	151,714
7004	Capital Outlay	7,299	8,000	8,000	8,000	8,000
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 3,780,190</u>	<u>\$ 4,025,153</u>	<u>\$ 4,053,257</u>	<u>\$ 3,989,432</u>	<u>\$ 4,358,411</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	22,436	25,000	25,000	23,900	24,500
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	122,448	169,000	169,000	169,000	207,800
	Intergovernmental Charges for Services	3,367,782	3,793,250	3,793,250	3,656,650	3,980,050
	Miscellaneous Revenues	3,127	500	500	(2,500)	500
	Other Financing Sources	-	37,403	37,403	37,403	56,561
		<u>\$ 3,515,793</u>	<u>\$ 4,025,153</u>	<u>\$ 4,025,153</u>	<u>\$ 3,884,453</u>	<u>\$ 4,269,411</u>
	Net Profit (Loss)	\$ (264,397)	\$ -	\$ (28,104)	\$ (104,979)	\$ (89,000)
	Non Cash Items:					
	Depreciation	\$ 88,430	\$ 98,000	\$ 98,000	\$ 98,000	\$ 89,000
	Compensated Absences	-	-	-	-	-
		<u>\$ 88,430</u>	<u>\$ 98,000</u>	<u>\$ 98,000</u>	<u>\$ 98,000</u>	<u>\$ 89,000</u>

EQUIPMENT MAINTENANCE DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70040	50100		Salaries	1,274,996	1,370,082	1,370,082	911,336	1,142,000	1,395,435	1.90%
70040	50200		Part Time Salaries	4,118	5,600	5,600	5,516	5,600	5,252	-6.20%
70040	50300		Overtime	34,984	36,000	36,000	32,742	40,000	40,000	11.10%
70040	51010		FICA	95,746	109,427	109,427	67,650	85,200	110,212	0.70%
70040	51100		WRS	106,205	94,912	94,912	60,728	77,400	90,098	-5.10%
70040	51200		Health Care	463,320	400,140	400,140	300,105	400,140	421,200	5.30%
70040	51300		Life Insurance	4,654	-	-	-	-	-	0.00%
70040	51600		Clothing Allowance	799	1,200	1,200	823	1,200	1,200	0.00%
70040	51900		Compensated Absences	12,635	-	-	-	-	-	0.00%
TOTAL	Equip Maint Salary & Fringes			1,997,457	2,017,361	2,017,361	1,378,900	1,751,540	2,063,397	2.30%
70040	52200		Contracted Services	8,735	18,000	18,000	4,409	18,000	18,000	0.00%
70040	52210		Property/Equipment Rental	708	800	800	356	800	800	0.00%
70040	52215		Waste Disposal	2,837	3,000	3,000	949	3,000	3,000	0.00%
70040	53100		Office Supplies	1,449	1,500	1,500	868	1,500	1,500	0.00%
70040	53160		Copying & Printing	188	400	400	195	400	400	0.00%
70040	53200		Work Supplies	687,707	689,000	714,437	551,908	750,000	750,000	5.00%
70040	53200	10007	Work Supplies	3,384	-	-	1,976	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70040	53210		Janitorial Supplies	1,971	1,500	1,500	1,646	2,000	2,000	33.30%
70040	53240		Direct clothing expenses	8,224	8,000	8,000	4,967	8,000	8,000	0.00%
70040	53280		Fuel Oils & Fluids	827,493	1,031,600	1,031,600	846,948	1,200,000	1,250,000	21.20%
70040	53360		External Communication Service	635	1,400	1,400	8,223	1,600	1,600	14.30%
70040	53800		Education/Training/Conferences	332	4,000	6,667	31	4,000	4,000	-40.00%
70040	54200		Equipment Repairs & Maintenanc	9,329	7,000	7,000	4,278	7,000	7,000	0.00%
70040	56300		Depreciation	88,430	98,000	98,000	73,500	98,000	89,000	-9.20%
TOTAL	Equip Maint Operating			1,641,422	1,864,200	1,892,304	1,500,254	2,094,300	2,135,300	12.80%
70040	55100		I/S Building Occupancy	70,062	72,824	72,824	54,618	72,824	76,408	4.90%
70040	55200		I/S City Telephone System	1,300	1,300	1,300	650	1,300	1,300	0.00%
70040	55400		I/S Information Systems	62,650	61,468	61,468	46,101	61,468	74,006	20.40%
TOTAL	Equip Maint Internal Service			134,012	135,592	135,592	101,369	135,592	151,714	11.90%
70040	57300		Equipment	6,775	8,000	8,000	3,631	8,000	8,000	0.00%
70040	57310		Equipment-Vehicles	525	-	-	-	-	-	0.00%
TOTAL	Equip Maint Outlay			7,299	8,000	8,000	3,631	8,000	8,000	0.00%
GRAND TOTAL				\$ 3,780,189	\$ 4,025,153	\$ 4,053,257	\$ 2,984,155	\$ 3,989,432	\$ 4,358,411	7.50%

EQUIPMENT MAINTENANCE DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70040	43518		Motor Fuel Tax Refund	17,051	20,000	20,000	10,737	22,000	22,000	10.00%
70040	43533		State-Other Highway	5,385	5,000	5,000	-	1,900	2,500	-50.00%
TOTAL	Intergovern Revenues			22,436	25,000	25,000	10,737	23,900	24,500	-2.00%
70040	46199		Public Charges-Internal Serv	122,448	169,000	169,000	132,447	169,000	207,800	23.00%
TOTAL	Charges for Services			122,448	169,000	169,000	132,447	169,000	207,800	23.00%
70040	47493		I/S City Department Services	3,367,782	3,793,250	3,793,250	2,736,273	3,656,650	3,980,050	4.90%
TOTAL	Intgov Chgs for Svcs			3,367,782	3,793,250	3,793,250	2,736,273	3,656,650	3,980,050	4.90%
70040	48303		Sale of Property-DPW	3,127	500	500	2,448	(2,500)	500	0.00%
TOTAL	Miscellaneous Revenu			3,127	500	500	2,448	(2,500)	500	0.00%
70040	49300		Fund Balance Applied	-	37,403	37,403	-	37,403	56,561	51.20%
TOTAL	Other Financ Sources			-	37,403	37,403	-	37,403	56,561	51.20%
GRAND TOTAL				\$ 3,515,793	\$ 4,025,153	\$ 4,025,153	\$ 2,881,906	\$ 3,884,453	\$ 4,269,411	6.10%

INFORMATION SYSTEMS

Fund: 701-Information Systems Internal Service	Department: 13-Information Systems
Function: 10-General Government	Orgs: 70113

MISSION STATEMENT

To assist City and Public Safety departments in their technological goals and initiatives so they can function in the most efficient way possible. To identify and assist in areas of process modernization on a departmental and inter-departmental scale. To support and assist departmental users and stakeholders in the use and understanding of software, technological processes, and City data. To design and maintain an adequate and forward-thinking infrastructure. To prioritize a secure network environment and ensure compliance with Public Safety and Finance audits. To enable and promote open and integrated data and communication between departments.

FUNCTION

The Management Information Systems (MIS) Department is responsible for administering, integrating, maintaining City and Public Safety software and applications, for the planning, setup, and implementation of new software and applications in conjunction with key stakeholders, for the discontinuation of old and outdated software and applications. MIS is responsible for providing timely and efficient end-user support regarding software and applications, as well as for hardware such as PCs, laptops, printers, tablets, cell phones, and other devices and peripherals. MIS is responsible for maintaining a secure network through up-to-date firewalls, anti-virus, web-filtration, network monitoring and backup systems. MIS is responsible for user setup and maintenance, controlling permission levels and access both on the network and within various systems. MIS assists various departments with application creation, development, integration, reporting, and data maintenance.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Security & Disaster Recovery
 - a. Security Awareness: Reduced organizational phish-prone percentage from 15.7% to 4.9% (*phish-prone % = how likely one is to open a malicious email hyperlink, attachment, or respond to the individual*)
 - b. Veeam Backup Implementation
 - c. VMWare Implementation
 - d. DUO: Multi-Factor Authentication program purchased with intention to implement by year end
 - e. Evaluating and Vetting Updated Firewall Solution to be implemented by year end
2. Smart Cities
 - a. Expansion of Public WiFi to Wustum, RAM, and Community Centers
3. Departmental Program Implementations (completed or on track to be completed by year end)
 - a. RecTrac/WebTrac Implementation - Parks
 - b. Munis 2019.1 Implementation - Finance

INFORMATION SYSTEMS

Fund: 701-Information Systems Internal Service	Department: 13-Information Systems
Function: 10-General Government	Orgs: 70113

- c. Ascent Implementation – Finance
- d. Market Drive Implementation – Assessor’s
- e. FirstNet and LifePak Implementation – Fire Dept
- f. TMS: FLSA and Absences Implementation – Fire Dept

2022 STRATEGIC INITIATIVES

- 1. RENTS Process Reviews and Enhancement
- 2. Smart Cities
 - a. Cityworks Online Portal
 - b. Munis Online Portal
 - c. Racine 311 Application
 - d. Public WiFi Expansion – COP Houses
- 3. FirstNet Implementation – Police Dept
- 4. O365 Full Implementation
- 5. Asset Management Overhaul
- 6. Infrastructure Upgrades

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

Departmental Re-Organization:

- 1. Addition of Part Time Student Support Technician
- 2. Addition of a Full Time Support Technician
- 3. Professional Services includes \$82,000 for aerial fly over that happens every three years.



2022 Goal-Setting Statement

Department Name: MIS –Information Systems

Department Head/Staff Name(s): Adele Edwards

Goal Statement #1

Assess the City's current technology, MIS staff skills, process, procedures, etc.

Prior to implementing Smart City Initiatives, the City needs the technical infrastructure to support the initiatives. This goal will provide a road map of what needs to be done to provide the City with the technical infrastructure, as well as the staff skills, process, and procedures, so MIS can continue to provide excellent services to the City Departments and citizens of Racine and take on new Smart City Initiatives. Expected to be completed in 1 year. At least every 3 years, another assessment needs to be completed.

Goal Statement #2

Advancing and improving current technology, systems, MIS skills, etc.

Start advancing and improving the technical infrastructure to provide a foundation for Smart City Initiatives based on the assessment done in Goal 1. The MIS department must continue to add new software, hardware, system, technology, and services; improve the use of current systems, as well as improve their skills, processes, and procedures. This goal will continue to evolve as new capabilities are needed for new Smart City Initiatives. Examples include completion and enhancement of implementations from last year (Cityworks, Munis, Racine 311) and continuing to partner with Department of Public Works regarding the City's fiber (a key infrastructure for Smart City Initiatives) and road or building projects.



Goal Statement #3

Assessment and continued collaboration to complete Smart City Initiatives

The City had begun collaborative efforts with Racine citizens, Gateway Technical College, University of Wisconsin Parkside and Madison, and other groups that were stopped due to COVID-19. An assessment of where those collaborations are and what needs to be done to complete projects will be undertaken. Then plans will be created and implemented to complete the initiatives. The Autonomous Vehicle Initiative is one example. Additionally, new collaborators will be sought for innovative initiative ideas and projects.

INFORMATION SYSTEMS

Internal Service Fund Summary of Expenditures and Revenues

Fund: 701 - Information Systems
Function: 10 -General Government
Org: 70113

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
7011	Salaries & Fringes	\$ 1,012,605	\$ 1,044,857	\$ 1,044,857	\$ 1,044,857	\$ 1,171,171
7012	Operating Expenditures	1,900,998	1,064,900	1,078,900	1,078,900	1,304,425
7013	Inter-Departmental	41,945	43,480	43,480	43,480	45,532
7014	Capital Outlay	482,513	1,690,000	2,376,598	1,839,512	1,831,000
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 3,438,061</u>	<u>\$ 3,843,237</u>	<u>\$ 4,543,835</u>	<u>\$ 4,006,749</u>	<u>\$ 4,352,128</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	27,786	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	30,250	33,000	33,000	33,000	33,000
	Intergovernmental Charges for Services	1,654,027	1,927,237	1,927,237	1,927,237	2,488,128
	Miscellaneous Revenues	524,641	-	-	-	-
	Other Financing Sources	<u>1,430,049</u>	<u>1,690,000</u>	<u>2,290,000</u>	<u>1,690,000</u>	<u>1,831,000</u>
		<u>\$ 3,666,753</u>	<u>\$ 3,650,237</u>	<u>\$ 4,250,237</u>	<u>\$ 3,650,237</u>	<u>\$ 4,352,128</u>
	Net Profit (Loss)	\$ 228,692	\$ (193,000)	\$ (293,598)	\$ (356,512)	\$ -
	Non Cash Items:					
	Depreciation/Amortization	\$ 284,546	\$ 193,000	\$ 193,000	\$ 193,000	\$ 287,000
	Compensated Absences	-	-	-	-	-
		<u>\$ 284,546</u>	<u>\$ 193,000</u>	<u>\$ 193,000</u>	<u>\$ 193,000</u>	<u>\$ 287,000</u>

INFORMATION TECHNOLOGY DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70113	50100		Salaries	667,991	751,430	751,430	414,897	751,430	835,305	11.20%
70113	50200		Part Time Salaries	-	-	-	-	-	6,760	0.00%
70113	50300		Overtime	15,545	-	-	2,094	-	-	0.00%
70113	50300	13001	Overtime	-	-	-	32	-	-	0.00%
70113	51010		FICA	49,707	55,190	55,190	29,426	55,190	64,211	16.30%
70113	51010	13001	FICA	-	-	-	1	-	-	0.00%
70113	51100		WRS	66,265	48,697	48,697	27,646	48,697	54,295	11.50%
70113	51100	13001	WRS	-	-	-	2	-	-	0.00%
70113	51200		Health Care	210,600	189,540	189,540	142,155	189,540	210,600	11.10%
70113	51300		Life Insurance	2,352	-	-	-	-	-	0.00%
70113	51900		Compensated Absences	145	-	-	-	-	-	0.00%
TOTAL	MIS Salary & Fringes			1,012,605	1,044,857	1,044,857	616,253	1,044,857	1,171,171	12.10%
70113	52100		Professional Services	48,295	75,000	75,000	44,860	75,000	156,000	108.00%
70113	52100	10007	Professional Services-COVID	13,478	-	-	5,695	-	-	0.00%
70113	52100	13002	Professional Services-Smart	3,000	-	14,000	14,000	14,000	-	0.00%
70113	52100	13003	Professional Services-Cyber	487,089	-	-	-	-	-	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70113	53100		Office Supplies	360	150	150	68	150	150	0.00%
70113	53110		Postage & Shipping	12	150	150	141	150	150	0.00%
70113	53200		Work Supplies	294	-	-	-	-	-	0.00%
70113	53200	13003	Work Supplies-Cyber Attack	1,159	-	-	-	-	-	0.00%
70113	53265		Memberships	347	100	100	81	100	100	0.00%
70113	53360		External Communication Service	149,285	124,500	124,500	105,211	124,500	125,000	0.40%
70113	53800		Education/Training/Conferences	1,182	3,000	3,000	925	3,000	23,500	683.30%
70113	53810		Travel	-	-	-	3	-	-	0.00%
70113	54200		Equipment Repairs & Maintenanc	7,329	-	-	-	-	-	0.00%
70113	54500		Software Maintenance	614,170	669,000	669,000	498,431	669,000	712,525	6.50%
70113	54500	13003	Software Maintenance-Cyber	290,450	-	-	-	-	-	0.00%
70113	56100		Amortization	161,198	123,000	123,000	-	123,000	162,000	31.70%
70113	56300		Depreciation	123,348	70,000	70,000	-	70,000	125,000	78.60%
TOTAL	MIS Operating			1,900,998	1,064,900	1,078,900	669,415	1,078,900	1,304,425	22.50%
70113	55100		I/S Building Occupancy	39,383	40,918	40,918	30,688	40,918	42,970	5.00%
70113	55200		I/S City Telephone System	2,562	2,562	2,562	1,281	2,562	2,562	0.00%
TOTAL	MIS Interdepartmental			41,945	43,480	43,480	31,969	43,480	45,532	4.70%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70113	57300		Equipment	101,079	-	600,000	25,862	-	-	0.00%
70113	57300	10007	Equipment	12,630	-	-	194	-	-	0.00%
70113	57300	13003	Equipment--Cyber	200,753	-	-	-	-	-	0.00%
70113	57355		Computer Hardware	82,392	1,165,000	1,229,198	87,110	1,292,112	1,332,000	14.30%
70113	57355	13002	Computer Hardware	76,345	-	-	-	-	-	0.00%
70113	57800		Computer Software	9,313	525,000	547,400	597,670	547,400	499,000	-5.00%
TOTAL	MIS Outlay			482,513	1,690,000	2,376,598	710,836	1,839,512	1,831,000	8.30%
GRAND TOTAL				\$ 3,438,061	\$ 3,843,237	\$ 4,543,835	\$ 2,028,473	\$ 4,006,749	\$ 4,352,128	13.20%

INFORMATION TECHNOLOGY DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70113	43240	10007	Federal Grant-Health-COVID	27,786	-	-	-	-	-	0.00%
TOTAL	Intergovern Revenues			27,786	-	-	-	-	-	0.00%
70113	46199		Public Charges-Internal Serv	30,250	33,000	33,000	27,500	33,000	33,000	0.00%
TOTAL	Charges for Services			30,250	33,000	33,000	27,500	33,000	33,000	0.00%
70113	47493		I/S City Department Services	1,654,027	1,927,237	1,927,237	1,445,428	1,927,237	2,488,128	29.10%
TOTAL	Intgov Chgs for Svcs			1,654,027	1,927,237	1,927,237	1,445,428	1,927,237	2,488,128	29.10%
70113	48900		Miscellaneous Revenue	524,641	-	-	-	-	-	0.00%
TOTAL	Miscellaneous Revenue			524,641	-	-	-	-	-	0.00%
70113	49240		Transfer from Cap Projects	1,430,049	1,690,000	2,290,000	-	1,690,000	1,831,000	8.30%
TOTAL	Other Financ Sources			1,430,049	1,690,000	2,290,000	-	1,690,000	1,831,000	8.30%
GRAND TOTAL				\$ 3,666,753	\$ 3,650,237	\$ 4,250,237	\$ 1,472,928	\$ 3,650,237	\$ 4,352,128	19.20%

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BUILDING COMPLEX

Fund: 702-Building Complex Internal Service	Department: 40-Public Works
Function: 40-Public Works	Orgs: 70240

MISSION STATEMENT

To responsibly maintain and operate City of Racine owned facilities. Building complex functions focus on safety, *equity*, efficiency, sustainability, and the environment, while meeting/exceeding our customers' needs. It is our mission to succeed and we are *here to serve*.

FUNCTION

The Building Complex team provides maintenance, operational services, access management, regulatory compliance, receiving, and emergency response for City of Racine owned facilities.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

1. Completion of the 2021 Facility Condition Assessment (FCA).
2. By end of year 2021, the Building Automation System (BAS) upgrade to Metasys User Interface (MUI) will be complete.

2022 STRATEGIC INITIATIVES

1. Train essential team members on Metasys User Interface (MUI) and completely phase out Metasys Extended Architecture (MEA) access.
2. Fine tune Metasys User Interface (MUI) to ensure efficient and reliable operation of *all* automated systems.

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

1. The Building Complex team has been reduced by one (electrical worker) and the City Electrician's team has been increased by one electrician. The associated vehicle (van) has already been physically transferred from the Building Complex to the City Electricians.

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BUILDING COMPLEX

Internal Service Fund Summary of Expenditures and Revenues

Fund: 702 - Building Complex
Function: 40 -Public Works
Org: 70240

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
7021	Salaries & Fringes	\$ 1,207,990	\$ 1,258,041	\$ 1,178,041	\$ 1,247,841	\$ 1,232,377
7022	Operating Expenditures	1,559,452	1,579,900	1,673,644	1,786,119	1,760,462
7023	Inter-Departmental	79,560	90,182	90,182	90,182	100,794
7024	Capital Outlay	111,745	110,000	110,000	110,000	106,317
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 2,958,747</u>	<u>\$ 3,038,123</u>	<u>\$ 3,051,867</u>	<u>\$ 3,234,142</u>	<u>\$ 3,199,950</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	200,904	229,460	229,460	229,460	239,476
	Intergovernmental Charges for Services	2,671,566	2,806,663	2,806,663	2,806,663	2,940,974
	Miscellaneous Revenues	4,125	2,000	2,000	(1,500)	1,500
	Other Financing Sources	-	-	-	-	-
		<u>\$ 2,876,595</u>	<u>\$ 3,038,123</u>	<u>\$ 3,038,123</u>	<u>\$ 3,034,623</u>	<u>\$ 3,181,950</u>
	Net Profit (Loss)	\$ (82,152)	\$ -	\$ (13,744)	\$ (199,519)	\$ (18,000)
	Non Cash Items:					
	Depreciation/Amortization	\$ 17,941	\$ 20,600	\$ 20,600	\$ 20,600	\$ 18,000
	Compensated Absences	-	-	-	-	-
		<u>\$ 17,941</u>	<u>\$ 20,600</u>	<u>\$ 20,600</u>	<u>\$ 20,600</u>	<u>\$ 18,000</u>

BUILDING COMPLEX DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70240	50100		Salaries	792,529	838,399	758,399	528,732	838,399	830,217	-1.00%
70240	50300		Overtime	24,320	40,000	40,000	17,633	30,000	45,660	14.20%
70240	51010		FICA	58,925	67,194	67,194	38,562	67,194	63,514	-5.50%
70240	51100		WRS	60,489	59,294	59,294	36,189	59,294	53,964	-9.00%
70240	51200		Health Care	258,829	252,654	252,654	189,491	252,654	238,522	-5.60%
70240	51300		Life Insurance	3,004	-	-	-	-	-	0.00%
70240	51600		Clothing Allowance	113	500	500	162	300	500	0.00%
70240	51900		Compensated Absences	9,781	-	-	-	-	-	0.00%
TOTAL	Building Complex Salary & Fringes			1,207,990	1,258,041	1,178,041	810,770	1,247,841	1,232,377	-2.00%
70240	54100	40010	Building Repairs & Maintenance	95,955	-	-	51,397	52,000	-	0.00%
70240	52200		Contracted Services	202,361	251,000	342,808	172,121	320,000	356,000	41.80%
70240	52200	10007	Contracted Services	50,857	-	-	41,187	5,219	-	0.00%
70240	53200		Work Supplies	36,708	40,000	41,500	34,905	41,500	45,000	12.50%
70240	53200	10007	Work Supplies-COVID	12,710	-	-	7,428	7,500	-	0.00%
70240	53300		Utilities	614,098	726,200	726,200	400,470	726,200	733,462	1.00%
70240	53360		External Communication Service	5,695	11,600	11,600	5,892	11,000	11,500	-0.90%
70240	53800		Education/Training/Conferences	571	5,000	5,000	1,050	500	5,000	0.00%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70240	53810		Travel	-	1,500	1,500	-	-	1,500	0.00%
70240	54100		Building Repairs & Maintenance	342,823	350,000	350,141	267,999	425,000	400,000	14.30%
70240	54100	10007	Building Repairs & Maintenance	11,309	-	-	1,575	1,600	-	0.00%
70240	54200		Equipment Repairs & Maintenance	168,424	174,000	174,295	137,450	175,000	190,000	9.20%
70240	56300		Depreciation	17,941	20,600	20,600	-	20,600	18,000	-12.60%
TOTAL	Building Complex Operating			1,559,452	1,579,900	1,673,644	1,121,473	1,786,119	1,760,462	11.40%
70240	55200		I/S City Telephone System	2,379	2,379	2,379	1,190	2,379	2,379	0.00%
70240	55300		I/S Garage Fuel	11,386	15,200	15,200	12,007	15,200	18,600	22.40%
70240	55310		I/S Garage Labor	26,432	32,000	32,000	14,271	32,000	29,000	-9.40%
70240	55320		I/S Garage Materials	18,150	16,500	16,500	9,853	16,500	18,000	9.10%
70240	55400		I/S Information Systems	21,213	24,103	24,103	18,077	24,103	32,815	36.10%
TOTAL	Building Complex I/S			79,560	90,182	90,182	55,398	90,182	100,794	11.80%
70240	57200		Building Improvements	111,745	100,000	100,000	61,145	100,000	91,317	-8.70%
70240	57300		Equipment	-	10,000	10,000	8,669	10,000	15,000	50.00%
TOTAL	Building Complex Outlay			111,745	110,000	110,000	69,814	110,000	106,317	-3.30%
GRAND TOTAL				\$ 2,958,747	\$ 3,038,123	\$ 3,051,867	\$ 2,057,456	\$ 3,234,142	\$ 3,199,950	5.30%

BUILDING COMPLEX DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70240	46199		Public Charges-Internal Serv	200,904	229,460	229,460	135,447	229,460	239,476	4.40%
TOTAL	Charges for Services			200,904	229,460	229,460	135,447	229,460	239,476	4.40%
70240	47493		I/S City Department Services	2,671,566	2,806,663	2,806,663	2,105,039	2,806,663	2,940,974	4.80%
TOTAL	Intgov Chgs for Svcs			2,671,566	2,806,663	2,806,663	2,105,039	2,806,663	2,940,974	4.80%
70240	48900		Miscellaneous Revenue	4,125	2,000	2,000	1,162	(1,500)	1,500	-25.00%
TOTAL	Miscellaneous Revenue			4,125	2,000	2,000	1,162	(1,500)	1,500	-25.00%
GRAND TOTAL				\$ 2,876,595	\$ 3,038,123	\$ 3,038,123	\$ 2,241,647	\$ 3,034,623	\$ 3,181,950	4.70%

INSURANCE

Fund: 703-Insurance Internal Service	Department: 12-Non Departmental
Function: 10-General Government	Orgs: 70312

MISSION STATEMENT

To promote, maintain, and improve the health and well-being of those covered by the City's self funded health plan in a fiscally responsible manner.

FUNCTION

The City is self-insured for both medical and prescription for all active employees and pre Medicare retirees. The plan administrators for the self -funded plan are United Health Care (Medical) and CVS (Prescription). The City purchases a Medicare advantage insurance plan for Medicare eligible retirees. There are approximately 590 active employees, and 917 retirees and their dependents covered on the City's health plan.

The insurance fund is used to account for all revenues and expenditures associated with the City's health and dental plans for the active and retired employees and their dependents. Expenses captured include medical, dental, prescription, wellness, clinic and administration costs. Revenues captured include active employee and retiree premium contributions, insurance rebates, and interdepartmental charges.

A premium equivalent charge for each covered employee in each department is used to allocate healthcare costs to the individual departments. This is an allocation method used to represent the estimated cost per department based on their employee makeup at the time the budget is developed.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

- City funded H.S.A contributions made to over 500 active employees
- Transitioned to a new benefits broker
- Continued to see significant savings from the implementation of the high deductible health plan
- Expanded the wellness incentive in response to COVID-19

2021 STRATEGIC INITIATIVES

- City funded H.S.A contributions to active non represented employees
- Thorough review and update of the employee handbook while examining new benefit options for employees.

INSURANCE

Fund: 703-Insurance Internal Service	Department: 12-Non Departmental
Function: 10-General Government	Orgs: 70312

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

- Budgeted reduction in claims costs due to implementation of high deductible health plan
- Use of fund balance/reserves to provide HSA contributions to active non represented employees

INSURANCE

Internal Service Fund Summary of Expenditures and Revenues

Fund: 703 - Insurance
Function: 10 -General Government
Org: 70312

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
7031	Salaries & Fringes	\$ 1,158,847	\$ 1,209,508	\$ 1,209,508	\$ 1,209,508	\$ 1,264,549
7032	Operating Expenditures	15,122,220	18,240,184	18,275,191	17,275,191	18,122,300
7033	Inter-Departmental	-	-	-	-	-
7034	Capital Outlay	-	-	-	-	-
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 16,281,067</u>	<u>\$ 19,449,692</u>	<u>\$ 19,484,699</u>	<u>\$ 18,484,699</u>	<u>\$ 19,386,849</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	-	-	-	-	-
	Intergovernmental Charges for Services	18,517,169	17,548,400	17,548,400	17,548,400	16,950,000
	Miscellaneous Revenues	2,309,595	1,901,292	1,901,292	1,901,292	1,929,000
	Other Financing Sources	-	-	-	-	507,849
		<u>\$ 20,826,764</u>	<u>\$ 19,449,692</u>	<u>\$ 19,449,692</u>	<u>\$ 19,449,692</u>	<u>\$ 19,386,849</u>

INSURANCE DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70312	50100		Salaries	105,118	202,332	202,332	100,542	202,332	220,071	8.80%
70312	50200		Part Time Salaries	-	-	-	643	-	-	0.00%
70312	50300		Overtime	-	-	-	606	-	-	0.00%
70312	51010		FICA	41,657	48,413	48,413	42,253	48,413	20,419	-57.80%
70312	51100		WRS	5,915	17,661	17,661	6,321	17,661	14,304	-19.00%
70312	51200		Health Care	42,464	52,822	52,822	44,018	52,822	53,855	2.00%
70312	51700		Other Benefits	838,436	700,000	700,000	613,511	700,000	775,000	10.70%
70312	51830		Employee Reimbursement	125,256	188,280	188,280	175,976	188,280	180,900	-3.90%
TOTAL	Insurance Salary & Fringes			1,158,847	1,209,508	1,209,508	983,872	1,209,508	1,264,549	4.60%
70312	52165		Disability Insurance	-	-	-	-	-	215,000	0.00%
70312	52100		Professional Services	48,715	55,784	90,791	106,554	90,791	183,300	228.60%
70312	52115		Medicare Advantage Premium	2,300,489	2,280,000	2,280,000	2,161,970	2,280,000	2,280,000	0.00%
70312	52125		Dental Premium	164,614	175,200	175,200	125,382	175,200	156,000	-11.00%
70312	52130		Stop Loss Premium	773,898	812,400	812,400	574,740	812,400	812,400	0.00%
70312	52135		Stop Loss Recovery	(76,480)	(300,000)	(300,000)	-	(300,000)	(75,000)	-75.00%
70312	52140		Health Claims	8,063,009	11,000,000	11,000,000	5,598,075	10,000,000	10,300,000	-6.40%
70312	52145		Health Claims Administration	653,084	696,000	696,000	549,924	696,000	624,000	-10.30%

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70312	52150		Prescription Claims	1,549,358	1,800,000	1,800,000	1,547,082	1,800,000	1,800,000	0.00%
70312	52155		Clinic Expenses	340,965	390,000	390,000	109,944	390,000	446,000	14.40%
70312	52200		Contracted Services	35,964	34,800	34,800	34,670	34,800	37,600	8.00%
70312	52430		Medicare Part B Reimbursement	1,268,604	1,280,000	1,280,000	1,002,240	1,280,000	1,328,000	3.80%
70312	53295		Wellness Program	-	16,000	16,000	1,000	16,000	15,000	-6.30%
TOTAL	Insurance Operating			15,122,220	18,240,184	18,275,191	11,811,582	17,275,191	18,122,300	-0.60%
GRAND TOTAL				\$ 16,281,067	\$ 19,449,692	\$ 19,484,699	\$ 12,795,454	\$ 18,484,699	\$ 19,386,849	-0.30%

INSURANCE FUND DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70312	47493		I/S City Department Services	18,517,169	17,548,400	17,548,400	14,731,534	17,548,400	16,950,000	-3.40%
TOTAL	Intgov Chgs for Svcs			18,517,169	17,548,400	17,548,400	14,731,534	17,548,400	16,950,000	-3.40%
70312	48510		Employee Contributions	811,042	780,000	780,000	653,941	780,000	689,000	-11.70%
70312	48520		Retiree Contributions	791,403	660,000	660,000	725,538	660,000	760,000	15.20%
70312	48692		Insurance Rebates	705,194	461,292	461,292	529,550	461,292	480,000	4.10%
70312	48900		Miscellaneous Revenue	1,956	-	-	-	-	-	0.00%
70312	48910		Over/Short	-	-	-	11	-	-	0.00%
TOTAL	Miscellaneous Revenue			2,309,595	1,901,292	1,901,292	1,909,039	1,901,292	1,929,000	1.50%
70312	49300		Fund Balance Applied	-	-	-	-	-	507,849	0.00%
TOTAL	Other Finance Sources			-	-	-	-	-	507,849	0.00%
GRAND TOTAL				\$ 20,826,764	\$ 19,449,692	\$ 19,449,692	\$ 16,640,573	\$ 19,449,692	\$ 19,386,849	-0.30%

TELEPHONE SYSTEM

Fund: 704-Telephone Internal Service	Department: 40-Public Works
Function: 40-Public Works	Orgs: 70440

MISSION STATEMENT

To continue with the most cost effective means to provide telephone services to all City facilities.

FUNCTION

The Telephone System is responsible for providing all land line telephone service and maintenance in all facilities operated by the City of Racine that cannot provide IP related services.

SIGNIFICANT INITIATIVES RECENTLY ACCOMPLISHED

Continued the current land line service under the existing State bid service rates.

2022 STRATEGIC INITIATIVES

Will continue land line service under the existing State bid service rates. If any sites can be modified to VoIP service, this would lower this cost.
Work to move this fund into the Information Technology Budget in 2023

SIGNIFICANT FUNDING OR PROGRAM CHANGES IN 2022

This is covered by State bid rates, so no changes currently available for this service.

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TELEPHONE

Internal Service Fund Summary of Expenditures and Revenues

Fund: 704 - Telephone
Function: 40 -Public Works
Org: 70440

		<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Revised Budget</u>	<u>2021 Estimated</u>	<u>2022 Budget</u>
<u>Expenditures by Appropriation Unit</u>						
7041	Salaries & Fringes	\$ -	\$ -	\$ -	\$ -	\$ -
7042	Operating Expenditures	203,276	112,392	112,392	112,392	112,100
7043	Inter-Departmental	-	-	-	-	-
7044	Capital Outlay	-	-	-	-	-
	Other Financing Uses	-	-	-	-	-
	Total Expenditures	<u>\$ 203,276</u>	<u>\$ 112,392</u>	<u>\$ 112,392</u>	<u>\$ 112,392</u>	<u>\$ 112,100</u>
<u>Revenues by Category</u>						
	Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
	Intergovernmental Revenues	-	-	-	-	-
	Licenses and Permits	-	-	-	-	-
	Fines and Forfeitures	-	-	-	-	-
	Charges for Services	18,252	14,832	14,832	14,832	18,252
	Intergovernmental Charges for Services	98,184	97,560	97,560	97,560	93,848
	Miscellaneous Revenues	-	-	-	-	-
	Other Financing Sources	-	-	-	-	-
		<u>\$ 116,436</u>	<u>\$ 112,392</u>	<u>\$ 112,392</u>	<u>\$ 112,392</u>	<u>\$ 112,100</u>
	Net Profit (Loss)	\$ (86,840)	\$ -	\$ -	\$ -	\$ -
	Non Cash Items:					
	Depreciation/Amortization	\$ 1,950	\$ -	\$ -	\$ -	\$ -
	Compensated Absences	-	-	-	-	-
		<u>\$ 1,950</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TELEPHONE DETAIL EXPENDITURES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70440	53300		Utilities	-	-	-	542	-	-	0.00%
70440	53360		External Communication Service	197,681	107,400	107,400	39,319	107,400	107,100	-0.30%
70440	54200		Equipment Repairs & Maintenanc	3,645	4,992	4,992	1,602	4,992	5,000	0.20%
70440	56300		Depreciation	1,950	-	-	-	-	-	0.00%
TOTAL Telephone Operating				203,276	112,392	112,392	41,462	112,392	112,100	-0.30%
GRAND TOTAL				\$ 203,276	\$ 112,392	\$ 112,392	\$ 41,462	\$ 112,392	\$ 112,100	-0.30%

TELEPHONE DETAIL REVENUES

<u>ORG</u>	<u>OBJECT</u>	<u>PROJECT</u>	<u>ACCOUNT NAME</u>	<u>2020 ACTUAL</u>	<u>2021 ORIG BUD</u>	<u>2021 REVISED BUD</u>	<u>2021 ACTUAL</u>	<u>2021 PROJECTION</u>	<u>2022 BUDGET</u>	<u>PCT CHANGE</u>
70440	46199		Public Charges-Internal Serv	18,252	14,832	14,832	13,689	14,832	18,252	23.10%
TOTAL	Charges for Services			18,252	14,832	14,832	13,689	14,832	18,252	23.10%
70440	47493		I/S City Department Services	98,184	97,560	97,560	48,780	97,560	93,848	-3.80%
TOTAL	Intgov Chgs for Svcs			98,184	97,560	97,560	48,780	97,560	93,848	-3.80%
GRAND TOTAL				\$ 116,436	\$ 112,392	\$ 112,392	\$ 62,469	\$ 112,392	\$ 112,100	-0.30%

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	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
<u>CITY ADMINISTRATION</u>							
Mayor	1.00	1.00	1.00	-	-	-	-
City Administrator	1.00	1.00	1.00	-	-	-	-
Chief of Staff/Communications Coordinator	1.00	1.00	1.00	-	-	-	-
Strategic Initiatives/Community Partnership Manager	1.00	1.00	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Student Intern - Mayor's Office	0.29	0.29	0.29	-	-	-	-
Total Mayors Office	5.29	5.29	5.29	-	-	-	-
<u>ATTORNEY'S OFFICE</u>							
City Attorney	1.00	1.00	1.00	-	-	-	-
Deputy City Attorney	1.00	1.00	1.00	-	-	-	-
Assistant City Attorney	2.00	2.00	2.00	-	-	-	-
Legal Assistant	1.00	1.00	1.00	-	-	-	-
Executive Legal Assistant	1.00	1.00	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Part Time Staff	0.50	0.75	0.75	-	-	-	-
Total Attorney's Office	7.50	7.75	7.75	-	-	-	-
<u>HUMAN RESOURCES</u>							
Human Resources Director	1.00	1.00	0.50	-	-	-	0.50
Assistant Director/Affirmative Action Officer	1.00	1.00	1.00	-	-	-	-
Benefits Manager	1.00	1.00	-	-	-	-	1.00
Human Resources Clerk	1.00	1.00	1.00	-	-	-	-
Human Resources Generalist	2.00	3.00	3.00	-	-	-	-
Training Coordinator	1.00	-	-	-	-	-	-
Temporary Clerk	-	0.50	0.50	-	-	-	-
Student Clerical Aide	0.05	0.05	0.05	-	-	-	-
Student Intern - Human Resources	0.01	0.01	0.01	-	-	-	-
Total Human Resources	7.06	7.56	6.06	-	-	-	1.50

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
<u>COMMON COUNCIL</u>							
Alders (0.5 FTE)	6.50	6.00	6.00	-	-	-	-
Alders-WRS (0.5 FTE)	1.00	1.50	1.50	-	-	-	-
Total Common Council	7.50	7.50	7.50	-	-	-	-

FINANCE DEPARTMENT

Finance Director/Treasurer	1.00	1.00	1.00	-	-	-	-
Assistant Finance Director/Assistant Treasurer	1.00	1.00	1.00	-	-	-	-
City Clerk/Treasury Manager	1.00	1.00	1.00	-	-	-	-
Assistant City Clerk/Assistant Treasury Manager	1.00	1.00	1.00	-	-	-	-
Purchasing Agent	1.00	1.00	1.00	-	-	-	-
Payroll Manager	1.00	1.00	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Accountant	3.00	3.00	2.00	1.00	-	-	-
Finance Data Technician	3.00	3.00	3.00	-	-	-	-
Customer Service Specialist	5.00	5.00	5.00	-	-	-	-
	18.00	18.00	17.00	1.00	-	-	-
<u>Elections</u>							
Poll Worker	0.16	1.16	1.16	-	-	-	-
Temporary - Election's Office	0.51	1.50	1.50	-	-	-	-
	0.67	2.66	2.66	-	-	-	-
Total Finance Department	18.67	20.66	19.66	1.00	-	-	-

COMMUNITY DEVELOPMENT

City Development Office/Planning

Director of City Development	1.00	1.00	0.90	0.10	-	-	-
Assistant Director of City Development	1.00	1.00	0.90	0.10	-	-	-
Planning Manager	1.00	1.00	1.00	-	-	-	-
Associate Planner	2.00	2.00	2.00	-	-	-	-
	5.00	5.00	4.80	0.20	-	-	-

			2022 Allocation				
	2021 FTE	2022 FTE	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
<u>Project Management/Support Services Division</u>							
Support Services Manager	1.00	1.00	1.00				
Assessment Technician	1.00	-	-				
Assessment Clerk	0.50	1.00	1.00				
Permit Technician	1.00	1.00	1.00				
Clerk-Typist II	1.00	1.00	-	1.00	-	-	-
Secretary III	1.00	1.00	1.00	-	-	-	-
Student Intern	0.50	-	-	-	-	-	-
	<u>6.00</u>	<u>5.00</u>	<u>4.00</u>	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Housing and Community Development Division</u>							
Manager of Housing and Community Development	-	-	-	-	-	-	-
Manager of Neighborhood Services	1.00	1.00	-	1.00	-	-	-
Community Development Compliance Specialist	1.00	1.00	-	1.00	-	-	-
Community Development Specialist	1.00	1.00	-	1.00	-	-	-
Housing Technician	1.00	1.00	0.25	0.75	-	-	-
Consumer Lending Specialist	1.00	1.00	1.00	-	-	-	-
	<u>5.00</u>	<u>5.00</u>	<u>1.25</u>	<u>3.75</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Building and Code Compliance Division</u>							
Chief Building Inspector	1.00	1.00	1.00	-	-	-	-
Assistant Director/Chief Building Inspector	-	-	-	-	-	-	-
Building Inspector III	1.00	1.00	1.00	-	-	-	-
Building Inspector II	2.00	2.00	2.00	-	-	-	-
Building Inspector I	-	-	-	-	-	-	-
Electrical Inspector II	1.00	1.00	1.00	-	-	-	-
Plumbing Inspector II	1.00	1.00	1.00	-	-	-	-
	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Assessment Division</u>							
Chief Assessor	1.00	1.00	1.00	-	-	-	-
Real Estate Assessor II	2.00	2.00	2.00	-	-	-	-
Assessment Technician	-	1.00	1.00	-	-	-	-
	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

		2022 Allocation				
2021 FTE	2022 FTE	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service

Neighborhood Enhancement Division

Manager of Neighborhood Enhancement	1.00	1.00	-	1.00	-	-	-
Seasonal Code Compliance Inspector (2)	0.77	0.77	-	0.77	-	-	-
Code Enforcement Inspector	7.00	9.00	-	9.00	-	-	-
	<u>8.77</u>	<u>10.77</u>	<u>-</u>	<u>10.77</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Community Development	<u>33.77</u>	<u>35.77</u>	<u>20.05</u>	<u>15.72</u>	<u>-</u>	<u>-</u>	<u>-</u>

HEALTH DEPARTMENT

Public Health Administrator	1.00	1.00	1.00	-	-	-	-
Deputy Public Health Administrator	-	1.00	0.96	0.04	-	-	-
Community Health Coordinator	-	1.00	0.82	0.18	-	-	-
Public Health Educator I	3.00	2.00	-	2.00	-	-	-
Epidemiologist/Emergency Preparedness Coordinator	1.00	1.00	0.83	0.17	-	-	-
Environmental Health Coordinator	-	1.00	1.00	-	-	-	-
Environmental Health Director	1.00	1.00	1.00	-	-	-	-
Sanitarian II	4.00	3.00	3.00	-	-	-	-
Community Health Director	1.00	-	-	-	-	-	-
Public Health Nurse	4.00	5.00	4.00	1.00	-	-	-
Public Health Nurse - Part Time	0.50	1.00	0.50	0.50	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Clerk/Typist II	3.00	3.00	3.00	-	-	-	-
Research Assistant III	1.00	1.00	-	0.45	-	0.55	-
Research Assistant II	1.00	1.00	-	0.45	-	0.55	-
Research Assistant - Interns	0.75	0.75	-	0.75	-	-	-
Laboratory Services Coordinator	1.00	1.00	0.22	0.78	-	-	-
Total Health Department	<u>23.25</u>	<u>24.75</u>	<u>17.33</u>	<u>6.32</u>	<u>-</u>	<u>1.10</u>	<u>-</u>

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
<u>FIRE DEPARTMENT</u>							
Fire Chief	1.00	1.00	1.00	-	-	-	-
Assistant Fire Chief - Fire Prevention and Special Projects	-	1.00	1.00				
Battalion Chief	3.00	3.00	3.00	-	-	-	-
Division Chief - EMS and Paramedic Training	-	1.00	1.00	-	-	-	-
Division Chief - Fire Suppression and Technical Rescue Training	1.00	1.00	1.00	-	-	-	-
Division Chief - Fire Prevention and Community Risk Reduction	1.00	-	-	-	-	-	-
Division Chief - Professional Standards	1.00	-	-	-	-	-	-
Captain - Paramedic	3.00	4.00	4.00	-	-	-	-
Captain - Fire Prevention Bureau	1.00	1.00	1.00	-	-	-	-
Captain	7.00	6.00	6.00	-	-	-	-
Lieutenant - Paramedic	5.00	8.00	8.00	-	-	-	-
Lieutenant - Fire Prevention Bureau	3.00	3.00	3.00	-	-	-	-
Lieutenant - EMS	1.00	-	-	-	-	-	-
Lieutenant	13.00	12.00	12.00	-	-	-	-
Driver/Operator - Paramedic	9.00	12.00	12.00	-	-	-	-
Driver/Operator	24.00	21.00	21.00	-	-	-	-
Private - Paramedic	9.00	-	-	-	-	-	-
Private	46.00	54.00	54.00	-	-	-	-
Fleet Maintenance Supervisor	1.00	1.00	1.00	-	-	-	-
Executive Assistant-Chief Officers	1.00	1.00	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Executive Assistant-Administration	1.00	1.00	1.00	-	-	-	-
Student Clerical Aide	0.50	0.50	0.50	-	-	-	-
Total Fire Department	132.50	132.50	132.50	-	-	-	-

POLICE DEPARTMENT

<u>Sworn Force</u>							
Chief of Police	1.00	1.00	1.00	-	-	-	-
Assistant Chief of Police	1.00	1.00	1.00	-	-	-	-
Deputy Chief of Police	3.00	3.00	3.00	-	-	-	-
Captain	1.00	1.00	1.00	-	-	-	-

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
LIEUTENANT	9.00	9.00	9.00	-	-	-	-
SERGEANT	24.00	24.00	24.00	-	-	-	-
INVESTIGATOR	32.00	32.00	32.00	-	-	-	-
TRAFFIC INVESTIGATOR	5.00	5.00	5.00	-	-	-	-
CRIMINALIST	2.00	2.00	2.00	-	-	-	-
POLICE OFFICER	111.00	111.00	111.00	-	-	-	-
	<u>189.00</u>	<u>189.00</u>	<u>189.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Civilians</i>							
Customer Service Manager	1.00	1.00	1.00	-	-	-	-
Support Services Manager	1.00	1.00	1.00	-	-	-	-
Public Safety IT Systems Manager	1.00	1.00	1.00	-	-	-	-
Customer Service Representative	6.00	6.00	6.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Trama Service Counsler	1.00	1.00	-	-	-	-	1.00
Abandoned Vehicle	1.00	1.00	1.00	-	-	-	-
Evidence Property Clerk	2.00	2.00	2.00	-	-	-	-
Clerk IV	3.00	3.00	3.00	-	-	-	-
Clerk/Typist IV	1.00	1.00	1.00	-	-	-	-
Secretary II	1.00	1.00	1.00	-	-	-	-
Crime Analyst	1.00	1.00	1.00	-	-	-	-
Identification Clerk	1.00	1.00	1.00	-	-	-	-
Clerk/Typist II - Records	4.00	4.00	4.00	-	-	-	-
Clerk/Typist II - Warrant Clerk	1.00	1.00	1.00	-	-	-	-
Clerk/Typist II - Subpoena Clerk	1.00	1.00	1.00	-	-	-	-
Court Clerk I	1.00	1.00	1.00	-	-	-	-
Crossing Guard	7.75	7.75	7.75	-	-	-	-
Crossing Guard - WRS	0.62	0.62	0.62	-	-	-	-
Crossing Guard - Relief	0.32	0.32	0.32	-	-	-	-

	2021 FTE	2022 FTE	2022 Allocation				Internal Service
			General Fund	Special Revenue	Capital Projects	Enterprise	
Community Service Officer Supervisor	1.00	1.00	1.00	-	-	-	-
Community Service Officer	3.00	3.00	3.00	-	-	-	-
	<u>40.69</u>	<u>40.69</u>	<u>39.69</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1.00</u>
Total Police Department	<u>229.69</u>	<u>229.69</u>	<u>228.69</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1.00</u>

RADIO COMMUNICATIONS RESOURCES

Radio Technician I	1.00	1.00	-	-	-	1.00	-
Radio Technician II	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1.00</u>	<u>-</u>
Total Radio Communications	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2.00</u>	<u>-</u>

DEPARTMENT OF PUBLIC WORKS

DPW Administration

Commissioner of Public Works	1.00	1.00	0.75	0.15	-	0.10	
Assistant Commissioner of Public Works	1.00	1.00	0.10	0.40	0.30	0.15	0.05
City Engineer	1.00	1.00	0.03	-	0.97	-	-
Administrative Assistant	1.00	1.00	0.70	0.15	-	0.15	-
Clerk-Typist II		1.00				1.00	
Transit Manager	-	1.00				1.00	
Transit and Parking Manager	<u>1.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>5.00</u>	<u>6.00</u>	<u>1.58</u>	<u>0.70</u>	<u>1.27</u>	<u>2.40</u>	<u>0.05</u>

Engineering Department

CIVIL ENGINEER IV	4.00	4.00	-	-	3.00	1.00	-
CIVIL ENGINEER II	1.00	1.00	-	-	1.00	-	-
ENGINEERING TECHNICIAN II	3.00	3.00	-	-	3.00	-	-
ENGINEERING TECHNICIAN I	1.00	1.00	-	-	1.00	-	-
STUDENT ENGINEERING INTERN	0.15	0.15	-	-	-	0.15	-
CONSTRUCTION INSPECTOR	<u>1.99</u>	<u>1.99</u>	<u>-</u>	<u>-</u>	<u>1.99</u>	<u>-</u>	<u>-</u>
	<u>11.14</u>	<u>11.14</u>	<u>-</u>	<u>-</u>	<u>9.99</u>	<u>1.15</u>	<u>-</u>

		2022 Allocation					
2021 FTE	2022 FTE	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service	
<u>City Electricians</u>							
ELECTRICIAN	4.00	4.00	2.00	0.20	-	0.16	1.64
	4.00	4.00	2.00	0.20	-	0.16	1.64
<u>Streets, Traffic Regulation and Solid Waste</u>							
Superintendent of Street Maintenance and Solid Waste	1.00	1.00	0.61	0.34	-	0.05	-
Labor Supervisor	4.00	4.00	1.33	0.67	-	2.00	-
Labor Supervisor - General Maintenance	1.00	1.00	0.50	-	-	0.50	-
Truck Driver - Street Maintenance	24.00	24.00	16.00	3.00	-	5.00	
Truck Driver - Solid Waste	28.00	28.00	27.00	1.00	-	-	-
General Maintenance Construction Worker	4.00	4.00	2.00	-	-	2.00	-
Street Sweeper Operator	5.00	5.00	-	-	-	5.00	-
Sign Mechanic	2.00	2.00	2.00	-	-	-	-
Long Seasonal - DPW Laborer	1.12	1.12	1.12	-	-	-	-
Long Seasonal - Truck Driver	6.20	6.20	1.89	4.31	-	-	-
Office Coordinator	1.00	1.00	0.80	-	-	0.20	-
Students	1.90	1.90	1.33	-	-	0.57	-
	79.22	79.22	54.58	9.32	-	15.32	-
<u>Equipment Maintenance Internal Service Fund</u>							
FLEET MANAGER	1.00	1.00	-	-	-	-	1.00
FLEET MAINT SUPV -DPW	1.00	1.00	-	-	-	-	1.00
WELDER/MECHANIC	3.00	3.00	-	-	-	-	3.00
TRUCK MECHANIC II	1.00	1.00	-	-	-	-	1.00
TRUCK MECHANIC I	9.00	9.00	-	-	-	-	9.00
AUTO MAINTENANCE MECHANIC	2.00	2.00	-	-	-	-	2.00
EQUIPMENT WASHER GREASER	1.00	1.00	-	-	-	-	1.00
GARAGE WORKER	1.00	1.00	-	-	-	-	1.00
STOCK ROOM CLERK	2.00	2.00	-	-	-	-	2.00
OFFICE COORDINATOR EQU MAINT	1.00	1.00	-	-	-	-	1.00
STUDENT TRK DRIVER EQUIP MAINT	0.23	0.23	-	-	-	-	0.23
	22.23	22.23	-	-	-	-	22.23

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
<u>Building Complex Internal Service Fund</u>							
Facilities Manager	1.00	1.00	-	-	0.40	-	0.60
Maintenance Supervisor	1.00	1.00	-	-	-	-	1.00
Senior Building Complex Maintenance Worker	1.00	1.00	-	-	-	-	1.00
Building Complex Maintenance Worker	4.00	4.00	-	-	-	-	4.00
Plumber	1.00	1.00	-	-	-	-	1.00
Electrician	1.00	1.00	-	-	-	-	1.00
Carpenter	1.00	1.00	-	-	-	-	1.00
HVAC Mechanic	1.00	1.00	-	-	-	-	1.00
	<u>11.00</u>	<u>11.00</u>	<u>-</u>	<u>-</u>	<u>0.40</u>	<u>-</u>	<u>10.60</u>
<u>Parking System Enterprise Fund</u>							
Parking Meter Collector	1.00	1.00	-	-	-	1.00	-
Parking Meter Maintenance Worker	1.00	1.00	-	-	-	1.00	-
Parking System Utility Worker	-	-	-	-	-	-	-
Parking System Maintenance Worker	-	-	-	-	-	-	-
Students	-	-	-	-	-	-	-
Coin Counters	0.08	0.08	-	-	-	0.08	-
	<u>2.08</u>	<u>2.08</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2.08</u>	<u>-</u>
Total Department of Public Works	<u>134.67</u>	<u>135.67</u>	<u>58.16</u>	<u>10.22</u>	<u>11.66</u>	<u>21.11</u>	<u>34.52</u>

DEPARTMENT OF PARKS, RECREATION AND CULTURAL SERVICES

Parks and Recreation Administration

Parks, Recreation and Cultural Services Director	1.00	1.00	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	-	-	-	-
Secretary I	2.00	2.00	2.00	-	-	-	-
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Parks Department

Superintendent - Parks Maintenance	1.00	1.00	1.00	-	-	-	-
Labor Supervisor I - Parks	2.00	2.00	2.00	-	-	-	-
Parks and Facilities Specialist	-	-	-	-	-	-	-

	2021 FTE	2022 FTE	2022 Allocation				Internal Service
			General Fund	Special Revenue	Capital Projects	Enterprise	
Parks Equipment Mechanic I	1.00	1.00	1.00	-	-	-	-
Equipment Operator	11.00	11.00	11.00	-	-	-	-
Long Seasonal - Parks	11.82	12.31	9.85	-	-	2.46	-
Students Truck Drivers - Parks	2.12	1.64	1.26	-	-	0.38	-
Arborist	7.00	7.00	-	-	-	7.00	-
Labor Supervisor II - Forestry	1.00	1.00	-	-	-	1.00	-
Student Interns - Arborist	0.01	-	-	-	-	-	-
	36.95	36.95	26.11	-	-	10.84	-
<u>Recreation Department</u>							
Superintendent - Recreation and Cultural Services	1.00	1.00	1.00	-	-	-	-
Community Center Specialist I - Recreation	0.28	0.33	0.33	-	-	-	-
Community Center Specialist I - Recreation - WRS	0.04	0.04	0.04	-	-	-	-
Community Center Specialist II - Recreation	0.19	0.25	0.25	-	-	-	-
Lifeguard Supervisor	0.67	0.94	0.94	-	-	-	-
Lead Head Lifeguard - WRS	0.27	0.27	0.27	-	-	-	-
Head Lifeguard	0.09	0.27	0.27	-	-	-	-
Head Lifeguard - WRS	-	-	-	-	-	-	-
Lifeguard	3.58	4.05	4.05	-	-	-	-
Playground Leader	4.60	4.60	4.60	-	-	-	-
Playground Specialist I	0.66	1.69	1.69	-	-	-	-
PRCS Internship/Program Specialist I	-	-	-	-	-	-	-
Program Leader	0.14	0.21	0.21	-	-	-	-
Program Specialist I	0.14	0.02	0.02	-	-	-	-
Program Supervisor - Main Gallery	0.04	0.04	0.02	0.02	-	-	-
Artist Assistant - Main Gallery	0.22	0.27	0.18	0.09	-	-	-
Young Artist - Main Gallery	1.73	1.75	-	1.75	-	-	-
Recreation Program Coordinator I	0.01	0.66	0.66	-	-	-	-
Recreation Program Coordinator I - WRS	-	-	-	-	-	-	-
Recreation Program Coordinator II	-	-	-	-	-	-	-
Recreation Program Coordinator II - WRS	-	-	-	-	-	-	-
Recreation Program Coordinator III	2.48	1.21	1.21	-	-	-	-
Referees - Adult Basketball	0.24	0.24	0.24	-	-	-	-

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
Sports Facility Supervisor I	0.75	0.66	0.66	-	-	-	-
Student Intern Arborist	-	-	-	-	-	-	-
Student Intern Parks	-	-	-	-	-	-	-
Timer - Scorer	0.71	0.67	0.67	-	-	-	-
Umpire - Adult Slow Pitch 12 inch	0.60	0.61	0.61	-	-	-	-
Umpire - Adult Slow Pitch 12 inch - WRS	-	-	-	-	-	-	-
Volleyball Official - Adult	0.17	0.20	0.20	-	-	-	-
Volleyball Official - Adult - WRS	-	-	-	-	-	-	-
Youth Basketball Referee I	0.28	0.20	0.20	-	-	-	-
Youth Basketball Referee II	0.06	0.08	0.08	-	-	-	-
Youth Basketball Referee GR 2-4 PG	-	-	-	-	-	-	-
Youth Basketball Referee 5-8 p/Game	-	-	-	-	-	-	-
Youth Softball Umpire I	0.01	-	-	-	-	-	-
Youth Softball Umpire II	0.01	-	-	-	-	-	-
Youth Softball Umpire GR 6-8 p/Game	-	-	-	-	-	-	-
Youth Tall/Coach Pit/Umpire Per Game	-	-	-	-	-	-	-
Kid Pitch Umpire 4th and 5th	-	-	-	-	-	-	-
	<u>18.97</u>	<u>20.26</u>	<u>18.40</u>	<u>1.86</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Cemetery</u>							
Labor Supervisor I - Cemetery	1.00	1.00	-	1.00	-	-	-
Office Manager	1.00	1.00	-	1.00	-	-	-
	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Community Centers</u>							
Chevez - Community Center Supervisor	1.00	1.00	1.00	-	-	-	-
Chavez - Community Center Specialist I	0.69	0.49	0.49	-	-	-	-
Chavez - Community Center Specialist I - WRS	-	-	-	-	-	-	-
Chavez - Community Center Specialist II	0.50	1.19	1.19	-	-	-	-
Chavez - Community Center Specialist II - WRS	0.10	0.10	0.10	-	-	-	-
Humble - Community Center Specialist I	0.75	0.67	0.67	-	-	-	-
Humble - Community Center Specialist I - WRS	-	-	-	-	-	-	-
Humble - Community Center Specialist II	1.00	0.25	0.25	-	-	-	-
Humble - Community Center Specialist II - WRS	0.04	0.04	0.04	-	-	-	-

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
King - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-	-	-
King - Community Center Specialist I	1.00	0.51	0.51	-	-	-	-
King - Community Center Specialist I - WRS	-	-	-	-	-	-	-
King - Community Center Specialist II	1.00	0.75	0.75	-	-	-	-
King - Community Center Specialist II - WRS	0.21	0.88	0.88	-	-	-	-
Bryant - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-	-	-
Bryant - Community Center Specialist I	1.05	0.54	0.54	-	-	-	-
Bryant - Community Center Specialist I - WRS	0.11	-	-	-	-	-	-
Bryant - Community Center Specialist II	1.00	1.50	1.50	-	-	-	-
Bryant - Community Center Specialist II - WRS	0.10	0.19	0.19	-	-	-	-
Tyler Domer - Community Center Recreation Supervisor	1.00	1.00	1.00	-	-	-	-
Tyler Domer - Community Center Specialist I	0.20	0.31	0.31	-	-	-	-
Tyler Domer - Community Center Specialist I - WRS	0.04	-	-	-	-	-	-
Tyler Domer - Community Center Specialist II	0.75	0.70	0.70	-	-	-	-
Tyler Domer - Community Center Specialist II - WRS	0.04	-	-	-	-	-	-
	12.58	12.12	12.12	-	-	-	-
Total Department of Parks and Recreation	74.50	75.33	60.63	3.86	-	10.84	-

LIBRARY

Executive Director	1.00	1.00	-	1.00	-	-	-
Deputy Director		1.00	-	1.00	-	-	-
Administrative Assistant	1.00	1.00	-	1.00	-	-	-
Bookmobile Driver	0.50	1.25	-	1.25	-	-	-
Bookmobile Associate	1.00	1.00	-	1.00	-	-	-
Bookmobile Assistant	1.00	0.25	-	0.25	-	-	-
Circulation Clerk I	-	7.60	-	7.60	-	-	-
Circulation Clerk II	-	0.75	-	0.75	-	-	-
Head of Business Development	-	1.00	-	1.00	-	-	-
Home Delivery Coordinator	-	0.70	-	0.70	-	-	-
Innovations Intern	-	0.75	-	0.75	-	-	-
Librarian II	9.00	8.00	-	8.00	-	-	-
Head of Digital Services and Innovation	-	1.00	-	1.00	-	-	-

	2021 FTE	2022 FTE	2022 Allocation				
			General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service
Library Assistant	8.00	7.00	-	7.00	-	-	-
Library Associate	1.00	1.00	-	1.00	-	-	-
Library Associate II	1.00	1.00	-	1.00	-	-	-
Business Manager	0.60	0.60	-	0.60	-	-	-
Library Social Worker	-	1.00	-	1.00	-	-	-
Page	1.20	1.20	-	1.20	-	-	-
Outreach and Marketing Assistant	-	0.88	-	0.88	-	-	-
Processing Clerk I	0.68	0.70	-	0.70	-	-	-
Public Service Associate	-	1.13	-	1.13	-	-	-
Reference Clerk II	1.44	1.75	-	1.75	-	-	-
Stationary Engineer	1.00	1.00	-	1.00	-	-	-
Van Driver	0.65	0.65	-	0.65	-	-	-
Manager - Adult and Youth Services	1.00	-	-	-	-	-	-
Manager - Circulation and Extension Services	1.00	-	-	-	-	-	-
Computer Technician	1.00	-	-	-	-	-	-
Professional Substitute	0.79	-	-	-	-	-	-
Desk Clerk I	2.20	-	-	-	-	-	-
Desk Clerk II	0.56	-	-	-	-	-	-
Extension Clerk I	-	-	-	-	-	-	-
Program Services Marketing Assistant	0.50	-	-	-	-	-	-
Shelving Clerk I	4.83	-	-	-	-	-	-
Total Library	40.95	43.21	-	43.21	-	-	-

MUNICIPAL COURT

Municipal Judge	0.50	0.50	-	0.50	-	-	-
Court Clerk I	2.00	1.50	-	1.50	-	-	-
Court Clerk II	1.00	1.00	-	1.00	-	-	-
Total Municipal Court	3.50	3.00	-	3.00	-	-	-

		2022 Allocation				
2021 FTE	2022 FTE	General Fund	Special Revenue	Capital Projects	Enterprise	Internal Service

INFORMATION TECHNOLOGY

IT Director	1.00	1.00	-	-	-	-	1.00
Infrastructure Manager	1.00	1.00	-	-	-	-	1.00
Project Manager	1.00	1.00	-	-	-	-	1.00
Programmer I	1.00	1.00	-	-	-	-	1.00
Programmer III	1.00	1.00	-	-	-	-	1.00
Network System Admin	1.00	1.00	-	-	-	-	1.00
GIS Specialist	1.00	1.00	-	-	-	-	1.00
Workstation Support Technician	2.00	3.00	-	-	-	-	3.00
Workstation Support Technician-Public Safety	1.00	1.00	-	-	-	-	1.00
Student Computer Aide	-	-	-	-	-	-	-
Total Information Technology	10.00	11.00	-	-	-	-	11.00

City Total (Excluding Water and Wastewater Utilities)

730.85	741.68	563.62	83.33	11.66	35.05	48.02
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Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
FINANCE DEPARTMENT				
Treasury				
NSF-Returned check Fee	35.00	35.00	35.00	\$ -
Check Stop Payment	25.00	25.00	25.00	\$ -
Check Reissue Fee	10.00	10.00	10.00	\$ -
Payroll				\$ -
Child Support Withholding fee (per check)	3.00	3.00	3.00	\$ -
City Clerk				\$ -
Tax Search Fee	40.00	40.00	40.00	\$ -
Tax Search Email or Fax Results	1.00	1.00	1.00	\$ -
Tax Search Fee (Rush)	55.00	55.00	55.00	\$ -
Class "A"-Beer	100.00	100.00	100.00	\$ -
Class "B"-Beer	100.00	100.00	100.00	\$ -
"Class C" - Wine Restaurant	100.00	100.00	100.00	\$ -
"Class B"-Clubs	100.00	100.00	100.00	\$ -
Class B-Short Term	10.00	10.00	10.00	\$ -
Class B- Wine/ Beer Walk	10.00	10.00	10.00	\$ -
Provisional Operator	15.00	15.00	15.00	\$ -
Class B- Temp Extension of Premise	10.00	10.00	10.00	\$ -
Class D-Bartenders (2 Year License)	75.00	75.00	75.00	\$ -
"Class A"-Liquor Stores	500.00	500.00	500.00	\$ -
"Class B"-Liquor Taverns	500.00	500.00	500.00	\$ -
"Class B" Waitlist	1,000.00	1,000.00	1,000.00	\$ -
"Class B" - Reserve License	10,000.00	10,000.00	15,000.00	\$ 5,000.00
Premise Description Change Fee		50.00	50.00	\$ -
Liquor Late Fee	\$25.00/Day	\$25.00/Day	\$25.00/Day	-
Theatre Licenses	550.00	550.00	550.00	\$ -
Dance Hall (Per Location)	100.00	100.00	100.00	\$ -
Cigarette ("Class B" & Class"B")	50.00	50.00	50.00	\$ -
Cigarette (No Class B License)	100.00	100.00	100.00	\$ -
Cigarette Late Fee (Per Location)	50.00	50.00	50.00	\$ -
Hawkers & Peddlers - Push Cart/By Foot/Stand 3 Days or Less	35.00	50.00	50.00	\$ -
Hawkers & Peddlers - Seasonal Stand (up to 4 months)	110.00	150.00	150.00	\$ -
Hawkers & Peddlers - Vehicle (up to 2 tons)	50.00	100.00	100.00	\$ -
Hawkers & Peddlers - Vehicle (2-3 tons)	100.00	150.00	150.00	\$ -
Hawkers & Peddlers - Vehicle (3-4 tons)	150.00	200.00	200.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Hawkers & Peddlers - Vehicle (over 4 tons)	200.00	250.00	250.00	\$ -
Hawkers & Peddlers - ID Badge	10.00	10.00	10.00	\$ -
Hawkers & Peddlers Late - Not submitted within 1 week period	75.00	75.00	75.00	\$ -
Hawkers & Peddlers Late - Not submitted within 2 week period	50.00	50.00	50.00	\$ -
Gas Station	100.00	100.00	100.00	\$ -
Public Passenger Business	150.00	150.00	150.00	\$ -
Public Passenger Vehicle (Per Vehicle)	25.00	25.00	25.00	\$ -
Public Passenger Drivers License	50.00	50.00	50.00	\$ -
Amusement Center	\$300.00+20.00 per device	\$300.00+20.00 per device	\$300.00+20.00 per device	-
Amusement Device (Per Device- includes Pool Tables in 2020)	40.00	40.00	40.00	\$ -
Bowling Alleys (Per Alley)	25.00	25.00	25.00	\$ -
Change of Agent/Transfer	10.00	10.00	10.00	\$ -
Carnival License per ride (Per Day - Maximum fee \$300)	10.00	10.00	10.00	\$ -
Pawnbroker	500.00	500.00	750.00	\$ 250.00
Secondhand Jewelry	500.00	500.00	750.00	\$ 250.00
Secondhand Mall or Flea Market	1,000.00	1,000.00	1,250.00	\$ 250.00
Secondhand Article	500.00	500.00	750.00	\$ 250.00
Massage Establishment Permit	175.00	175.00	175.00	\$ -
Non registrant Massage Therapist	60.00	60.00	60.00	\$ -
Adult Oriented Establishment	1,000.00	1,000.00	1,000.00	\$ -
Adult Oriented Establishment Per Booth Over 20 Booths	100.00	100.00	100.00	\$ -
Christmas Tree License	50.00	50.00	50.00	\$ -
Sidewalk Café Permit	100.00	100.00	100.00	\$ -
Sidewalk Café Permit w/ liquor	125.00	125.00	125.00	\$ -
Motor Vehicle Towing Business	100.00	150.00	150.00	\$ -
Motor Vehicle Towing (Per Vehicle)	15.00	30.00	30.00	\$ -
Misc License Late Fee			50.00	\$ 50.00
Publication Fees	40.00	40.00	40.00	\$ -
Tax Exempt Fees (Per Owner - Even Years Only)	30.00	30.00	30.00	\$ -
Record Check	15.00	15.00	15.00	\$ -
Copies (Per Page)	0.25	0.25	0.25	\$ -
License Reprint (Per License)	10.00	10.00	10.00	\$ -
Notary (Per Notary Page)	5.00	5.00	5.00	\$ -
Special Common Council Meeting (Per Meeting)	500.00	500.00	500.00	\$ -
Waste Tire Generator (Per Vehicle)	150.00	150.00	150.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Waste Tire Transporter (Per Vehicle)	30.00	50.00	50.00	\$ -
Rental Registration (Per Property)	10.00	10.00	10.00	\$ -
Commercial Registration (Per Property)	25.00	25.00	25.00	\$ -
Foreclosure Registration (Per Property)	200.00	200.00	200.00	\$ -
Re-Inspection of Steet Opening			50.00	\$ 50.00
Block Party		\$25.00	25.00	\$ -
Block Party Late Fee			25.00	\$ 25.00
Street Closing			\$150 per block	-
Street Opening		\$150 per excavation or \$2.50 per lineal foot		-
Deposit Permanent Pavement- resurfaced with asphalt			400.00	\$ 400.00
Deposit Permanent Pavement			400.00	\$ 400.00
Deposit Bituminous concrete			200.00	\$ 200.00
Deposit Deep oil mat			200.00	\$ 200.00
Deposit Crushed stone or gravel			40.00	\$ 40.00
Unimproved Street			20.00	\$ 20.00
Sidewalk Opening Deposit			250.00	\$ 250.00
Street Opening Late Fee			25.00	\$ 25.00
Sidewalk Permit			25.00	\$ 25.00
Sidewalk Late Fee			10.00	\$ 10.00
Tempoary No Parking Signs		\$1.00	\$5.00	\$ 4.00
Meter Bag		\$8 Per Day	\$15 Per Day	-
Disabled Parking Sign			\$100.00 and fees	-
Autistic Child Sign			\$100.00 and fees	-
Deaf Child Sign			\$100.00 and fees	-
Blind Child Sign			\$100.00 and fees	-
Solicitor Badge- Door to Door No Cash Exchange (New License)			\$25	\$ 25.00
Premise Description Fee	-	50.00	50.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
<u>LIBRARY</u>				
referral to collection agency	10.00	10.00	10.00	\$ -
library card replacement	1.00	1.00	1.00	\$ -
meeting room rental - Small	15.00	15.00	15.00	\$ -
meeting room rental - Large	25.00	25.00	25.00	\$ -
library items lost or damaged	replacement cost	replacement cost	replacement cost	-
photocopies (Per Page)	0.10	0.10	0.10	\$ -
printouts from internet - Black and White (each)	0.25	0.25	0.25	\$ -
printouts from internet - Color (each)	0.50	0.50	0.50	\$ -
reference charges - inform retrieval for out of area persons	\$10.00 per quarter-hour, minimum \$10.00; photocopies \$0.15 ea.	\$10.00 per quarter-hour, minimum \$10.00; photocopies \$0.15 ea.	\$10.00 per quarter-hour, minimum \$10.00; photocopies \$0.15 ea.	-
<u>PARKS, RECREATION AND CULTURAL SERVICES</u>				
<u>ADULT ACTIVITIES</u>				
Basketball - Team Fee	575.00	575.00	575.00	\$ -
Basketball - Individual Player Fee	35.00	35.00	35.00	\$ -
Kickball - Team Fee	250.00	250.00	250.00	\$ -
Kickball - Individual Player Fee	25.00	25.00	25.00	\$ -
Summer Softball - Team Fee	650.00	650.00	650.00	\$ -
Summer Softball - Individual Player Fee	35.00	35.00	35.00	\$ -
Fall Softball - Team Fee	425.00	425.00	425.00	\$ -
Fall Softball - Individual Player Fee	35.00	35.00	35.00	\$ -
Indoor Volleyball - Team Fee	425.00	425.00	425.00	\$ -
Indoor Volleyball - Individual Player Fee	35.00	35.00	35.00	\$ -
Sand Volleyball - Team Fee	250.00	250.00	250.00	\$ -
Sand Volleyball - Individual Player Fee	25.00	25.00	25.00	\$ -
<u>MISC. ADULT TEAMSFEES</u>				
Practice Permits - Resident	7.00	7.00	7.00	\$ -
Practice Permits - Non-Resident	15.00	15.00	15.00	\$ -
Field Keys	50.00	50.00	50.00	\$ -
Coed Bat Rental	25.00	25.00	25.00	\$ -
Forfeit	25.00	25.00	25.00	\$ -
Protest	25.00	25.00	25.00	\$ -
Team Late Registration	25.00	25.00	25.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
YOUTH ACTIVITIES				
Softball - Resident	40.00	40.00	40.00	\$ -
Softball - Non-Resident	60.00	60.00	60.00	\$ -
Softball - Late Registration	10.00	10.00	10.00	\$ -
Basketball - Resident	40.00	40.00	40.00	\$ -
Basketball - Non-Resident	60.00	60.00	60.00	\$ -
Basketball - Late Registration	10.00	10.00	10.00	\$ -
Playgrounds - Resident	75.00	75.00	75.00	\$ -
Playgrounds - Non-Resident	105.00	105.00	105.00	\$ -
BOAT LAUNCH - DAILY PASSES				
Non-Motorized - Resident	8.00	8.00	8.00	\$ -
Non-Motorized - Non-Resident	12.00	12.00	12.00	\$ -
Less than 20' - Resident	12.00	12.00	12.00	\$ -
Less than 20' - Non-Resident	18.00	18.00	18.00	\$ -
20' but less than 26' - Resident	15.00	15.00	15.00	\$ -
20' but less than 26' - Non-Resident	22.00	22.00	22.00	\$ -
26' or longer - Resident	18.00	18.00	18.00	\$ -
26' or longer - Non-Resident	27.00	27.00	27.00	\$ -
BOAT LAUNCH - SEASON PASSES				
Non-Motorized - Resident	65.00	65.00	65.00	\$ -
Non-Motorized - Non-Resident	95.00	95.00	95.00	\$ -
Less than 20' - Resident	90.00	90.00	90.00	\$ -
Less than 20' - Non-Resident	135.00	135.00	135.00	\$ -
20' but less than 26' - Resident	105.00	105.00	105.00	\$ -
20' but less than 26' - Non-Resident	155.00	155.00	155.00	\$ -
26' or longer - Resident	145.00	145.00	145.00	\$ -
26' or longer - Non-Resident	215.00	215.00	215.00	\$ -
ATHLETIC FIELD RENTAL				
Horlick Adult Baseball per game - Resident	200.00	220.00	220.00	\$ -
Horlick Adult Baseball per game - Non-Resident	300.00	330.00	330.00	\$ -
Horlick Youth Baseball per game - Resident	-	125.00	125.00	\$ -
Horlick Youth Baseball per game - Non-Resident	-	190.00	190.00	\$ -
Football Per game - Resident	450.00	800.00	800.00	\$ -
Football Per game - Non-Resident	675.00	1,200.00	1,200.00	\$ -
Pershing Outside open field per game - Resident	50.00	50.00	50.00	\$ -
Pershing Outside open field per game - Non-Resident	75.00	75.00	75.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Pershing Inside soccer field per game - Resident	125.00	125.00	125.00	\$ -
Pershing Inside soccer field per game - Non-Resident	190.00	190.00	190.00	\$ -
Other Diamonds Per game - Resident	50.00	50.00	50.00	\$ -
Other Diamonds Per game - Non-Resident	75.00	75.00	75.00	\$ -
Other Football per game - Resident	50.00	50.00	50.00	\$ -
Other Football per game - Non-Resident	75.00	75.00	75.00	\$ -
Other soccer per game - Resident	50.00	50.00	50.00	\$ -
Other soccer per game - Non-Resident	75.00	75.00	75.00	\$ -
Tennis courts Per hour - Resident	7.00	7.00	7.00	\$ -
Tennis courts Per hour - Non-Resident	15.00	15.00	15.00	\$ -
Cross Country Per meet - Resident	50.00	50.00	50.00	\$ -
Cross Country Per meet - Non-Resident	75.00	75.00	75.00	\$ -
Light usage per hour - Resident	60.00	60.00	60.00	\$ -
Light usage per hour - Non-Resident	90.00	60.00	60.00	\$ -
TOURNEMENTS				
1 day; 1 diamonds (Friday, Saturday or Sunday Island N/S)	-	200.00	200.00	\$ -
1 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	300.00	300.00	300.00	\$ -
2 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	400.00	400.00	400.00	\$ -
3 day; 2 diamonds (Friday, Saturday or Sunday Island N/S)	500.00	500.00	500.00	\$ -
3 day; 3 diamonds (Friday, Saturday or Sunday Island N/S)	600.00	600.00	600.00	\$ -
COMMUNITY CENTER RENTALS				
Gymnasium per hour - Resident	100.00	100.00	100.00	\$ -
Gymnasium per hour - Non-Resident	150.00	150.00	150.00	\$ -
Meeting Room w/ kitchen per hour - Resident	75.00	75.00	75.00	\$ -
Meeting Room w/ kitchen per hour - Non-Resident	115.00	115.00	115.00	\$ -
Meeting Room no kitchen per hour - Resident	50.00	50.00	50.00	\$ -
Meeting Room no kitchen per hour - Non-Resident	75.00	75.00	75.00	\$ -
Youth Basketball Practice (club teams) per practice - Resident	15.00	20.00	20.00	\$ -
Youth Basketball Practice (club teams) per practice - Non-Resident	25.00	30.00	30.00	\$ -
Surcharge: Cover Charge/Ticket Sold under 75 people	40.00	40.00	40.00	\$ -
Surcharge: Cover Charge/Ticket Sold 76-150 people	70.00	70.00	70.00	\$ -
Group consumption malt beverage fee per hour	75.00	50.00	50.00	\$ -
Late Rental Fee	25.00	25.00	25.00	\$ -
Civic/Non-profit fee reduction	10% off total	30% off total	15 % off total	-15%
PARK RENTALS - PRIVATE USE				
Gazebos per 3 hr. - Residents	50.00	100.00	100.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Gazebos per 3 hr. - Non-Residents			150.00 \$	150.00
Pavilions w/restrooms & electricity per day - Resident	125.00	125.00	125.00 \$	-
Pavilions w/restrooms & electricity per day - Non-Resident	185.00	185.00	185.00 \$	-
Pavilions no restrooms \$ electricity per day - Resident	100.00	100.00	100.00 \$	-
Pavilions no restrooms \$ electricity per day - Non-Resident	150.00	150.00	150.00 \$	-
Pavilions(Small) no restrooms & electricity per day - Resident			75.00 \$	75.00
Pavilions (small) no restrooms & electricity per day - Non-Resident			110.00 \$	110.00
Sign & Banner Placement at Parks per 30 days	90.00	90.00	90.00 \$	-
Music License (Amplified Sound) Fee per reservation	65.00	65.00	65.00 \$	-
Group consumption malt beverage fee per reservation	30.00	50.00	50.00 \$	-
Late Rental Fee	25.00	25.00	25.00 \$	-
PARK RENTALS - PUBLIC EVENTS				
Application Fee (For new public events only)	-	25.00	25.00 \$	-
Island/Lincoln/Lockwood Public Event Level Fees added to base fee:			\$	-
Civic/Non-profit	10%	30%	15%	-15%
Level I - Resident	375.00	365.00	365.00 \$	-
Level I - Non-Resident	565.00	550.00	550.00 \$	-
Level II - Resident	550.00	445.00	445.00 \$	-
Level II - Non-Resident	825.00	670.00	670.00 \$	-
Level III - Resident	750.00	585.00	585.00 \$	-
Level III - Non-Resident	1,125.00	880.00	880.00 \$	-
Level IV - Resident	1,000.00	885.00	885.00 \$	-
Level IV - Non-Resident	1,500.00	1,330.00	1,330.00 \$	-
Late Fee	100.00	100.00	100.00 \$	-
North Beach/Pershing Park Public Event Level Fees:				
Level I & Civic/Non-profit	10%	30%	15%	-15%
Level I - Resident	550.00	550.00	550.00 \$	-
Level I - Non-Resident	825.00	825.00	825.00 \$	-
Level II - Resident	725.00	650.00	650.00 \$	-
Level II - Non-Resident	1,090.00	975.00	975.00 \$	-
Level III - Resident	1,050.00	1,000.00	1,000.00 \$	-
Level III - Non-Resident	1,575.00	1,500.00	1,500.00 \$	-
Level IV - Resident	1,750.00	1,600.00	1,600.00 \$	-
Level IV - Non-Resident	2,625.00	2,400.00	2,400.00 \$	-
Incidental Locations per Day				
Crosswalk Park/Harris Plaza/Monument Sq.; SJ Pkway - Resident	100.00	100.00	100.00 \$	-

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Crosswalk Park/Harris Plaza/Monument Sq.; SJ Pkway - Non-Resident	150.00	150.00	150.00	\$ -
Monument Square Drive Closure - Resident			220.00	\$ 220.00
Monument Square Drive Closure - Non-Resident			220.00	\$ 220.00
Pathways Lake Michigan/Root River - Resident	100.00	100.00	100.00	\$ -
Pathways Lake Michigan/Root River - Non-Resident	150.00	150.00	150.00	\$ -
Parking Lots Per Space - Resident	2.00	2.00	2.00	\$ -
Parking Lots Per Space - Non-Resident	4.00	4.00	40.00	\$ 36.00
Stage on Wheels - resident & non-profit only (Per one Day)	400.00	400.00	400.00	\$ -
additional open close per day	200.00	200.00	200.00	\$ -
additional staging - one time fee	50.00	50.00	50.00	\$ -
WPRA Attraction - per ticket (WPRA Directs Pricing and we receive a percentage of sales)				
Six Flags 1 Day	Dictated by WPRA	Dictated by WPRA	\$	-
Six Flags WPRA Week	Dictated by WPRA	Dictated by WPRA	\$	-
Six Flags Season Pass	Dictated by WPRA	Dictated by WPRA	\$	-
Milw Zoo Adult	Dictated by WPRA	Dictated by WPRA	\$	-
Milw Zoo Child	Dictated by WPRA	Dictated by WPRA	\$	-
Noah's Ark	Dictated by WPRA	Dictated by WPRA	\$	-
Upper Dells tour Adult	Dictated by WPRA	Dictated by WPRA	\$	-
Upper Dells tour Child	Dictated by WPRA	Dictated by WPRA	\$	-
Pirates Cove Golf	Dictated by WPRA	Dictated by WPRA	\$	-
Mt Olympus	Dictated by WPRA	Dictated by WPRA	\$	-
Jet Boat Adv Adult	Dictated by WPRA	Dictated by WPRA	\$	-
Jet Boat Adv Child	Dictated by WPRA	Dictated by WPRA	\$	-
Wisconsin Ducks Adult	Dictated by WPRA	Dictated by WPRA	\$	-
Wisconsin Ducks Child	Dictated by WPRA	Dictated by WPRA	\$	-
Copy Charges (Per Page)	0.25	0.25	0.25	\$ -
Waste Wood Delivery (Per Delivery)	78.83	78.83	78.83	\$ -
NSF Fee (Per Check)	35.00	50.00	50.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
CEMETERY				
PRICE LIST				
Adult Grave - Resident	1,025.00	1,075.00	1,130.00	\$ 55.00
Adult Grave - Non-Resident	1,130.00	1,185.00	1,245.00	\$ 60.00
Child Grave - 3 Yrs. & Older - Resident	970.00	1,020.00	1,070.00	\$ 50.00
Child Grave - 3 Yrs. & Older - Non-Resident	1,060.00	1,115.00	1,170.00	\$ 55.00
Cremation Grave - Resident	630.00	660.00	695.00	\$ 35.00
Cremation Grave - Non-Resident	695.00	730.00	765.00	\$ 35.00
Infant Grave - 2 Years & Younger	N/A	N/A	N/A	\$ -
Adult Internment - Resident	1,120.00	1,175.00	1,235.00	\$ 60.00
Adult Internment - Non-Resident	1,235.00	1,295.00	1,360.00	\$ 65.00
Infant Internment	265.00	280.00	295.00	\$ 15.00
Child Internment - Resident	865.00	910.00	955.00	\$ 45.00
Child Internment - Non-Resident	955.00	1,002.00	1,050.00	\$ 48.00
Cremation Internment - Resident	705.00	740.00	775.00	\$ 35.00
Cremation Internment - Non-Resident	775.00	815.00	855.00	\$ 40.00
Double Depth 1st Burial - Resident	475.00	500.00	525.00	\$ 25.00
Double Depth 1st Burial - Non-Resident	520.00	545.00	570.00	\$ 25.00
Crypt Entombment - Resident	950.00	1,000.00	1,050.00	\$ 50.00
Crypt Entombment - Non-Resident	1,040.00	1,090.00	1,145.00	\$ 55.00
Crypt Entombment - Resident			300.00	\$ 300.00
Crypt Entombment - Non-Resident			300.00	\$ 300.00
Niche Inurnment - Resident	630.00	660.00	695.00	\$ 35.00
Niche Inurnment - Non-Resident	695.00	730.00	765.00	\$ 35.00
Adult Disinterment	2,210.00	2,320.00	2,435.00	\$ 115.00
Child Disinterment	2,000.00	2,100.00	2,205.00	\$ 105.00
Infant Disinterment	1,210.00	1,270.00	1,335.00	\$ 65.00
Cremation Disinterment	1,030.00	1,080.00	1,135.00	\$ 55.00
Disentombment - Crypts	1,836.00	1,925.00	2,020.00	\$ 95.00
Disinterment - Niches	785.00	825.00	865.00	\$ 40.00
Graveside Lowering Device	71.00	74.00	210.00	\$ 136.00
Cremation Stand/Set Up	41.00	42.00	45.00	\$ 3.00
WEEKEND FEE				
After 3:00 pm/half hr.	110.00	115.00	120.00	\$ 5.00
SATURDAY SERVICE FEES				
9 am to 12 Noon	390.00	410.00	430.00	\$ 20.00

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
12 Noon to 1 pm	460.00	485.00	510.00	\$ 25.00
1 pm to 2 pm	525.00	550.00	580.00	\$ 30.00
After 2:00 pm per half hour			120.00	\$ 120.00
CHAPEL & Misc. FEES				
Chapel Rental				
1st Hour w/Burial per hour	-	-	\$	-
Additional Hr.(s) w/Burial - Per Hour (Max 3 Hours)	102.00	105.00	110.00	\$ 5.00
Without Burial - Per Hour (Max 4 Hours)	102.00	105.00	110.00	\$ 5.00
Genealogy Research	41.00	42.00	45.00	\$ 3.00
Recording & Transfer	71.00	74.00	80.00	\$ 6.00
Headstone Survey/Marking Fee	51.00	52.00	55.00	\$ 3.00
Photocopies	2.00	2.00	2.00	\$ -
Headstone Photos	25.00	25.00	25.00	\$ -
GOVERNMENT MARKER INSTALL				
Bronze	315.00	330.00	345.00	\$ 15.00
Granite	265.00	280.00	295.00	\$ 15.00
Cremation	210.00	220.00	230.00	\$ 10.00
INSCRIPTION & VASE FEE				
Single Inscription	525.00	550.00	580.00	\$ 30.00
Double Inscription	595.00	625.00	655.00	\$ 30.00
Final Date	345.00	360.00	380.00	\$ 20.00
Double Date	450.00	470.00	495.00	\$ 25.00
Emblems	195.00	205.00	215.00	\$ 10.00
Crypt Vase	315.00	330.00	345.00	\$ 15.00
Niche Vase	210.00	220.00	230.00	\$ 10.00
Replacement Front	1,000.00	1,050.00	1,100.00	\$ 50.00
Grave Vase	90.00	95.00	100.00	\$ 5.00
Urn Vaults	90.00	95.00	100.00	\$ 5.00
GRACELAND CRYPT & NICHES				
Single Crypt				
Levels - Abby, 1,2,4,5,6 - Resident	3,000.00	3,150.00	3,310.00	\$ 160.00
Levels - Abby, 1,2,4,5,6 - Non-Resident	3,300.00	3,465.00	3,640.00	\$ 175.00
Level - 3 - Resident	3,500.00	3,675.00	Remove	Removed
Level - 3 - Non-Resident	3,850.00	4,040.00	Remove	Removed
Double Crypt				
Levels - Abbey, 1,2,5,6 - Resident	6,000.00	6,300.00	6,615.00	\$ 315.00

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Levels - Abbey, 1,2,5,6 - Non-Resident	6,600.00	6,930.00	7,275.00	\$ 345.00
Level - 3,4 - Resident	6,500.00	6,825.00	Remove	Removed
Level - 3,4 - Nonresident	7,150.00	7,510.00	Remove	Removed
Single Niche				
Levels - A,B,C,H,I,J,K - Resident	1,300.00	1,365.00	1,435.00	\$ 70.00
Levels - A,B,C,H,I,J,K - Non-Resident	1,430.00	1,500.00	1,575.00	\$ 75.00
Levels - D,E,F,G - Resident	1,400.00	1,470.00	Remove	Removed
Levels - D,E,F,G - Non-Resident	1,540.00	1,620.00	Remove	Removed
MOUND CRYPT & NICHES				
Building Aa End Cap West				
Companion - A - J (Resident)	2,000.00	2,100.00	2,205.00	\$ 105.00
Companion - A - J (Non-Resident)	2,200.00	2,310.00	2,425.00	\$ 115.00
Companion - D,E,F,G - Resident	2,600.00	2,730.00	Remove	Removed
Companion - D,E,F,G - Non-Resident	2,860.00	3,005.00	Remove	Removed
Building Aa End Cap West				
Single - A - J (Resident)	2,000.00	1,365.00	1,435.00	\$ 70.00
Single - A - J (Non-Resident)	2,200.00	1,500.00	1,575.00	\$ 75.00
Single - D,E,F,G - Resident	2,600.00	1,470.00	Remove	Removed
Single - D,E,F,G - Non-Resident	2,860.00	1,620.00	Remove	Removed
Building Ab Fountain View				
Tandem Crypts - A - E (Resident)	6,000.00	6,300.00	6,615.00	\$ 315.00
Tandem Crypts - A - E (Non-Resident)	6,600.00	6,930.00	7,275.00	\$ 345.00
Tandem Crypts - C - Resident	6,500.00	6,825.00	Remove	Removed
Tandem Crypts - C - Non-Resident	7,150.00	7,510.00	Remove	Removed
Building Ac Court Yard West				
Companion Niches - A - J (Resident)	2,000.00	2,100.00	2,205.00	\$ 105.00
Companion Niches - A - J (Non-Resident)	2,200.00	2,310.00	2,425.00	\$ 115.00
Companion Niches - D,E,F,G - Resident	2,600.00	2,730.00	Remove	Removed
Companion Niches - D,E,F,G - Non-Resident	2,860.00	3,005.00	Remove	Removed
Building Ac Court Yard West				
Companion Crypts - A - E (Resident)	6,500.00	6,825.00	7,165.00	\$ 340.00
Companion Crypts - A - E (Non-Resident)	7,150.00	7,510.00	7,885.00	\$ 375.00
Companion Crypts - C - Resident	7,000.00	7,350.00	Remove	Removed
Companion Crypts - C - Non-Resident	7,700.00	8,085.00	Remove	Removed
Building Ad Court Yard North				
Tandem Crypts - A - E (Resident)	6,000.00	6,300.00	6,615.00	\$ 315.00

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Tandem Crypts - A - E (Non-Resident)	6,600.00	6,930.00	7,275.00	\$ 345.00
Tandem Crypts - C - Resident	6,500.00	6,825.00	Remove	Removed
Tandem Crypts - C - Non-Resident	7,150.00	7,510.00	Remove	Removed
Building Ae Court Yard North				
Companion Crypts - A - E (Resident)	6,500.00	6,825.00	7,165.00	\$ 340.00
Companion Crypts - A - E (Non-Resident)	7,150.00	7,510.00	7,885.00	\$ 375.00
Companion Crypts - C - Resident	7,000.00	7,350.00	Remove	Removed
Companion Crypts - C - Non-Resident	7,700.00	8,085.00	Remove	Removed
Building Ba Fountain				
Tandem Crypts - A - E (Resident)	6,000.00	6,300.00	6,615.00	\$ 315.00
Tandem Crypts - A - E (Non-Resident)	6,600.00	6,930.00	7,275.00	\$ 345.00
Tandem Crypts - C - Resident	6,500.00	6,825.00	Remove	Removed
Tandem Crypts - C - Non-Resident	7,150.00	7,510.00	Remove	Removed
Building Bb End Cap NE				
Companion Niches - A - J (Resident)	2,000.00	2,100.00	2,205.00	\$ 105.00
Companion Niches - A - J (Non-Resident)	2,200.00	2,310.00	2,425.00	\$ 115.00
Companion Niches - D,E,F,G - Resident	2,600.00	2,730.00	Remove	Removed
Companion Niches - D,E,F,G - Non-Resident	2,860.00	3,005.00	Remove	Removed
Building Bb End Cap NE				
Single Niches - A - J (Resident)	1,300.00	1,365.00	1,435.00	\$ 70.00
Single Niches - A - J (Non-Resident)	1,430.00	1,500.00	1,575.00	\$ 75.00
Single Niches - D,E,F,G - Resident	1,400.00	1,470.00	Remove	Removed
Single Niches - D,E,F,G - Non-Resident	1,540.00	1,620.00	Remove	Removed
Building Bc Pond View				
Companion Crypts - A - E (Resident)	6,500.00	6,825.00	7,165.00	\$ 340.00
Companion Crypts - A - E (Non-Resident)	7,150.00	7,510.00	7,885.00	\$ 375.00
Companion Crypts - C - Resident	7,000.00	7,350.00	Remove	Removed
Companion Crypts - C - Non-Resident	7,700.00	8,085.00	Remove	Removed
Building Bd Pond View				
Tandem Crypts - A - E (Resident)	6,000.00	6,300.00	6,615.00	\$ 315.00
Tandem Crypts - A - E (Non-Resident)	6,600.00	6,930.00	7,275.00	\$ 345.00
Tandem Crypts - C - Resident	6,500.00	6,825.00	Remove	Removed
Tandem Crypts - C - Non-Resident	7,150.00	7,510.00	Remove	Removed
Building Be Court Yard View				
Companion Niches - A - J (Resident)	2,000.00	2,100.00	2,205.00	\$ 105.00

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Companion Niches - A - J (Non-Resident)	2,200.00	2,310.00	2,425.00 \$	115.00
Companion Niches - D,E,F,G - Resident	2,600.00	2,730.00	Remove	Removed
Companion Niches - D,E,F,G - Non-Resident	2,860.00	3,005.00	Remove	Removed
Building Be Court Yard View				
Companion Crypts - A - E (Resident)	6,500.00	6,825.00	7,165.00 \$	340.00
Companion Crypts - A - E (Non-Resident)	7,150.00	7,510.00	7,885.00 \$	375.00
Companion Crypts - C - Resident	7,000.00	7,350.00	Remove	Removed
Companion Crypts - C - Non-Resident	7,700.00	8,085.00	Remove	Removed
Building Ca Court Yard South				
Single Crypts - A - E (Resident)	3,000.00	3,150.00	3,310.00 \$	160.00
Single Crypts - A - E (Non-Resident)	3,300.00	3,465.00	3,640.00 \$	175.00
Single Crypts - C - Resident	3,500.00	3,675.00	Remove	Removed
Single Crypts - C - Non-Resident	3,850.00	4,040.00	Remove	Removed
Building Cb Court Yard South				
Companion Crypts - A - E (Resident)	6,500.00	6,825.00	7,165.00 \$	340.00
Companion Crypts - A - E (Non-Resident)	7,150.00	7,510.00	7,885.00 \$	375.00
Companion Crypts - C - Resident	7,000.00	7,350.00	Remove	Removed
Companion Crypts - C - Non-Resident	7,700.00	8,085.00	Remove	Removed

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
<u>BUILDING DEPARTMENT</u>				
Residential building				
New building	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	\$ -
Additions	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	\$ -
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	\$ -
Garages & Sheds				
New building	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	\$ -
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	\$ -
Slab only	\$80.00/slab	\$80.00/slab	\$80.00/slab	\$ -
Commercial Building				
New building	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	\$ -
Additions	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	\$ -
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	\$ -
Industrial Building				
New building	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 minimum	\$ -
Additions	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 minimum	.35/Sq. Ft - \$80.00 minimum	\$ -
Alterations	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	14.00/\$1K of renovation - \$80.00 minimum	\$ -
Miscellaneous Buildings				
Gazebos, Covered Patios	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	.45/Sq. Ft - \$80.00 minimum	\$ -
HVAC				

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Air Conditioning (per unit)	10.00/Ton - \$80.00 minimum	10.00/Ton - \$80.00 minimum	10.00/Ton - \$80.00 minimum	\$ -
Heating (per unit)	20.00/50K BTUs - \$80.00 minimum	20.00/50K BTUs - \$80.00 minimum	20.00/50K BTUs - \$80.00 minimum	\$ -
HVAC Distribution	.05/Sq. Ft - \$80.00 Minimum	.05/Sq. Ft - \$80.00 Minimum	.05/Sq. Ft - \$80.00 Minimum	\$ -
Hood & Duct	150.00/per unit	150.00/per unit	150.00/per unit	\$ -
Street Storage				
Dumpster/Trailer in street	80.00/12 days - \$80.00 minimum	80.00/12 days - \$80.00 minimum	80.00/12 days - \$80.00 minimum	\$ -
Roofing				
Residential roof	80.00/per building	80.00/per building	80.00/per building	\$ -
Commercial roof	1/2% cost of job - \$80.00 minimum	1/2% cost of job - \$80.00 minimum	1/2% cost of job - \$80.00 minimum	\$ -
Siding				
All buildings	80.00/per building	80.00/per building	80.00/per building	\$ -
Curb Cuts				
Drive way curb cuts	30.00/per site	30.00/per site	30.00/per site	\$ -
Tents				
Tents over 10 Ft X 10 FT	30.00/per tent	30.00/per tent	30.00/per tent	\$ -
Fences				
All fences	80.00/per site	80.00/per site	80.00/per site	\$ -
Swimming Pools				
All private swimming pools	30.00/per pool	30.00/per pool	30.00/per pool	\$ -
Paving				
Paving parking lots	250.00/per site	250.00/per site	250.00/per site	\$ -
Awnings				
All types of awnings	80.00/per awning	80.00/per awning	80.00/per awning	\$ -
Signs				
All signs	2.00/Sq. Ft - \$100.00 minimum	2.00/Sq. Ft - \$100.00 minimum	2.00/Sq. Ft - \$100.00 minimum	\$ -
Re-Face existing sign	No charge	No charge	No charge	\$ -
Communication Antenna				
Cell phone tower	350.00/per antenna	350.00/per antenna	350.00/per antenna	\$ -
Elevator/Chairlift				
Elevator/Chairlift	150.00/per unit	150.00/per unit	150.00/per unit	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Wrecking Permit				
One & two family residential	200.00/per building	200.00/per building	200.00/per building	\$ -
Garages (Detached)	50.00/per building	50.00/per building	50.00/per building	\$ -
All other buildings	.20/per Sq. Ft - \$80.00 minimum	.20/per Sq. Ft - \$80.00 minimum	.20/per Sq. Ft - \$80.00 minimum	\$ -
Moving Buildings				
Primary Building	300.00/per building	300.00/per building	300.00/per building	\$ -
Accessory Buildings	125.00/per building	125.00/per building	125.00/per building	\$ -
Early Start Permit				
Begin work before plan review is done	300.00/per building	300.00/per building	300.00/per building	\$ -
Start work without permit				
All construction	2X permit cost	2X permit cost	2X permit cost	\$ -
Plan Review				
All buildings	.17/per Sq. Ft - \$80.00 minimum	.17/per Sq. Ft - \$80.00 minimum	.17/per Sq. Ft - \$80.00 minimum	\$ -
Revisions (To previous plans)	100.00/project	100.00/project	100.00/project	\$ -
HVAC, Lighting, Structural, Energy Plans	.05/Sq. Ft - \$80.00 minimum	.05/Sq. Ft - \$80.00 minimum	.05/Sq. Ft - \$80.00 minimum	\$ -
Wisconsin State Seal for dwellings				
State seal that goes on dwelling permits	35.00/per seal	35.00/per seal	35.00/per seal	\$ -
Erosion control permit				
1 & 2 family residential structure	175.00/per building	175.00/per building	175.00/per building	\$ -
Multi family, Commercial, Industrial	300.00/per site	300.00/per site	300.00/per site	\$ -
	5.00/1000 Sq. Ft	5.00/1000 Sq. Ft	5.00/1000 Sq. Ft	\$ -
	disturbed lot area	disturbed lot area	disturbed lot area	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Occupancy Permits				
Over six months	250.00 per space	250.00 per space	250.00 per space	\$ -
Under six months	150.00 per space	150.00 per space	150.00 per space	\$ -
Less than 90 days	50.00 per space	50.00 per space	50.00 per space	\$ -
Board of Building Appeals				
Appeal of building code requirements	250.00 per appeal	400.00 per appeal	400.00 per appeal	-
Property maintenance inspections				
First inspection after order due	100.00	100.00	100.00	\$ -
Second re-inspection	150.00	150.00	150.00	\$ -
Each addition inspection	200.00	200.00	200.00	\$ -
PLUMBING				
Plumbing minimum permit fee	60.00	60.00	60.00	\$ -
Building Drain - New, Repair/Replace, Alterations - Sanitary or Storm	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	\$ -
Building Sewer - New, Repair/Replace, Alterations - Sanitary or Storm	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	.70/ft. - \$70.00 minimum	\$ -
Water Service - New, Repair/Replace, Alterations	70.00	70.00	70.00	\$ -
Water Distribution - New, Repair/Replace, Alterations	25.00	25.00	25.00	\$ -
Plumbing when load is added - water calculations are required	25.00	25.00	25.00	\$ -
Drain, Waste, Vent - New, Repair/Replace, Alterations	25.00	25.00	25.00	\$ -
Sewer Connections - Main/Curb	70.00	70.00	70.00	\$ -
Cap Water/Sewer	90.00	90.00	90.00	\$ -
All Fixtures - Tub, water closet, shower, sink, etc.	16.00/per fixture	16.00/per fixture	16.00/per fixture	\$ -
New/Replacement Water Heater	30.00/per unit	30.00/per unit	30.00/per unit	\$ -
Re-inspection fee/per inspection	100.00/per inspection	100.00/per inspection	100.00/per inspection	\$ -
ELECTRICAL				
Electrical minimum permit fee charge	60.00	60.00	60.00	\$ -
Electrical receptacles, switches	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Fixtures/Incandescent	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Exhaust/Ventilation fans	4.00/per unit	2.00/per unit	2.00/per unit	\$ -
Light fixtures - Fluorescents, Flood, Mercury, H.P.S.	2.00/per unit	2.00/per unit	2.00/per unit	\$ -
Wiring electrical devices - Furnaces, dishwashers, disposals, ranges, water heaters,	9.00/per unit	9.00/per unit	9.00/per unit	\$ -
Electrical services				

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
0 through 100 amperes	50.00/each	50.00/each	50.00/each	\$ -
101 through 400 amperes	80.00/each	80.00/each	80.00/each	\$ -
401 through 1,200 amperes	150.00/each	150.00/each	150.00/each	\$ -
1,201 and up	250.00/each	250.00/each	250.00/each	\$ -
Electrical services				
Primary	250.00/each	250.00/each	250.00/each	\$ -
Temporary	50.00/each	50.00/each	50.00/each	\$ -
Wiring electrical appliances - Air conditioners, coolers	10.00/each	10.00/each	10.00/each	\$ -
Wiring electrical appliances - Motors	1.00/per hp	1.00/per hp	1.00/per hp	\$ -
Wiring electrical equipment - Capacitors, transformers, welders , generators	20.00/each	20.00/each	20.00/each	\$ -
Wiring electric heaters - Space, baseboard, etc.	5.00/each	5.00/each	5.00/each	\$ -
Wiring electric appliances - Electric furnaces, ovens	.50/kW	.50/kW	.50/kW	\$ -
Wiring electric signs - Neon, Unit signs	8.00/each	8.00/each	8.00/each	\$ -
Wiring electric signs - Plug-in strips, light trac systems	.70/Ft	.70/Ft	.70/Ft	\$ -
Electric feeders or sub feeders				
No. 6 to 3/0	10.00/each	10.00/each	10.00/each	\$ -
4/0 and above	18.00/each	18.00/each	18.00/each	\$ -
Electric wiring - Fuel dispensing pumps	18.00/each	18.00/each	18.00/each	\$ -
Electric wiring - Busways, wireways	2.00/Ft	2.00/Ft	2.00/Ft	\$ -
Electric wiring - Swimming Pool wiring	50.00/each	50.00/each	50.00/each	\$ -
Electric wiring - Solar/Wind systems	5.00/KW	5.00/KW	5.00/KW	\$ -
Electric wiring - Smoke Detectors, fire alarm systems	4.50/each	4.50/each	4.50/each	\$ -
Electric wiring - To change, alter, repair, or correct electrical where none of the	40.00/each	40.00/each	40.00/each	\$ -
Re-inspection fee				
No access	100.00	100.00	100.00	\$ -
Non-compliance	100.00	100.00	100.00	\$ -
Failure to call for final inspection	100.00	100.00	100.00	\$ -
Initial permit fee in addition to other charges	35.00	35.00	35.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
CITY DEVELOPMENT				
Economic Development				
Tax Increment Application Fee for \$1M or more	1% of TIF Assistance Request	1% of TIF Assistance Request	1% of TIF Assistance Request	\$ -
Planning				
Preliminary Subdivision Plats	300.00 + 15.00 per parcel	300.00 + 15.00 per parcel	300.00 + 15.00 per parcel	\$ -
Final Subdivision Plats	200.00 + 15.00 per parcel	200.00 + 15.00 per parcel	200.00 + 15.00 per parcel	\$ -
Certified Survey Map	170.00 + 50.00 per parcel	170.00 + 50.00 per parcel	170.00 + 50.00 per parcel	\$ -
Conditional Use (new conditional use) permit	795.00	795.00	795.00	\$ -
Conditional Use permit (Proposed) same use, transfer to new owner)	150.00	150.00	150.00	\$ -
Conditional Use Permit (Proposed - as remedy for non-compliance after-the-fact)	1,445.00	1,445.00	1,445.00	\$ -
Rezoning Application	830.00	830.00	830.00	\$ -
Comp Plan Amendment (Proposed)	945.00	945.00	945.00	\$ -
Administrative Review (Proposed)	150.00	150.00	150.00	\$ -
Access Corridor Review (Proposed)	150.00	150.00	150.00	\$ -
Zoning Compliance Letter (Proposed)	250.00	250.00	250.00	\$ -
Variance Application	400.00	400.00	400.00	\$ -
Temporary ROW Encroachments (flags, benches, flower pots in front of businesses).	\$20 ONE TIME fee , no annual fee for renewals	\$20 ONE TIME fee , no annual fee for renewals	\$20 ONE TIME fee , no annual fee for renewals	\$ -
Neighborhood Services				
Loan Fees:				
CDBG Owner-Occupied rental rehab loan	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
Non-Federal Owner-Occupied Loan	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
Non-Federal Loan for Over-Income Owners	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
Racine Energy Efficiency Program (REEP) loan	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$300 (\$75 non-refundable)	\$ -
CDBG Rental Rehab Loan	500.00	500.00	500.00	\$ -
CDBG Multifamily Revolving Loan Fund	500.00	500.00	500.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
CDBG Small Business Development-Revolving Loan Fund (SBD-RLF)	Greater of \$500 or 1% of principal	Greater of \$500 or 1% of principal	Greater of \$500 or 1% of principal	\$ -
CDBG Microenterprise Revolving Loan Fund (Microfund)	50.00	50.00	51.00	\$ 1.00
CDBG-KRLFC Program Match Loan	\$300 (\$75 non- refundable)	\$300 (\$75 non- refundable)	\$300 (\$75 non- refundable)	\$ -
CDBG Code Compliance Grants	75.00	75.00	75.00	\$ -
Lead Service Water Pipe Replacement	40.00	40.00	40.00	\$ -
Rent Withholding Account Opening Fee			75.00	\$ 75.00
Rent Withholding Monthly Account Maintenance Fee			75.00	\$ 75.00
Rent Withholding Per Transaction Fee			25.00	\$ 25.00
Rent Withholding Account Closure Fee			25.00	\$ 25.00

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
HEALTH DEPARTMENT				
Retail Food Establishment - Serving meals				
(includes Retail food establishment serving prepackaged meals and mobile retail food establishments)				
Pre-Inspection/Application Fee				
Prepackaged TCS food / Sanitation	147.00	150.00	150.00	\$ -
Simple	362.00	360.00	360.00	\$ -
Moderate	537.00	540.00	540.00	\$ -
Complex	881.00	880.00	880.00	\$ -
Permit/Renewal Fee				
Prepackaged TCS food	306.00	305.00	305.00	\$ -
Sanitation	294.00	295.00	295.00	\$ -
Simple	318.00	320.00	320.00	\$ -
Moderate	567.00	570.00	570.00	\$ -
Complex	769.00	770.00	770.00	\$ -
Additional Areas (Extension of Service Area)	121.00	120.00	120.00	\$ -
Retail Food Establishment not serving meals (includes mobile retail food establishment not serving meals)				
Pre-Inspection/Application Fee				
Pre-packaged TCS Food	113.00	115.00	115.00	\$ -
Simple (final food product is non-TCS)	169.00	170.00	170.00	\$ -
Simple TCS	226.00	225.00	225.00	\$ -
Moderate	452.00	450.00	450.00	\$ -
Complex	678.00	680.00	680.00	\$ -
Permit/Renewal Fee				
Pre-packaged TCS Food	118.00	120.00	120.00	\$ -
Simple (final food product is non-TCS)	198.00	200.00	200.00	\$ -
Simple TCS	198.00	200.00	200.00	\$ -
Moderate	554.00	555.00	555.00	\$ -
Complex	1,091.00	1,090.00	1,090.00	\$ -
Re-Inspection Fees Retail Food Establishments (serving meals and not serving meals)				
Prepackaged TCS / Sanitation / Simple - 1st charged	113.00	115.00	115.00	\$ -
Prepackaged TCS/ Sanitation / Simple - 2nd and additional	226.00	225.00	225.00	\$ -
Moderate - 1st charged	226.00	225.00	225.00	\$ -
Moderate - 2nd and additional	452.00	450.00	450.00	\$ -
Complex - 1st charged	339.00	340.00	340.00	\$ -
Complex - 2nd and additional	679.00	680.00	680.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Mobile Retail Food Establishment Base				
Base license fees are calculated on risk category assignment				
Mobile Retail Base w/o Food Preparation	209.00	210.00	210.00	\$ -
Inspection Fee - licensed elsewhere	56.00	55.00	55.00	\$ -
DPI School Inspection				
Production Kitchen (Moderate/Complex)	486.00	485.00	485.00	\$ -
Satellite/Reheat Kitchen (Simple)	186.00	185.00	185.00	\$ -
Special Fees & Penalties				
No Certified Restaurant Manager/Expired > 90 Days	169.00	170.00	170.00	\$ -
Soft Serve Ice Cream Sampling Inspection Fee - 3rd and Subsequent Samples	53.00	55.00	55.00	\$ -
Ice Sampling Inspection Fee - 3rd and Subsequent Samples	53.00	55.00	55.00	\$ -
Operating without a License Fee	848.00	850.00	850.00	\$ -
Micro Markets				
Micro Markets (single location)	-	40.00	40.00	\$ -
Micro Markets (multiple locations - on the same premises)	-	60.00	60.00	\$ -
Transient Retail Food Establishment				
Prepackaged TCS food only	-	115.00	115.00	\$ -
Non TCS food	-	150.00	150.00	\$ -
TCS Food	-	220.00	220.00	\$ -
Fees & Penalties				
Late Fee - Less than 2 weeks in advance	34.00	35.00	35.00	\$ -
Late Fee - Less than 48 hours in advance	135.00	135.00	135.00	\$ -
Temporary Farmer's Market Booth (Seasonal)	56.00	55.00	55.00	\$ -
Body Art				
Pre-Inspection/Application Fee - Facilities	311.00	310.00	310.00	\$ -
Permit/Renewal Fee				
Tattoo Only	213.00	215.00	215.00	\$ -
Body Piercing Only	213.00	215.00	215.00	\$ -
Tattoo/Body Piercing	334.00	335.00	335.00	\$ -
Temporary Tattoo and/or Body Piercing	124.00	125.00	125.00	\$ -
Re-Inspection Fees				
Tattoo/Body Piercing - 1st charged	113.00	115.00	115.00	\$ -
Tattoo/Body Piercing - 2nd and additional	226.00	225.00	225.00	\$ -
Lodging				

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Pre-Inspection/Application Fee				
Hotel/Motel - 5-30 Rooms	540.00	540.00	540.00	\$ -
Hotel/Motel - 31-99 Rooms	749.00	750.00	750.00	\$ -
Hotel/Motel - 100-199 Rooms	895.00	895.00	895.00	\$ -
Hotel/Motel - 200+ Rooms	1,335.00	1,335.00	1,335.00	\$ -
Bed and Breakfast	339.00	340.00	340.00	\$ -
Tourist Rooming House/Rooming House	339.00	340.00	340.00	\$ -
Permit/Renewal Fee				
Hotel/Motel - 5-30 Rooms	272.00	270.00	270.00	\$ -
Hotel/Motel - 31-99 Rooms	425.00	425.00	425.00	\$ -
Hotel/Motel - 100-199 Rooms	567.00	570.00	570.00	\$ -
Hotel/Motel - 200+ Rooms	680.00	680.00	680.00	\$ -
Bed and Breakfast	220.00	220.00	220.00	\$ -
Tourist Rooming House	210.00	210.00	210.00	\$ -
Rooming House	142.00	140.00	140.00	\$ -
Rooming House - Additional Fee Per Room	17.00	20.00	20.00	\$ -
Re-Inspection Fees				
Hotel/Motel - 5-30 Rooms - 1st charged	125.00	125.00	125.00	\$ -
Hotel/Motel - 5-30 Rooms - 2nd and additional	248.00	250.00	250.00	\$ -
Hotel/Motel - 31-99 Rooms - 1st charged	248.00	250.00	250.00	\$ -
Hotel/Motel - 31-99 Rooms - 2nd and additional	272.00	270.00	270.00	\$ -
Hotel/Motel - 100-199 Rooms - 1st charged	248.00	250.00	250.00	\$ -
Hotel/Motel - 100-199 Rooms - 2nd and additional	272.00	270.00	270.00	\$ -
Hotel/Motel - 200+ Rooms - 1st charged	385.00	385.00	385.00	\$ -
Hotel/Motel - 200+ Rooms - 2nd and additional	735.00	735.00	735.00	\$ -
Bed and Breakfast - 1st charged	159.00	160.00	160.00	\$ -
Bed and Breakfast - 2nd and additional	226.00	225.00	225.00	\$ -
Permit Renewal Late Fees				
Payment after July 31 (Rooming House ONLY)	124.00	125.00	125.00	\$ -
Payment after August 15 (Rooming House ONLY)	249.00	250.00	250.00	\$ -
Payment after August 31 (Rooming House ONLY)	565.00	565.00	565.00	\$ -
Campgrounds				
Pre-Inspection/Application Fee				
Campground - 1-25 Sites	429.00	430.00	430.00	\$ -
Campground - 26-50 Sites	638.00	640.00	640.00	\$ -
Campground - 51-100 Sites	791.00	790.00	790.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Campground - 101-199 Sites	938.00	940.00	940.00	\$ -
Campground - 200+ Sites	1,091.00	1,090.00	1,090.00	\$ -
Recreational or Educational Campground	1,356.00	1,355.00	1,355.00	\$ -
Permit/Renewal Fee				
Campground - 1-25 Sites	291.00	290.00	290.00	\$ -
Campground - 26-50 Sites	355.00	355.00	355.00	\$ -
Campground - 51-100 Sites	435.00	435.00	435.00	\$ -
Campground - 101-199 Sites	490.00	490.00	490.00	\$ -
Campground - 200+ Sites	552.00	550.00	550.00	\$ -
Special Event Campground - 1-25 Sites	301.00	300.00	300.00	\$ -
Special Event Campground - 26-50 Sites	365.00	365.00	365.00	\$ -
Special Event Campground - 51-100 Sites	423.00	425.00	425.00	\$ -
Special Event Campground - 101-199 Sites	490.00	490.00	490.00	\$ -
Special Event Campground - 200+ Sites	552.00	550.00	550.00	\$ -
Temporary Camping	142.00	140.00	140.00	\$ -
Recreational or Educational Campground	733.00	735.00	735.00	\$ -
Pools				
Pre-Inspection/Application Fee				
Swimming Pool/Whirlpool	231.00	230.00	230.00	\$ -
Interactive Play Attraction	349.00	350.00	350.00	\$ -
Water Attraction with up to 2 slides or water slides per basin	405.00	405.00	405.00	\$ -
Additional pool slide or water slide per basin	170.00	170.00	170.00	\$ -
Permit/Renewal Fee				
Swimming Pool/Whirlpool	379.00	380.00	380.00	\$ -
Interactive Play Attraction	442.00	440.00	440.00	\$ -
Water Attraction with up to 2 slides or water slides per basin	512.00	510.00	510.00	\$ -
Additional pool slide or water slide per basin	120.00	120.00	120.00	\$ -
Additional permit per basin	64.00	65.00	65.00	\$ -
Re-Inspection Fees				
Swimming Pools/Whirlpool/Play Attraction - 1st charged	248.00	250.00	250.00	\$ -
Swimming Pools/Whirlpool/Play Attraction - 2nd and additional	373.00	375.00	375.00	\$ -
Weights & Measures				
Administrative Fee	37.00	40.00	40.00	\$ -
Scale	16.00	15.00	15.00	\$ -
Scanner	16.00	15.00	15.00	\$ -
Pump	16.00	15.00	15.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Timer	16.00	15.00	15.00	\$ -
Taxi Timer	16.00	15.00	15.00	\$ -
Late Fee - If not paid within 30 days	53.00	55.00	55.00	\$ -
Late Fee - If not paid within 60 days	160.00	160.00	160.00	\$ -
Animals				
Permit/Renewal Fee				
Spayed/Neutered Animal	13.00	15.00	15.00	\$ -
Spayed/Neutered Animal - Owner ≥ 65 Years of Age	7.00	10.00	10.00	\$ -
Non-Spayed/Neutered Animal - All Owners	39.00	40.00	40.00	\$ -
Fancier's Permit	27.00	30.00	30.00	\$ -
Chickens				
Health Department Permit and Inspection	55.00	55.00	55.00	\$ -
Building Department Inspection	80.00	80.00	80.00	\$ -
Bees - Health Department Permit and Inspection	55.00	55.00	55.00	\$ -
Late Fee - After January 31st / > 5 months of age / > 30 days in City	5.00	5.00	5.00	\$ -
Replacement/Duplicate Tag	6.00	5.00	5.00	\$ -
Pet Shops				
Pre-Inspection	192.00	190.00	190.00	\$ -
License/Renewal	226.00	225.00	225.00	\$ -
Miscellaneous Fees				
Permit Renewal Late Fees				
Payment after June 30th	113.00	150.00	150.00	\$ -
Housing/Nuisance/Lead Investigations/Other - 1st charged	85.00	85.00	85.00	\$ -
Housing/Nuisance/Lead Investigations/Other - 2nd and additional	113.00	115.00	115.00	\$ -
Operating Without a Permit	848.00	850.00	850.00	\$ -
Special Inspection Fee	198.00	200.00	200.00	\$ -
HEPA Vacuum Rental (Home Use Only)	6.00	5.00	5.00	\$ -
Noise variance permit (per day)	10.00	10.00	10.00	\$ -
Sales				
Radon Test Kit - Short Term	7.00	5.00	5.00	\$ -
Radon Test Kit - Long Term	12.00	10.00	10.00	\$ -
NSF Fee	35.00	35.00	35.00	\$ -
Administrative Fee (for invoices)	11.00	10.00	10.00	\$ -
Copies	.25/page	.25/page	.25/page	-
Food Thermometers	12.00	10.00	10.00	\$ -
Dangerous Animal Signs, Set of 4	11.00	10.00	10.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Neon Yellow Collar for Dangerous Animal Requirement	16.00	15.00	15.00	\$ -
Duplicate Permit	17.00	20.00	20.00	\$ -
Community Health				
Childhood Immunizations - Per Individual	20.00	20.00	20.00	\$ -
Adult Immunizations	Call for pricing and availability.	Call for pricing and availability.	Call for pricing and availability.	
TB Skin Tests	15.00	15.00	15.00	\$ -
STD Clinic	20.00	20.00	20.00	\$ -
Laboratory				
Water Microbiology Testing - Quantification				
Heterotropic Plate Count	30.00	30.00	30.00	\$ -
Water Microbiology Testing - Presence / Absence				
Total Coliform and E.coli (Presence / Absence)	29.00	30.00	30.00	\$ -
Enterococci (Presence / Absence)	31.00	30.00	30.00	\$ -
Water Microbiology Testing - Detection / Quantification				
Total Coliform & E.coli (Enumeration) in Drinking Water	37.00	35.00	35.00	\$ -
E. coli (Quantification) in Surface Water	37.00	35.00	35.00	\$ -
Total or Fecal Coliforms (Quantification)	37.00	35.00	35.00	\$ -
Enterococci (Quantification)	39.00	40.00	40.00	\$ -
Culture & ID – Pathogens (e.g. E.coli O157:H7)	call	call	call	
Inorganic / Organic Testing - Quantification				
pH				
Specific Conductivity	10.00	10.00	10.00	\$ -
Turbidity	10.00	10.00	10.00	\$ -
Total Suspended Solids	15.00	15.00	15.00	\$ -
Total Residual Chlorine	24.00	25.00	25.00	\$ -
Detergents	10.00	10.00	10.00	\$ -
Copper	13.00	15.00	15.00	\$ -
Nickel	13.00	15.00	15.00	\$ -
Phenols	13.00	15.00	15.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
<u>FIRE DEPARTMENT</u>				
Automatic Dialers	150.00	150.00	150.00	\$ -
Audible Alarms	150.00	150.00	150.00	\$ -
Intentional False Alarms	300.00	300.00	300.00	\$ -
BLS On Scene Care or Invalid Assistance	300.00	300.00	300.00	\$ -
BLS On Scene Care or Invalid Assistance (Non-Resident)	337.50	337.50	337.50	\$ -
BLS Response and Transport	825.00	825.00	825.00	\$ -
BLS Response and Transport (Non-Resident)	1,012.50	1,012.50	1,012.50	\$ -
ALS Response and Transport	1,012.50	1,012.50	1,012.50	\$ -
ALS Response and Transport (Non-Resident)	1,200.00	1,200.00	1,200.00	\$ -
ALS Response and No Transport	1,162.50	1,162.50	1,162.50	\$ -
ALS Response and No Transport (Non Resident)	1,350.00	1,350.00	1,350.00	\$ -
ALS Tier 2 Response and Transport	1,162.50	1,162.50	1,162.50	\$ -
ALS Tier 2 Response and Transport (Non-Resident)	1,350.00	1,350.00	1,350.00	\$ -
Loaded Mileage Rate from scene to hospital (Per Mile)	15.00	15.00	15.00	\$ -
Loaded Mileage Rate from scene to hospital	13.75	13.75	13.75	\$ -
Loaded Mileage Rate from scene to hospital (Non Resident)	14.75	14.75	14.75	\$ -
Billable Supplies - Comi-Tube intubation	135.00	135.00	135.00	\$ -
Billable Supplies - Defibrillation	150.00	150.00	150.00	\$ -
Billable Supplies - IV Therapy	90.00	90.00	90.00	\$ -
Billable Supplies - ET Intubation	135.00	135.00	135.00	\$ -
Billable Supplies - Routine Disposables	60.00	60.00	60.00	\$ -
Billable Supplies Oxygen Cannula (0 to 4 liters/minute)	15.00	15.00	15.00	\$ -
Billable Supplies Oxygen Mask (5 plus liters/minute)	22.50	22.50	22.50	\$ -
Excessive Weight Patients over 400 pounds	150.00	150.00	150.00	\$ -
Bariatric Expendable Supplies - Hover Mat		100.00	100.00	\$ -
Blue Code drug resuscitation	75.00	75.00	75.00	\$ -
Blue Code Lucas Device	150.00	150.00	150.00	\$ -
Supplemental Oxygen other than Cannula or Mask	97.50	97.50	97.50	\$ -
Excessive Facility Calls - More than 10 calls annually?	225.00	225.00	225.00	\$ -
Spinal Immobilization	225.00	225.00	225.00	\$ -
Vehicle Fire requiring a single engine response	750.00	750.00	750.00	\$ -
Motor Vehicle Accident Level 1	300.00	300.00	300.00	\$ -
Motor Vehicle Accident Level 2	450.00	450.00	450.00	\$ -
Motor Vehicle Accident Level 3	750.00	750.00	750.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Use of firefighting foam / per 5 gallons	225.00	225.00	225.00	\$ -
False Alarm Penalty / Determined Annually January 1 to December 31			\$	-
First Incident	NC	NC	NC	\$ -
Second Incident	NC	NC	NC	\$ -
Third Incident	75.00	75.00	75.00	\$ -
Fourth Incident	75.00	75.00	75.00	\$ -
Fifth Incident	112.50	112.50	112.50	\$ -
Sixth Incident	112.50	112.50	112.50	\$ -
Seventh Incident	150.00	150.00	150.00	\$ -
Eighth Incident	150.00	150.00	150.00	\$ -
Ninth Incident	300.00	300.00	300.00	\$ -
Tenth Incident	300.00	300.00	300.00	\$ -
Eleventh and each subsequent incident	450.00	450.00	450.00	\$ -
Penalty for Violation of Chapter				
Not less than	37.50	37.50	37.50	\$ -
Not more than	750.00	750.00	750.00	\$ -
Payment of Forfeiture in lieu of court appearance				
Negligent Fire	375.00	375.00	375.00	\$ -
Required Appliances	225.00	225.00	225.00	\$ -
Adopted codes and standards	225.00	225.00	225.00	\$ -
Administrative code violation	225.00	225.00	225.00	\$ -
Blocked Exit (per violation)	75.00	75.00	75.00	\$ -
Blocked Aisle (per violation)	75.00	75.00	75.00	\$ -
Exit light out (per violation)	37.50	37.50	37.50	\$ -
Fireworks	225.00	225.00	225.00	\$ -
Open Fire Violation	225.00	225.00	225.00	\$ -
Access to fire hydrant	225.00	225.00	225.00	\$ -
Hood and duct permit	225.00	225.00	225.00	\$ -
Hood and duct installation	225.00	225.00	225.00	\$ -
Hood and duct maintenance	225.00	225.00	225.00	\$ -
Sprinkler maintenance	225.00	225.00	225.00	\$ -
Blocking sprinkler connection	75.00	75.00	75.00	\$ -
Extinguisher installation	225.00	225.00	225.00	\$ -
Extinguisher maintenance	37.50	37.50	37.50	\$ -
Permit to service	225.00	225.00	225.00	\$ -
Fire detection system installation & maintenance	225.00	225.00	225.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Detector not tested or maintained	75.00	75.00	75.00	\$ -
Automatic dialers prohibited	225.00	225.00	225.00	\$ -
Fire lane violation	75.00	75.00	75.00	\$ -
Fire Prevention Inspection Fee Schedule				
Public Assembly	187.50	187.50	187.50	\$ -
Educational Institution	187.50	187.50	187.50	\$ -
Institutional	525.00	525.00	525.00	\$ -
Residential multi-family (three units and up)	187.50	187.50	187.50	\$ -
Stores, office complex	150.00	150.00	150.00	\$ -
Basic industry, utility or defense	187.50	187.50	187.50	\$ -
Manufacturing	337.50	337.50	337.50	\$ -
Storage, warehouse	150.00	150.00	150.00	\$ -
Special not classified	112.50	112.50	112.50	\$ -
CBRF single family home	75.00	75.00	75.00	\$ -
CBRF multi family home	150.00	150.00	150.00	\$ -
Re-inspection Fee Schedule				
Fire Prevention Bureau Visit 1 Non-compliance	-	75.00	75.00	\$ -
Fire Prevention Bureau Visit 2 Non-compliance	-	150.00	150.00	\$ -
Fire Prevention Bureau Visit 3 Non-compliance	-	300.00	300.00	\$ -
Standpipe Plan Review			325.00	\$ 325.00
Standpipe Testing			200.00	\$ 200.00
Fire Pump Review			325.00	\$ 325.00
Fire Pump Testing			200.00	\$ 200.00
NFPA 1 Fire Code Plan Review			500.00	\$ 500.00
NFPA 1 Fire Code Plan Inspector per hour			100.00	\$ 100.00
NFPA 101 Life Safety Code Review			500.00	\$ 500.00
NFPA 101 Life Safety Code Inspection per hour			100.00	\$ 100.00
Smoke Control Plan Review			800.00	\$ 800.00
Smoke Control Plan Inspection per hour			100.00	\$ 100.00
Fireworks permit fee	225.00	225.00	225.00	\$ -
Pre-event inspection of fireworks display	75.00	75.00	75.00	\$ -
Burn permit fee	150.00	150.00	150.00	\$ -
Permit for servicing or installing fire extinguishing systems	75.00	75.00	75.00	\$ -
Annual renewal permit	75.00	75.00	75.00	\$ -
Kitchen Suppression System	150.00	325.00	325.00	\$ -
Re-Inspection for failed test	-	100.00	100.00	\$ -

Proposed 2022 Fee Schedule and Comparison to Prior Years

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>Change</u>
Detection & Alarm Systems	150.00	325.00	325.00	\$ -
Device Quantities greater than 30	-	Add \$10/device > 30 devices	Add \$10/device > 30 devices	-
Re-Inspection for failed test	-	100.00	100.00	\$ -
Fire Sprinkler Systems	300.00	325.00	325.00	\$ -
(Applies to new projects and alterations. Fee includes 1 concealed space and 1				
Head Quantities greater than 50	-	Add \$1/head > 50 heads	Add \$1/head > 50 heads	-
Extra visit for additional hydrostatic test	-	100.00	100.00	\$ -
Extra visit for concealed space	-	100.00	100.00	\$ -
Re-Inspection for failed test	-	100.00	100.00	\$ -
Underground Tests	-	100.00	100.00	\$ -
Witness visits	-	100.00	100.00	\$ -